



**SAN MIGUEL
CORPORATION**

May 18, 2026

The Philippine Stock Exchange, Inc.
Disclosure Department
6th Floor, Philippine Stock Exchange Tower
28th Street, corner 5th Avenue
Bonifacio Global City, Taguig City

Attention: **Atty. Johanne Daniel M. Negre**
Officer-in-Charge, Disclosure Department

Gentlemen:

San Miguel Corporation (the "Company") informs the Exchange of the demise of Atty. Lorenzo G. Formoso III on May 17, 2026. Atty. Formoso was the Company's Senior Vice President and Head of the Infrastructure Business.

Very truly yours,



FERDINAND K. CONSTANTINO
Corporate Information Officer