SAN MIGUEL CORPORATION

November 5, 2021

SECURITIES AND EXCHANGE COMMISSION
Secretariat Building, PICC Complex
Roxas Boulevard, Pasay City
Metro Manila

Attention: **Atty. Rachel Esther J. Gumtang-Remalante**
Corporate Governance & Finance Department

Re: **Compliance with the Corporate Governance Training Requirement**

Gentlemen:

In compliance with the Code of Corporate Governance for Publicly Listed Companies and the Manual on Corporate Governance of San Miguel Corporation, we advise that the following:

Name	Position	Date	Provider
Ramon S. Ang	Director	October 29, 2021	Center for Global Best Practices
Inigo U. Zobel	Director	October 29, 2021	Center for Global Best Practices
Thomas A. Tan	Director	October 29, 2021	Center for Global Best Practices
Reynato S. Puno	Director	October 29, 2021	Center for Global Best Practices
Alexander J. Poblador	Director	October 29, 2021	Center for Global Best Practices
Joselito D. Campos, Jr.	Director	October 29, 2021	Center for Global Best Practices
Ramon F. Villavicencio	Director	October 29, 2021	Center for Global Best Practices
Diosdado M. Peralta	Director	October 29, 2021	Center for Global Best Practices
Ferdinand K. Constantino	SVP & Chief Finance Officer and Treasurer	October 29, 2021	Center for Global Best Practices
Virgilio S. Jacinto	Corporate Secretary & Compliance Officer	October 29, 2021	Center for Global Best Practices
Bella O. Navarra	VP and Comptrollership Manager	October 29, 2021	Center for Global Best Practices

Almira C. Dalusung	VP and International Treasury and Funds Management Group Manager	October 29, 2021	Center for Global Best Practices
Mary Rose S. Tan	AVP and Assistant Corporate Secretary	October 29, 2021	Center for Global Best Practices
Joseph Francis M. Cruz	VP-Head Corporate Human Resources	October 29, 2021	Center for Global Best Practices
Cecile Caroline U. De Ocampo	VP and Manager, Mergers and Acquisitions	October 29, 2021	Center for Global Best Practices
Nina Frances Therese B. Tenorio	VP-Head Financial Planning & Analysis Department	October 29, 2021	Center for Global Best Practices
Reynabeth D. De Guzman	AVP-Head Investor Relations	October 29, 2021	Center for Global Best Practices
Gelalyn V. Boquiren	SMC-DPO	October 29, 2021	Center for Global Best Practices

attended the Corporate Governance in-house Training Seminar conducted by Center for Global Best Practices held on October 29, 2021 via Zoom Webinar.

For your information and reference, attached are copies of the Certificates of Attendance.

Very truly yours,

MARY ROSE S. TAN
Assistant Corporate Secretary

CENTER FOR
GLOBAL BEST PRACTICES

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in collaboration with

SAN MIGUEL
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presents this

CERTIFICATE OF ATTENDANCE

to

Ramon S. Ang

for participating in the 4-hour webinar

CORPORATE GOVERNANCE IN-HOUSE TRAINING

Session 1: Board Primer on Managing the Sustainability Reporting Process
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held at 1:00 in the afternoon

on Friday, October 29, 2021 via ZOOM

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Founder & President
Center for Global Best Practices

Atty. Teodoro Y. Kalaw IV
Course Director & Lecturer
Center for Global Best Practices

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Joselito D. Campos, Jr.

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Ramon F. Villavicencio

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Diosdado M. Peralta

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Ferdinand K. Constantino

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Bella O. Navarra

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Joseph Francis M. Cruz

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Cecile Caroline U. de Ocampo

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Nina Frances Therese B. Tenorio

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