

APPENDIX “C”

SAN MIGUEL CORPORATION PRINCIPAL PROPERTIES As of June 30, 2025

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
FOOD AND BEVERAGE BUSINESS						
1 SAN MIGUEL BREWERY INC.						
A. DOMESTIC						
Production Facilities						
Polo Brewery	Marulas, Valenzuela City, Metro Manila	Owned	Good			
San Fernando Brewery	Brgy. Quebiawan, McArthur Highway, San Fernando, Pampanga	Owned	Good			
Sta. Rosa Brewery	Sta. Rosa Industrial Complex, Brgy. Pulong Sta. Cruz, Sta. Rosa, Laguna	Owned	Good			
Bacolod Brewery	Brgy. Granada, Sta. Fe, Bacolod City, Negros Occidental	Owned	Good			
Mandaue Brewery	National Highway, Brgy. Tipolo, Mandaue City	Owned	Good			
Davao Brewery	Brgy. Darong, Sta. Cruz, Davao del Sur	Owned	Good			
Cagayan de Oro Brewery	Sta. Ana, Tagoloan, Misamis Oriental	Building and Facilities- Owned; Land-Rented	Good	1,230,428.97	March 25, 2028	The lease may be renewed for a period of 25 years upon such terms and conditions mutually agreed upon by the parties
Sales/Area Offices and Warehouses						
San Fernando Region Office	SMC Complex, Brgy. Quebiawan, McArthur Highway, San Fernando, Pampanga	Owned	Good			
Carmen Sales Office	Carmen East, Rosales, Pangasinan	Owned	Good			
Daqupan Sales Office	Caranglaan Dist., Daqupan City, Pangasinan	Owned	Good			
Baguio Sales Office	Naguilian Road, San Carlos Heights, Brgy. Irisan, Baguio City, Benguet	Owned	Good			
Carlatan Sales Office	Pennsylvania Ave., Brgy. Madayegdeg, San Fernando, La Union	Owned	Good			
Cauayan Sales Office	Brgy. San. Fermin, Cauayan, Isabela	Owned	Good			
Santiago Sales Office	National Road, Brgy. Mabini, Santiago City, Isabela	Owned	Good			
Region Office (Angeles Sales Office)	San andres St., San Angelo Subdivision, Sto. Domingo, Angeles City, Pampanga	Owned	Good			
Region Office	Brgy. 22, San Guillermo, San Nicolas, Ilocos Norte	Owned	Good			
Central North Luzon Area	Brgy. Tablac, Candon City, Ilocos Sur	Owned	Good			
Central North Luzon Area	Maharika Highway, Brgy. Sta Maria, Lal-lo, Cagayan	Owned	Good			
Guiguinto Sales Office	Cagayan Valley Rd., Brgy. Sta. Cruz, Guiguinto, Bulacan	Owned	Good			
San Isidro Sales Office	Gapan-Olongapo Rd., Poblacion San Isidro, Nueva Ecija	Owned	Good			
Caloocan Sales Office	A. Cruz cor S. Asistio St., Brgy. 95, East Grace Park, Caloocan City	Owned	Good			
Tondo Sales Office	Honorio Lopez Blvd cor Gamban St., Balut, Tondo, Manila	Owned	Good			
Cubao Sales Office	Brgy. Mangga, Cubao, Quezon City	Owned	Good			
Portion of Tondo Sales Office	Portion of Tondo S.O. - Buendia cor. Guidote St., Tondo Manila	Owned	Good			
Novaliches Sales Office	Novaliches S.O. - Quirino Highway, Brgy. Kaligayahan, Novaliches, Quezon City, Metro Manila	Owned	Good			
Pureza Sales Office	489 Pureza St. corner Lardizabal St., Barangay 425, 489 Pureza, Sta. Mesa, Manila	Owned	Good			
Sta. Ana Sales Office	M. Carreon St., Brgy. 864, Sta. Ana District, Manila	Owned	Good			
Taytay Sales Office	Manila East Rd., Brgy. Dolores, Taytay, Rizal	Owned	Good			
Sucot Sales Office	Dr. A. Santos Ave., Brgy. San Dionisio, Parañaque City	Owned	Good			
Parañaque Sales Office	No. 100 Bernabe Subd., Brgy. San Dionisio, Sucot, Parañaque City, Metro Manila	Owned	Good			

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Canlubang Sales Office	Silangan Exit, Canlubang, Calamba City, Laguna	Owned	Good			
Lucena Sales Office	Maharlika Highway, Brgy. Isabang, Lucena City, Quezon	Owned	Good			
Gumaca Sales Office	Maharlika Highway, Brgy. Villa Bota, Gumaca, Quezon	Owned	Good			
Naga Sales Office	Maharlika Highway, Brgy. Concepcion Grande Pequeña, Naga City, Camarines Sur	Owned	Good			
Puerto Princesa Sales Office	Brgy. Mandaragat, Puerto Princesa City, Palawan	Owned	Good			
San Jose Sales Office	Aurora Quezon and Calderon St., Brgy. Labangan, San Jose, Occidental Mindoro	Owned	Good			
Batangas Sales Office	National Rd., Brgy. Balagtas, Batangas City, Batangas	Owned	Good			
South Luzon Area	Ayala Highway, Brgy. Balintawak, Lipa City, Batangas	Owned	Good			
Bacolod Region Office (Bacolod Sales Office)	Brgy. Granada, Sta. Fe, Bacolod City, Negros Occidental	Owned	Good			
Iloilo Sales Office	Muelle Loney St., Brgy. Legaspi, Iloilo City	Owned	Good			
Himamaylan Sales Office	National Hi-way, Brgy. 4, Himamaylan City, Negros Occidental	Owned	Good			
Negros	Flores St., Brgy. Sum-Ag, Bacolod City, Negros Occidental	Owned	Good			
Numancia Sales Office	Brgy., Camansi Norte, Numancia, Aklan	Owned	Good			
Roxas Sales Office	Brgy. Libas, Roxas City, Capiz	Owned	Good			
IGBR Region Office	Meliza St. Brgy. Zamora, Iloilo City	Owned	Good			
CV North and South Region Offices	National Highway, Brgy. Tipolo, Mandaue City	Owned	Good			
Region Office	Brgy. Darong Sta. Cruz, Davao del Sur	Owned	Good			
Davao Sales Office	National Highway, Brgy. Ulas, Talomo, Davao City	Owned	Good			
Region Office	National Highway, Brgy. Magugpo, Tagum City	Owned	Good			
Mindanao	Sergio Osmeña, Brgy. Poblacion, Koronadal City	Owned	Good			
Region Office	National Highway, Brgy. Lagao, Gen. Santos City	Owned	Good			
Opol Sales Office	National Highway, Brgy. Luyong Bonbon, Opol, Misamis Oriental	Owned	Good			
Zamboanga Sales Office	R.T. Lim Blvd., Baliwasan, Zamboanga City	Owned	Good			
Mindanao	Brgy. Bongtod, Tandag City, Surigao del Sur	Owned	Good			
Mindanao	J.P. Rizal Ave., Poblacion, Digos City	Owned	Good			
Butuan Sales Office	R. Calo St., Fort Poyohan, Butuan City	Owned	Good			
Cabanatuan Sales Office	Cabanatuan S.O. - Emilio Vergara Blvd., Brgy. Sumacab Este Cabanatuan City, Nueva Ecija	Land and Building-Rented	Good	300,000.00	August 31, 2029	Renewable upon mutual agreement of both parties.
Warehouse	Barangay Sta. Rita, Guiguinto, Bulacan	Warehouse Parking space - rented	Good	439,958.46	May 31, 2027	Renewable upon mutual agreement of both parties.
Pasig Sales Office	Pasig S.O. - Mercedes Ave., Pasig City, Metro Manila	Land and Warehouse-Rented	Good	2,098,783.47	December 31, 2025	Renewable upon mutual agreement of both parties.
Masbate Sales Office	Brgy. Pinamarbuan, Mobo, Masbate	Land, Warehouse and Open Space-Rented	Good	204,899.63	March 31, 2026	Renewable upon mutual agreement of both parties.
Daraga Sales Office	Daraga S.O. - P4, Salvacion, Daraga Albay	Warehouse, Office and Open Space-Rented	Good	487,600.00	February 28, 2026	Renewable upon mutual agreement of both parties.
Dasmariñas Sales Office	Dasmariñas S.O. - Brgy. Langkaan II, Governors Drive, Dasmariñas, Cavite	Warehouse-Rented	Good	526,246.88	January 31, 2026	Renewable upon mutual agreement of both parties.
Imus Sales Office	Warehouse No. 5, 7 and 8, The Warehouse Malagasang II-C, City of Imus, Cavite	Warehouse-Rented	Good	793,990.20	April 30, 2026	Renewable upon mutual agreement of both parties.
Bulan Sales Office	Bulan S.O. -Sito Pawa, Brgy. Lajong, Bulan, Sorsogon	Warehouse-Rented	Good	125,812.50	October 31, 2025	Renewable upon mutual agreement of both parties.
Pila Sales Office	Pila S.O. - Brgy. Bullilan Norte, National Highway, Pila, Laguna	Warehouse-Rented	Good	267,857.14	September 30, 2025	Renewable upon mutual agreement of both parties.

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Dumaguete Sales Office	West Rovira Road, Pulantubig, Dumaguete City	Warehouse-Rented	Good	219,260.75	December 31, 2025	Renewable upon mutual agreement of both parties.
Iloilo Sales Office	Brgy. Pagduque, Dumangas, Iloilo	Warehouse-Rented	Good	396,241.27	June 15, 2026	Renewable upon mutual agreement of both parties.
Catbalogan Sales Office	Brgy. Mercedes, Diversion Road, Catbalogan City, Samar	Warehouse and Open Space-Rented	Good	96,600.00	November 30, 2031	Renewable upon mutual agreement of both parties.
Catbalogan Sales Office	Brgy. Mercedes, Diversion Road, Catbalogan City, Samar	Warehouse, Office Space and Open Space-Rented	Good	196,350.00	November 30, 2031	Renewable upon mutual agreement of both parties.
Tagbilaran Sales Office	Tagbilaran S.O. - Tomas Cloma Ave., Taloto District, Tagbilaran City, Bohol	Warehouse-Rented	Good	160,714.29	October 31, 2026	Renewable upon mutual agreement of both parties.
Tacloban Sales Office/Region Office	Fatima Village, Tacloban City, Leyte	Portion of Land-Rented/Portion of Land-Owned	Good	280,447.36	May 31, 2027	Renewable upon mutual agreement of both parties.
Butuan Sales Office	Montilla Boulevard, Villa Kananga, Butuan City	Warehouse Facilities and Office-Rented	Good	468,750.00	September 30, 2026	Renewable upon mutual agreement of both parties.
Region Office	Brgy. Aguada, Ozamiz City	Building-Rented	Good	127,145.53	August 31, 2032	Renewable upon mutual agreement of both parties.
Liloy Sales Office	Liloy S.O. - Baybay, Liloy, Zamboanga del Norte	Warehouse-Rented	Good	75,892.86	September 30, 2026	Renewable upon mutual agreement of both parties.
Dipolog Sales Office	Dipolog S.O. - Sta. Filomena, Dipolog City	Warehouse-Rented	Good	50,892.86	September 30, 2025	Renewable upon mutual agreement of both parties.
Terminal						
Bataan Malt Terminal (land, building, machineries and equipment, furnitures and fixtures)	Mariveles, Bataan	Building and Facilities-Owned; Land-Rented	Good	655,179.77	June 30, 2025	Renewable upon mutual agreement of both parties.
Lucanin Malt Terminal	Mariveles, Bataan	Owned	Good			
Investment Properties	Brgy. Estefania, Bacolod City (9 lots)	Owned	Good			
	No. 31 Rosario St., Brgy. Granada, Bacolod City	Owned	Good			
	Brgy. Penabatan, Pullian, Bulacan	Owned	Good			
	L26, B11, Brgy. Sto. Domingo, Sta. Rosa, Laguna	Owned	Good			
	Jaro, Iloilo (2 lots)	Owned	Good			
	Barrio of Tinajeros, Malabon City (2 lots)	Owned	Good			
	Bo. of San Jose and Poblacion Cabanatuan City (3 lots)	Owned	Good			
	Barrio of Mallorca, San Leonardo, Nueva Ecija (2 lots)	Owned	Good			
	Poblacion, San Leonardo, Nueva Ecija	Owned	Good			
	Lot 5009 Imus Estate, Imus Cavite	Owned	Good			
	Imus Friar, Imus, Prov. of Cavite (2 lots)	Owned	Good			
	Lot 5159 Poblacion, Imus Prov. of Cavite	Owned	Good			
	Barrio of San Rafael and San Roque (2 lots)	Owned	Good			
	Bo. of Poblacion 2nd, Municipality of Tarlac (2 lots)	Owned	Good			
	71-B-3-B-4 Barrio Suizo Municipality of Tarlac	Owned	Good			
	Bo. Mabilao, San Fabian, Pangasinan (5 lots)	Owned	Good			
	Brgy. Gabut Norte, Badoc, Ilocos Norte	Owned	Good			
	Pozorrubio, Pangasinan	Owned	Good			
Head Office						
Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
B. INTERNATIONAL						
Breweries						
San Miguel Beer (Thailand) Ltd.	89 Moo2, Tiwanon Rd., Baan Mai, Muang, Pathumtani 12000, Thailand	Owned	Good			
PT Delta Djakarta Tbk	Jalan Inspeksi Tarum Barat Desa Setia Darma Tambun Bekasi Timur 17510, Indonesia	Building Owned. Land under Land Use Rights	Good			
San Miguel Brewery Hong Kong Limited	22 Wang Lee Street, Yuen Long Industrial Estate, Yuen Long, New Territories, Hong Kong	Building-Owned; Land-Rented	Good	HKD 229,600.00	2047	No renewal options
San Miguel (Guangdong) Brewery Co., Ltd.	San Miguel Road 1#, Longjiang Town, Shunde District, Guangdong Province, China	Owned	Good			
San Miguel (Baoding) Brewery Co. Ltd.	Shengli Street, Tianwei West Road, Baoding City, Hebei Province, China	Owned	Good			
San Miguel Brewery Vietnam Ltd.	Quoc Lo 1, Suoi Hiep, Dien Khanh, Khanh Hoa	Owned	Good			

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Sales/Area Offices and Warehouses						
San Miguel (China) Investment Co. Ltd.	1-7A, 1-9C, 1-7C Parkview Tower Chaoyang District Beijing 100027, China	Owned	Good			
San Miguel Brewery Hong Kong Limited	9 th Floor, Citimark Building, No.28 Yuen Shun Circuit, Siu Lek Yuen, Shatin, NT, Hong Kong	Land-Rented	Good	HKD 39,290.00	2047	No renewal options
San Miguel Brewery Hong Kong Limited	San Miguel Industrial Building, No. 9-11 Shing Wan Road, Tai Wai, Shatin, NT, Hongkong	Land-Rented	Good	HKD 165,528.00	2047	No renewal options
San Miguel (Guangdong) Brewery Co., Ltd						
San Miguel (Guangdong) Brewery Co., Ltd.	San Miguel Road 1#, Longjiang Town, Shunde District, Guangdong Province, China	Owned	Good			
Guangzhou Admin Office	Room 2602, No. 238, Changgang Middle Road, Haizhu District, Guangzhou	Office Space-Rented	Good	August 1- September 30, 2025: RMB2,728.00 October 1, 2025 - July 31, 2027: RMB5,456.00 August 1, 2027 - July 31, 2028: RMB5,729.00	July 31, 2028	Upon expiry of the lease term, the original leased property shall be returned to the lessor. If lessee wishes to continue renting the house, should negotiate with lessor 30 days in advance and both parties should sign a separate agreement.
Shenzhen Sales Office	Room 319, 3rd Floor, Liangji Zhihui Building, No. 184 Qingquan Road, Longhua Street, Longhua District, Shenzhen	Office Space-Rented	Good	RMB 5,180.00	October 31, 2025	At the end of contract, in the same condition, we have the priority right of renewal. Lease rate and terms will be discussed by both parties
Jieyang Sales Office	Shop 3, 4th Floor, Building 7, West of Jianshi Village, Rongcheng District, Jieyang	Office Space-Rented	Good	RMB 2,000.00	February 28, 2027	At the end of contract, in the same condition, we have the priority right of renewal. Lease rate and terms will be discussed by both parties
Apartment	Room 2801, Floor 2, Building 9, Poly Liangxi Garden, No. 36, Qingfeng West Road, Nanhai District, Foshan City, Guangdong Province, China	Apartment-Rented	Good	RMB 12,550.00	June 30, 2026	At the end of contract, in the same condition, we have the priority right of renewal. Lease rate and terms will be discussed by both parties
Apartment	Room 2201, Block 3, Zone 1, No. 26 Kerun Road, Chancheng District, Foshan City, Guangdong Province, China	Apartment - Rented	Good	RMB 6,000.00	November 30, 2025	At the end of contract, in the same condition, we have the priority right of renewal. Lease rate and terms will be discussed by both parties
San Remo Taiwan (SRT)						
Taipei Office	3F-3, No.167, Fusing N. Rd., Taipei, Taiwan (ROC)	Office Space-Rented	Good	NTD 157,850	April 15, 2028	At the end of contract, lease rate and terms will be discussed by both parties.
Taichung Office	No.159, Shuwang Rd., Dali Dist., Taichung City 412, Taiwan (R.O.C.)	Office Space-Rented	Good	NTD 39,000	December 31, 2025	At the end of contract, lease rate and terms will be discussed by both parties.
Kaohsiung Office	No.305-6, Renlin Rd., Renwu Dist., Kaohsiung City 814, Taiwan (R.O.C.)	Office Space-Rented	Good	NTD 88,000	April 30, 2028	At the end of contract, lease rate and terms will be discussed by both parties.
San Miguel China Investment Company Limited	Rooms 1213 and 1218, 12F, No. 1 Building, No. 12 Nongzhanguan South Road, Chaoyang District, Beijing China 100026	Office Space-Rented	Good	RMB 13,654.00	September 30, 2026	Renewable upon mutual agreement of both parties.
San Miguel Baoding Brewery Company Limited						
San Miguel Baoding Brewery Company Limited	Shengli Street, Tianwei West Road, Baoding City, Hebei Province, China	Land-Rented	Good	Entire rent paid at the start of lease term	June 01, 2046	Renewable upon mutual agreement of both parties.
San Miguel Baoding Brewery Company Limited	1-1-2601, Zhengyulvgu, Chaoyang North Street, Baoding City, Hebei Province, China	Office Space-Rented	Good	RMB 3,406.17	March 06, 2026	Renewable upon mutual agreement of both parties.
San Miguel Marketing Thailand Limited						
North sales office	North Office 86-86/1 Sridonchai Rd., Tambon Chang Khlan, Amphur Muang Chiang Mai, Chiang Mai	Office Space-Rented	Good	THB 16,000.00	December 31, 2025	Renewable upon mutual agreement of both parties.
South sales office (Phuket)	14/4 Moo 4, Tambon Wichit Amphor Muang, Phuket	Office Space-Rented	Good	THB 23,157.90	December 31, 2025	Renewable upon mutual agreement of both parties.
South sales office (Samui)	44/38 Moo 1 Tambon Maenam, Amphur Koh Samui Suratthani	Office Space-Rented	Good	THB 21,052.63	December 31, 2025	Renewable upon mutual agreement of both parties.
Northeast sales office	44/50 Moo 3 Chataphadung Rd, Thumbon Naimuang, Amphur Muang Khonkean	Office Space-Rented	Good	THB 11,578.95	December 31, 2025	Renewable upon mutual agreement of both parties.
Pattaya sales office	263/91 Moo 12 Tambon Nongprue Banglamung Chonburi	Office Space-Rented	Good	THB 25,263.16	December 31, 2025	Renewable upon mutual agreement of both parties.

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San Miguel Brewery Vietnam Limited						
San Miguel Brewery Vietnam Ltd.	Quoc Lo 1A, Suoi Hiep, Dien Khanh, Khanh Hoa	Land-Rented	Good	VND 44,185,733.00	November 12, 2044	Renewable upon mutual agreement of both parties.
Ho Chi Minh Sales Office	180 Nguyen Van Troi Street, Ward 8, Phu Nhuan Dist., HCM City	Leased	Good	USD 8,774.70	March 31, 2027	Renewable upon mutual agreement of both parties.
Da Nang Sales Office	180 2/9 Street, Da Nang City, Vietnam	Leased	Good	VND 28,000,000	October 05, 2026	Renewable upon mutual agreement of both parties.
Nha Trang Sales Office	Lot 33 TT2, K98 Tran Nhat Duat extended area, Phuoc Hoa Ward, Nha Trang City	Leased	Good	VND 26,000,000	March 31, 2026	Renewable upon mutual agreement of both parties.
Vung Tau Sale Office	80 Huyen Trang Cong Chua Ward 8, Vung Tau	Leased	Good	VND 7,700,000	June 30, 2027	Renewable upon mutual agreement of both parties.
Ho Chi Minh Warehouse	2 Truong Son Highway, Hamlet 2, Hiep Binh Phuoc Ward, Thu Duc City, Ho Chi Minh City	Leased	Fair	USD 1,280.00 + VND 4,000,000	December 31, 2025	Renewable upon mutual agreement of both parties.
Da Nang Warehouse	3rd Floor, 184 Tran Phu, Phuoc Ninh Ward, Hai Chau District, Danang	Leased	Fair	VND 7,750,000.00	April 24, 2026	Renewable upon mutual agreement of both parties.
Apartment	1/18 Nguyen Van Mai, Ward 4, Tan Binh District, HCMC Lease Location: Apartment Room No. 403 (4th floor)	Leased	Good	VND 15,500,000	August 18, 2025	Renewable upon mutual agreement of both parties.
Apartment	F16a,F16b D2 CX Van Thanh Bac, Ward 25, Binh Thanh District	Leased	Good	VND 18,000,000	May 25, 2026	Renewable upon mutual agreement of both parties.
Apartment	Room 3914-Muong Thanh	Leased	Good	VND 9,500,000	April 30, 2026	Renewable upon mutual agreement of both parties.
Apartment	Room 2720-Muong Thanh	Leased	Good	VND 9,000,000	August 31, 2026	Renewable upon mutual agreement of both parties.
2 GINEBRA SAN MIGUEL INC.						
A. HEAD OFFICE						
GSMI Office Space	3rd, 6th, 8th, 9th and 10th Floors SMPC Bldg., St. Francis Ave., Ortigas Centre, Mandaluyong City	Owned	Good			
GSMI Office Space	5th Floor SMPC Bldg., St Francis Ave., Ortigas Center, Mandaluyong City	Rented	Good	1,190,903.99	August 31, 2025	Renewable upon mutual agreement of both parties.
B. NORTH LUZON						
Plants						
GSMI Sta. Barbara Plant (Land and Facilities)	Tebag West, Sta. Barbara, Pangasinan	Owned	Good			
EPSBPI Cauayan Plant (Land and Facilities)	San Fermin, Cauayan, Isabela	Owned	Good			
Warehouse/Sales Office						
EPSBPI Cauayan Warehouse	Prenza Highway San Fermin 3305 City of Cauayan Isabela Philippines	Owned	Good			
GSMI Cauayan Sales Office	327 Prenza Highway, San Fermin, Cauayan Isabela	Owned	Good			
EPSBPI Cauayan Warehouse	327 Prenza Highway, San Fermin, Cauayan Isabela	Owned	Good			
GSMI La Union Sales Office - Bauang	R-Hub Bldg. Disso-or 2501 Bauang La Union Philippines	Rented	Good	36,000.00	October 31, 2026	Renewable upon mutual agreement of both parties.
GSMI San Fernando Sales Office	#162 Baliti 2000 City of San Fernando Pampanga	Rented	Good	475,000.00	December 31, 2025	Renewable upon mutual agreement of both parties.
GSMI Lunec Warehouse 1	Brgy. Lunec, Malasiqui, Pangasinan	Rented	Good	49,500.00	December 31, 2025	Renewable upon mutual agreement of both parties.
Depot						
GSMI Alcohol Depots #1 and #2	Brgy. Namonitan, Sto. Tomas (Damortis), La Union	Owned	Good			
Land						
GSMI Lingayen Property	Libsong East, Lingayen, Pangasinan	Owned	Good			
GSMI Olongapo Property	Sta. Rita, Olongapo City, Zambales	Owned	Good			
GSMI Minien West Sta. Barbara Property	Minien West, Sta. Barbara, Pangasinan	Owned	Good			
GSMI Maticmatic Sta. Barbara Property	Maticmatic, Sta. Barbara, Pangasinan	Owned	Good			
EPSBPI San Fermin Cauayan Isabela	San Fermin, Cauayan, Isabela	Owned	Good			
EPSBPI San Fermin Cauayan Isabela	San Fermin, Cauayan, Isabela	Owned	Good			
C. GMA						
Land						
GSMI Pandacan Sales Office Land	631 Tomas Claudio St. Zone 93 Barangay 865 1011 Pandacan NCR, City of Manila, First District Philippines	Owned	Good			
Warehouse/Sales Office						
GSMI Pandacan Sales Office Facilities	631 Tomas Claudio St. Zone 93 Barangay 865 1011 Pandacan NCR, City of Manila, First District Philippines	Owned	Good			
GSMI Maybunga Pasig City Sales Office	403 F. Legaspi St. Maybunga 1607 City of Pasig NCR, Second District Philippines	Rented	Good	334,860.35	July 31, 2027	Renewable upon mutual agreement of both parties.

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D. SOUTH LUZON						
Plants						
EPSBPI Ligao Plant (Land and Facilities)	Km 503, Hacienda Mitra, Paulog, Ligao City, Albay	Owned	Good			
GSMI Cabuyao Plant (Land and Facilities)	Silangan Industrial Estate, Brgy. Pittland, Terelay Phase, Cabuyao, Laguna	Owned	Good			
Warehouse/Sales Office						
GSMI Ligao Sales Office	Km. 503, Hacienda Mitra, Brgy. Paulog, Ligao City, Albay 4504	Owned	Good			
EPSBPI Ligao Warehouse Extension	Km. 503, Hacienda Mitra, Brgy. Paulog, Ligao City, Albay 4504	Owned	Good			
GSMI Lucena Sales Office	Sales Office Building National Rd. Gulang-Gulang 4301 Lucena City (Capital) Quezon Philippines	Owned	Good			
GSMI Lucena Warehouse and Storage Facility (Land and Facilities)	Brgy. Gulang-gulang, Lucena City, Quezon	Owned	Good			
GSMI Cabuyao Warehouse	Telerey Phase Canlubang Industrial Estate Pittland 4025 City of Cabuyao Laguna Philippines	Owned	Good			
EPSBPI Ligao Warehouse	Hacienda Mitra Paulog 4504 City of Ligao Albay Philippines	Owned	Good			
Depot						
GSMI Cotta Depot	Francisco Ferdinand St., Teacher's Village, Brgy. Cotta, Lucena City	Owned	Good			
GSMI Tabangao Depot (Land and Tanks)	Brgy. Tabangao, Aplaya, Batangas City	Owned	Good			
GSMI Bauan Depot	San Pedro 4201 Bauan Batangas	Owned	Good			
Land						
GSMI Bauan Batangas	San Pedro 4201 Bauan Batangas Philippines	Owned	Good			
E. VISAYAS						
Plants						
GSMI Mandaue Plant (Land and Facilities)	Subangdaku, Mandaue City, Cebu	Owned	Good			
DBI Alcohol Distillery (Land and Facilities)	Km 13.5, Brgy. Taloc, Bago City, Negros Occidental	Owned	Good			
DBI Deepwell Sites (Land and Facilities)	Brgy. Taloc, Bago City, Negros Occidental	Owned	Good			
Warehouse/Sales Office						
GSMI Bago City Sales Office	Km 13.5, Brgy. Taloc, Bago City, Negros Occidental	Owned	Good			
Distileria Bago, Inc. (Aged Alcohol Warehousing and Management)	Brgy. Taloc, Bago City, Negros Occidental	Owned	Good			
GSMI Tacloban Sales Office	Purok 1 Brgy. 91 Maharlika Highway, Abucay Tacloban City	Rented	Good	37,321.43	October 31, 2026	Renewable upon mutual agreement of both parties.
GSMI Iloilo Sales Office	Arrowgo Warehouse, Tacas, Jaro, Iloilo City	Rented	Good	214,410.00	October 31, 2026	Renewable upon mutual agreement of both parties.
GSMI Northern Samar Sales Office	Sitio Cabicalan Londres Allen, Northern Samar	Rented	Good	50,000.00	August 31, 2026	Renewable upon mutual agreement of both parties.
GSMI Escalante City Sales Office	Purok Makiangyon Alimango 6124 City of Escalante Negros Occidental Philippines	Rented	Good	40,000.00	March 15, 2026	Renewable upon mutual agreement of both parties.
GSMI Mandaue City Warehouse	Mandaue Port, J. Cenniza St., Looc Mandaue City, Cebu	Owned	Good			
GSMI Roxas City Sales Office	Calipayan Road Punta Tabuc 5800 City of Roxas Capiz Philippines	Rented	Good	70,000.00	June 15, 2027	Renewable upon mutual agreement of both parties.
Depot						
GSMI Ouano Alcohol Depot (Tank)	Ouano, Mandaue City	Owned	Good			
Land						
DBI Relocation Site	Brgy. Calumangan, Bago City, Negros Occidental	Owned	Good			
DBI (160sq.m new acquisition)	Brgy. Taloc, Bago City, Negros Occidental	Owned	Good			
GSMI Bago Plant (Land)	Brgy. Calumangan, Bago City, Negros Occidental	Owned	Good			
GSMI Looc Land (Depot)	Mandaue Port, J. Cenniza St., Looc Mandaue City	Owned	Good			

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
F. MINDANAO						
Warehouse/Sales Office						
GSMI Davao Warehouse and Sales Office	Brgy. Talomo, Ulas, Davao City	Owned	Good			
GSMI Pagadian Sales Office	Rizal Avenue Purok Nangka Tuburan 7016 City of Pagadian Zamboanga del Sur Philippines	Rented	Good	25,000.00	August 31, 2027	Renewable upon mutual agreement of both parties.
GSMI Cagayan de Oro Sales Office	Limac Warehouse Diversion Road Bulua Zone 8 9000 Cagayan De Oro City	Rented	Good	120,912.00	April 30, 2026	Renewable upon mutual agreement of both parties.
GSMI Polomolok Sales Office	Door 10 BTY and Sons Dev. Corp Glamang 9504 Polomolok South Cotabato	Rented	Good	105,000.00 (September 01, 2024 to August 31, 2027) 115,500.00 (September 01, 2027 to August 31, 2029)	August 31, 2029	Renewable upon mutual agreement of both parties.
3 FOOD GROUP						
C5 Pasig Office - SMFB, San Miguel Foods, Inc., PHC, Magnolia, Coffee, San Miguel Mills, Inc.	#100 E. Rodriguez Jr. Ave., (C5 Road), Brgy. Ugong, Pasig City 1604	Owned	Good			
Admin Office/Sales Office						
Iloilo Office - Agro Industrial Cluster	Melliza St., Iloilo City	Owned	Good			
Davao Region Office - Agro Industrial Cluster	2F, MPPP DavSur 2, Sitio Rambutan, Brgy. Darong, Sta. Cruz, Davao del Sur	Owned	Good			
NMIN Region Office (SMFI - AIC)	SMFI B-MEG Plant Mis.Or.2 Zone 4 Brgy.Gracia Tagoloan Mis.Or.	Owned	Good			
Sta. Rosa Poultry Office (SMFI - Feeds, SMFI - AIC)	Sta. Rosa Complex, Bo. Pulong Sta. Cruz, Sta. Rosa, Laguna	Owned	Good			
Admin Office and Feedmill/Processing Plant/Product Development Laboratory/Warehouse						
Tarlac Office, Feedmill and Warehouse - Feeds	Luisita Industrial Park, San Miguel, Tarlac City	Owned	Good			
Bataan Feedmills and Warehouse - Feeds	Mindanao Avenue, Corner 10th Ave. BEZ, Mariveles, Bataan City	Owned	Good			
Pasig Office and Product Development Laboratory (Building only)- SMFI-Corporate	SMFG Compound., Legaspi cor. Eagle St., Ugong, Pasig City	Owned	Good			
Isabela Feedmill and Warehouse - Feeds	Bo. Soyung, Echague, Isabela City	Owned	Good			
Bulacan Feedmill and Warehouse (San Idefonso) - Feeds	Brgy. Malipampang San Idefonso, Bulacan	Owned	Good			
Pangasinan Feedmill, Office and Laboratory - SMFI - Feeds	Brgy. Bued, Binalonan, Pangasinan City	Owned	Good			
Admin Office and Magnolia Poultry Processing Plant - SMFI - Poultry	SMC Complex, Quebiawan, San Fernando, Pampanga	Owned	Good			
Camarines Sur Office - SMFI - AIC; Office, Quality Assurance Office, Magnolia Poultry Processing Plant, Cold Storage and Holding Room - SMFI - Poultry; Cold Storage - SMFI - Meats	Sta. Rita Industrial Estate, Sagurong, Pili, Camarines Sur	Owned	Good			
Isabela Sales Office and BMEG Isabela Plant - SMFI - Poultry	Soyung, Echague, Isabela	Owned	Good			
General Santos Office and Vetmed Hub - SMFI - Poultry	Putingbato, Calumpang, Gen. Santos City	Owned	Good			
Farm/Hatchery						
Isabela Cattle Farm - Meats	3305 San Luis, Cauayan, Isabela City	Owned	Good			
Calamba Hatchery - Poultry	Brgy.Licheria, Calamba City	Owned	Good			
Bataan Farm - Poultry	Brgy. General Lim, Orion, Bataan City	Owned	Good			
Bukidnon Hatchery - Poultry	Kapitan Bayong, Impasug-ong, Bukidnon City	Owned	Good			
Laguna Cattle Farm and RandD - SMFI - Meats; Office - SMFI - AIC	Brgy. Mabacan, Calauan, Laguna	Owned	Good			
Camarines Sur Magnolia Poultry Hatchery - SMFI - Poultry; SMFI - AIC	Brgy. San Juan, Baao, Camarines Sur	Owned	Good			
Magnolia Poultry Farm Davao Del Sur - SMFI - Poultry	Brgy.Hagonoy Crossing, Hagonoy, Davao Del Sur	Owned	Good			

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Flourmill/Feedmill and Warehouse						
Iloilo Feedmill - Feeds	Brgy. Gua-an, Leganes, Iloilo	Owned	Good			
Bukidnon Feedmill - Feeds	Impalutao, Impasug-ong, Bukidnon City	Owned	Good			
Davao Feedmill and Warehouse- Feeds	Sitio Landing, Brgy. Darong , Sta. Cruz, Davao Del Sur	Owned	Good			
Pavia Iloilo Feedmill - SMFI - Feeds	Brgy. Mali-ao Pavia, Iloilo	Owned	Good			
Ormoc Feedmill - SMFI - Feeds	Brgy. Macabug, Ormoc City	Owned	Good			
Misamis Oriental Feedmill and Warehouse - SMFI - Feeds	Brgy. Gracia, Sitio Kivulda, Phividec, Tagoloan, Misamis Oriental	Owned	Good			
Mandaue Feedmill - SMFI - Feeds	JL. Ceniza St., Brgy. Looc, Mandaue City	Owned	Good			
General Santos Feedmill - SMFI - Feeds	San Miguel Purefoods Compound, Rivera St., Calumpang, General Santos City	Owned	Good			
Land						
Bulacan Land - SMFI Feeds	Malipampang, San Ildefonso, Bulacan	Owned	Good			
Isabela Land - Feeds	Bo. Soyung, Echague, Isabela City	Owned	Good			
Iloilo Land - Feeds	Brgy. Gua-an, Leganes, Iloilo	Owned	Good			
Davao Land - SMFI - Feeds	Darong, Sta. Cruz, Davao	Owned	Good			
Catbalogan Property (Land and Building) - SMFI - SMIS	Brgy. 048 Payao, Catbalogan City, Samar	Owned	Good			
Pangasinan Feedmill (Land only) - SMFI-Feeds	Brgy. Bued, Binalonan, Pangasinan	Owned	Good			
Bulacan Feedmill (Land Only) - SMFI-Feeds	Brgy. Malipampang San Ildefonso, Bulacan	Owned	Good			
Davao Land - SMFI-Feeds	Sitio Landing, Brgy. Darong , Sta. Cruz, Davao Del Sur	Owned	Good			
Bataan Farm (Land only) - SMFI-Poultry	Brgy. General Lim, Orion, Bataan	Owned	Good			
Ready-to-Eat Plant (Land Only) - SMFI-Great Food Solutions	Sta. Rosa Industrial Complex, Brgy. Pulong Sta. Cruz, Sta. Rosa, Laguna	Owned	Good			
Pasig Office (Land Only) - SMFI-Corporate	SMFG Compound, Legaspi cor. Eagle St., Ugong, Pasig	Owned	Good			
Bataan Hatchery Farm (Land only)- SMFI-Poultry	Brgy. General Lim, Orion, Bataan	Owned	Good			
Bataan Feedmill (Land only) - SMFI-Feeds	Mindanao Avenue, Corner 10th Ave. BEZ, Mariveles, Bataan	Rented	Good			
Sariaya Various Land Properties - San Miguel Foods South Luzon, Inc. (SMFSLI)	Brgy. Guisguis, San Roque, Sariaya, Quezon	Owned	Good			
Sariaya Various Land Properties - San Miguel Foods South Luzon, Inc. (SMFSLI)	Brgy. Castanas, Sariaya, Quezon	Owned	Good			
Balayan Various Land Properties - San Miguel Foods South Luzon, Inc. (SMFSLI)	Brgy. San Piro, Balayan Batangas	Owned	Good			
Balayan Various Land Properties - San Miguel Foods South Luzon, Inc. (SMFSLI)	Brgy. Santol, Balayan, Batangas	Owned	Good			
Balayan Various Land Properties - San Miguel Foods South Luzon, Inc. (SMFSLI)	Brgy. Dalig, Balayan Batangas	Owned	Good			
Hagonoy Land - San Miguel Foods Mindanao, Inc. (SMFMI)	Guihing, Hagonoy, Davao Del Sur	Owned	Good			
Processing Plant						
Davao Processing Plant 2- SMFI - Poultry	Sitio Rambutan, Brgy. Darong, Sta. Cruz, Davao del Sur	Owned	Good			
Cavite Fresh Meat Processing Plant - Meats	Governor's Drive Bo. Langkaan 1, Dasmariñas Cavite City	Owned	Good			
San Fernando Processing Plant - SMFI - Feeds	SMC Complex, Quebiawan, San Fernando, Pampanga	Owned	Good			
Magnolia Poultry Processing Plant Pagbilao - SMFI - Poultry	Pagbilao, Quezon	Owned	Good			
Magnolia Poultry Processing Plant Leyte - SMFI-Poultry	Brgy. Antipolo, Albuer, Leyte	Owned	Good			
Magnolia Poultry Processing Plant Pagbilao (Land only) - SMFI-Poultry	Pagbilao, Quezon	Owned	Good			
Puerto Princesa Dressing Plant - SMFI-Poultry	Brgy. Tagburos, Puerto Princesa	Rented	Good	22,400.00	December 31, 2025	Renewable every two years
Lucena Processing Plant - SMFI-Poultry	Brgy. Bocohan, Lucena	Rented	Good	1,534,600.00	December 31, 2025	Renewable every year

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Isabela Processing Plant and Laboratory - SMFI-Poultry	Garit Sur, Echague Isabela	Rented	Good	3,554,406 (Cold Storage and Holding room) 40,765.18(Laboratory)	March 15, 2027	Renewable every three years
Rizal Processing Plant - SMFI-Poultry	#1 Sitio Kapatagan, Brgy. Pinugay, Baras, Rizal	Rented	Good	327,431.86	December 31, 2025	Renewable every year
Batangas Processing Plant - SMFI-Poultry	Brgy. Aya, San Jose, Batangas	Rented	Good	3,314,850.00	December 31, 2025	Renewable upon mutual agreement of both parties.
South Cotabato Processing Plant - SMFI-Meats	Purok 3, Brgy. Glamang, Polomolok, South Cotabato	Rented	Good	208,272.87	August 31, 2025	Renewable upon mutual agreement of both parties.
Tacloban Processing Plant - SMFI-Poultry	Brgy. 69 Anibong, Tacloban City	Rented	Good	132,000.00	December 31, 2025	Renewable upon mutual agreement of both parties.
Processing Plant and Cold Storage						
Mandaue Poultry Processing Plant and Cold Storage - Poultry	Riverside, Canduman, Mandaue City	Owned	Good			
Sta. Rosa Cold Storage - SMFI - Poultry	LNPI Compound Sta. Rosa Industrial Complex, Pulong Sta. Cruz, City of Sta. Rosa, Laguna	Owned	Good			
Warehouse						
Sta. Rosa Warehouse (Building Only) - SMFI-San Miguel Integrated Sales	Sta. Rosa Industrial Complex, Brgy. Pulong Sta. Cruz, Sta. Rosa City, Laguna	Owned	Good			
Sta. Rosa Warehouse (Land Only) - SMFI-San Miguel Integrated Sales	Sta. Rosa Industrial Complex, Brgy. Pulong Sta. Cruz, Sta. Rosa City, Laguna	Owned	Good			
Iloilo Office - SMFI-San Miguel Integrated Sales	Orbe St., Brgy. Baybay Norte, Miag-ao, Iloilo	Rented	Good	8,928.57	June 30, 2028	Renewable upon mutual agreement of both parties.
Admin Office						
Zamboanga Office - Agro Industrial Cluster	Don Alfonso Marquez Subd., MCLL Highway Tetuan Zamboanga City	Rented	Good	38,783.15	December 31, 2025	Renewable every three years
Bukidnon Office - Agro Industrial Cluster	Propia St., Malaybalay, Bukidnon	Rented	Good	173,250.00	December 31, 2025	Renewable every two years
Dumaguete Office - Agro Industrial Cluster	Unit 1-C, JC Building, Ipi Road, Brgy. Daro, Dumaguete City	Rented	Good	40,202.87	October 30, 2027	Renewable every three years
Bacolod Office - Agro Industrial Cluster	NFCC Cybercentre Complex, Lacson Cr. Hernaez St., Bacolod City	Rented	Good	334,530.00	December 31, 2025	One year (under tacit renewal until new rate is approved by Negros Sangguniang Panlalawigan)
Tacloban Office - Agro Industrial Cluster	Unit 12, 2nd Floor Bldg. B, Metrobank Center, Juan Luna St., Brgy. Poblacion, Palo Leyte	Rented	Good	59,588.98	October 21, 2028	Renewable every five years
Central Luzon Office - Agro Industrial Cluster	SMPFC Region Office, SMC Complex, Quebiawan, San Fernando, Pampanga	Owned	Good			
Admin Office and Cold Storage/Processing Plant/Warehouse						
Butuan Office and Cold Storage - SMFI-Agro Industrial Cluster and SMFI-Poultry	Km 9, Tag-ibo, Butuan City	Rented	Good	11,127.16 (Office) 449,450 (Processing Plant) 228,920 (Cold Storage) 220,530 (Holding Room)	December 31, 2025 (Office - AIC) December 31, 2025 (Cold Storage - Poultry)	Negotiations for the renewal shall commence six months before expiry date. The decision to renew or not to renew should be made by the parties within a period not exceeding three months from date of expiry
Misamis Occidental Office and Cold Storage - SMFI-Agro Industrial Cluster and SMFI-Poultry	Mailen, Clarin, Misamis Occidental	Rented	Good	133,090 (Cold Storage) 250,027 (Holding room) 14,946.00 (Office)	December 31, 2025	Office - Renewable every three years. Cold Storage and Holding Room - Renewable six months before expiry date. The decision to renew or not to renew should be made by the parties within a period not exceeding three months from date of expiry.
Cebu Office, Laboratory and Cold Storage - SMFI - Poultry	Brgy. Pangdan, Naga City, Cebu	Rented	Good	39,200.00 (Office and Laboratory) 3,837,745.70 (Cold Storage and Warehouse)	January 31, 2025	Renewable every three years. Ongoing renewal of 2025 contract.
Mandaue Admin Office, Warehouse and Cold Storage - SMFI - Poultry	Lot 2459-B1andB2 Batiller Street, Barangay Umapad, Mandaue City	Rented	Good	654,740.00	Continuing unless terminated and agreed by both parties	Under renewal process
JM1 Farm - SMFI - Meats	Brgy. Kalasungay, Malaybalay City	Rented	Good	650,000.00	December 31, 2025	Renewable every three years

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Cold Storage						
Misamis Oriental Cold Storage - Meats	Sta. Ana, Tagoloan, Misamis Oriental	Rented	Good	118,552.00	September 30, 2025	Renewed upon the expiry of its contract term for the like period(s) under the same terms and conditions, except as may be otherwise agreed by the parties in writing
Palawan Cold Storage - Poultry	Abara Road, Brgy. San Pedro, Puerto Princesa City, Palawan	Rented	Good	388,080.00	December 31, 2024	Ongoing renewal of 2025 contract
Cold Storage and Blast Freezing Facility/Holding Room/Laboratory/Warehouse/Processing Plant/Mixes Storage/Office						
Bulacan Cold Storage and Holding Room - Poultry	#95 Landicho St., Brgy. Balasing, Sta. Maria, Bulacan	Rented	Good	183,496 (Cold Storage) 187,289 (Holding room)	May 31, 2028	Renewable every three years
Pampanga Cold Storage and Selling Station- SMFI - Meats and Mixes Storage - Poultry	888 Quezon Rd, Brgy. San Isidro, San Simon, Pampanga	Rented	Good	1,103,212 (Cold Storage) 857,386 (Holding Room)	December 31, 2028	Renewable upon mutual agreement of both parties.
Bulacan Cold Storage, Holding Room and Laboratory and Liquidator's Office- SMFI - Poultry	Brgy. Caysio, Sta. Maria, Bulacan	Rented	Good	2,851,878 (Cold Storage) 1,402,838 (Holding Room) 59,797 (Laboratory) 9,750 (Office)	February 28, 2028	Renewable every three years
La Union Cold Storage, Holding Room and Laboratory - Poultry	Brgy. Rabon, Rosario, La Union 2506	Rented	Good	2,200,767 (Cold Storage and Holding Room) 72,081.00 (Laboratory)	September 30, 2026	Renewable every three years
Bataan Cold Storage and Holding Room - Poultry	Brgy. Tumalo, Hermosa, Bataan	Rented	Good	2,898,065.00 (Cold Storage) 1,335,372.00 (Holding Room) 28,764.14 (Laboratory)	December 31, 2027	Renewable every three years
Nueva Ecija Cold Storage, Holding Room and Laboratory - SMFI - Poultry	Km104, Brgy.Tabuating, San Leonardo, Nueva Ecija	Rented	Good	693,070 (Cold Storage) 914,660.00 (Holding Room) 28,570.00 (Laboratory)	March 08, 2027	Renewable every three years
Iloilo Cold Storage and Processing Plant - Poultry	Barangay Tungay, Sta. Barbara, Iloilo	Rented	Good	902,691.69 (Cold storage) 474,483.96 (Processing plant)	December 31, 2026	Renewable every three years
Negros Occidental Processing Plant and Cold Storage and Laboratory - Poultry	Hda Binunga, Brgy.Guinhalaran, Silay City, Negros Occidental	Rented	Good	395,541.76 (Processing Plant) 1,804,330 (Cold Storage)	December 31, 2027	Renewable upon mutual agreement of both parties.
El Salvador Processing Plant; Cold Storage; Holding Room - SMFI Poultry	Upper Linabo, Brgy. Cogon, El Salvador City	Rented	Good	1,907,843 (Cold Storage) 407, 819 (Holding room)	March 3, 2026	Six months before expiry date. The decision to renew or not to renew should be made by the parties within a period not exceeding three months from date of expiry
Pampanga Cold Storage, Holding Room and Laboratory - SMFI - SMFI-Poultry	Brgy. Camuning Acli, Mexico Pampanga	Rented	Good	1,178,074 (Cold Storage) 736,994 (Holding Room)	June 15,2026	Renewable every year
Pangasinan Cold Storage, and Holding Room	Brgy. Mabilao, San Fabian, Pangasinan	Rented	Good	1,051,214 (Cold Storage)	February 28,2026	Renewable every year
Warehouse						
LSL Multi-Serve-Managed Warehouses - SMFI - Feeds	Bay 6 Everland Agri Corp., Km. 12, Sasa, Davao City; Km. 11, Sasa, Davao	Rented	Good	529,750.00	December 31, 2025	Renewal every year
SMCSL-Managed Warehouses - SMFI - Feeds	Manila; Bataan; Batangas; Camarines Sur; Cebu; Iloilo; Bacolod; Cagayan de Oro; Ozamiz; Bukidnon; General Santos; Zamboanga; Davao	Rented	Good	40,190,860.58	December 31, 2026	Renewable every three years
D Meter-Managed Warehouses - SMFI-Feeds	Cristo Rey Capas, Tarlac 2315; 15 Victoria Hills St. Bungad, Project 7, Quezon City, Metro Manila	Rented	Good	706,751.64	December 31, 2025	Renewable upon mutual agreement of both parties.
Tarlac Warehouse - SMFI-Feeds	Mabini, Moncada, Tarlac	Rented	Good	547,870.00	December 31, 2025	Renewable every year
Camarines Sur Warehouse - SMFI-Feeds	Santiago, Pili, Camarines Sur	Rented	Good	273,240.00	December 31, 2025	Renewable every year
Pangasinan Warehouse - SMFI-Feeds	Brgy. Barraca, Villasias, Pangasinan	Rented	Good	634,920.00	December 31, 2025	Renewable every year
Pangasinan Warehouse - SMFI-Feeds	Urdaneta, Pangasinan	Rented	Good	789,600.00	December 31, 2025	End of contract Sept 30, 2025
Camarines Sur Warehouse - SMFI-Feeds	Brgy. San Jose and Sagurong, Pili, Camarines Sur	Rented	Good	656,784.00	December 31, 2025	Renewable every year
Parañaque Warehouse - SMFI-Agro Industrial Cluster, SMFI-San Miguel Integrated Sales; SMFI-Great Food Solutions	Pacific Coast Plaza Building, 1st Villamor Street, Parañaque	Rented	Good	59,423.29 (AIC) 156,017.75 (SMIS) 24,433.47 (GFS)	December 31, 2025	Mutually be agreed upon between the parties.

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Tarlac Warehouse - SMFI-Feeds	Brgy. Estrada Capas, Tarlac	Rented	Good	1,244,980.80	December 31, 2025	Renewable every year
Laguna Warehouse - SMFI - Poultry	Denson Warehouse, Brgy. Parian, Calamba, Laguna	Rented	Good	290,936.58	July 31, 2025	Renewable every year
Samar Warehouse-SMMI	Catbalogan Samar	Owned	Good			
Batangas Warehouse - SMFI - Feeds (Land Only)	Brgy. Balibaguhan, Mabini Batangas	Owned	Good			
Batangas Warehouse - SMFI - Feeds (Building Only)	Brgy. Balibaguhan, Mabini Batangas	Owned	Good			
Bacolod Warehouse - SMFI - Feeds	Lot 1 Bredco Port, Brgy. Poblacion, Bacolod City	Owned	Good			
SMILSI ULAS Warehouse - SMFI - Poultry	San Miguel Brewery Regional Sales Office, Mac Arthur Highway, Ulas, Talomo, Davao City.	Owned	Good			
Davao Warehouse - SMFI - Feeds	Km. 15 National Highway Ilang, Davao City	Rented	Good	892,875.20	December 31, 2025	Renewable every year
SMCSL-Managed Warehouses - SMFI - AIC	Pasacao and Pili Camarines Sur	Rented	Good	1,352,628.00	December 31, 2025	Renewable every year
MAGNOLIA, INC. AND SUBSIDIARIES						
Admin Office/Processing Plant/Product Development Laboratory/Warehouse						
Cavite Admin Office, Magnolia Processing Plant and Depots - Magnolia Inc. (Magnolia)	Governor's Drive, Bo. De Fuego, Gen. Trias, Cavite	Owned	Good			
Laguna Ice Cream Plant - Golden Food Management Inc. (GFMI)	Sta. Rosa Industrial Complex, Brgy. Pulong Sta. Cruz, Sta. Rosa, Laguna	Owned	Good			
Land						
Cavite Land 1 (Magnolia)	Lot 1-E of Subdivision Plan (LRA), PSD-417836, Brgy. San Francisco, General Trias, Cavite	Owned	Good			
Cavite Land 2 (Magnolia)	Lot 2 of the Consol.-Subd. Plan (LRA) PCS-32472, Barangay of De Fuego General Trias, Cavite	Owned	Good			
Cavite Land 3 (Magnolia)	Lot 3, (LRA) PCS-32472, LRC Rec. No. 5964 Barangay of De Fuego, General Trias, Cavite	Owned	Good			
Laguna Ice Cream Plant (Land Only) - Golden Food Management Inc. (GFMI)	Sta. Rosa Industrial Complex, Brgy. Pulong Sta. Cruz, Sta. Rosa, Laguna	Owned	Good			
Depot						
Iloilo Depot - Magnolia	3M Dragon, Leganes St., Brgy. Lupa, Santa Barbara, Iloilo	Rented	Good	3,038,542.90	December 31, 2026	Renewable every 2 years
Consolacion Cebu Depot - Magnolia	Cebu-North Road, Tayud, Consolacion, Cebu	Rented	Good	5,375,637.97	December 31, 2026	Renewable every 2 years
Cagayan de Oro Depot - Magnolia	Brgy. Cugman, Cagayan de Oro City	Rented	Good	3,088,480.82	December 31, 2026	Renewable every 2 years
Bacolod Depot - Magnolia	Magsaysay Cor Araneta Sts., Brgy. Singcang, Bacolod City	Rented	Good	2,019,692.41	December 31, 2026	Renewable every 2 years
Davao Depot - Magnolia	San Miguel Brewery Sales Office, Ulas Davao City	Rented	Good	87,746,089.33	December 31, 2025	Renewable every year
THE PUREFOODS HORMEL, INC.						
Processing Plant/Product Development						
Marikina Processed SMFI-Meats Plant (used as warehouse) - Purefoods-Hormel	JP Rizal St., Bo. San Roque, Marikina City	Owned	Good			
Cavite Processed Meat Plant - Purefoods Hormel Company, Inc.	Bo. De Fuego, Brgy. San Francisco, Gen. Trias, Cavite	Owned	Good			
Cold Storage/Laboratory/Warehouse						
Commissary Warehouse/Storage - Purefoods-Hormel	Sta Rosa Industrial Complex, Pulong Sta Cruz, Sta. Rosa Laguna	Owned	Good			
SAN MIGUEL MILLS, INC. AND SUBSIDIARIES						
Flourmill/Feedmill and Warehouse						
Mabini Flourmill - San Miguel Mills, Inc.	Brgy. Bulacan, Mabini, Batangas City	Owned	Good			
Tabangao Flourmill - San Miguel Mills, Inc.	Brgy. Tabangao, Batangas City	Owned	Good			
Bacolod Warehouse - San Miguel Mills Inc.	Reclamation Area, Barangay Poblacion, Bacolod City	Owned	Good			
Paranaque Warehouse - San Miguel Mills, Inc.	8380 Dr. A. Santos Avenue, Barangay BF Homes, Paranaque City	Owned	Good			

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Grain Terminal						
Mabini Bulk Grain Handling Terminal (GBGTC) - San Miguel Mills, Inc.	Brgy. Balibaguhan and Brgy. Bulacan, Mabini, Batangas City	Owned	Good			
Land						
Pasig Land (Parking Lot) - Golden Avenue Corp. (GAC)	San Miguel Ave., Corner Tektite Road, Pasig City	Owned	Good			
Bacolod Land - San Miguel Mills, Inc.	Reclamation Area, Barangay Poblacion, Bacolod City	Owned	Good			
Mabini Bulk Grain Handling Terminal (Land only) - Golden Bay Grain Terminal Corp.	Brgy. Balibaguhan and Brgy. Bulacan, Mabini, Batangas	Owned	Good			
Mabini New Flourmill (Land Only) - San Miguel Mills, Inc.	Brgy. Bulacan, Mabini, Batangas	Owned	Good			
Cebu Land - San Miguel Mills, Inc.	P. Rodriguez Street and Dad Cleland Road, Poblacion, Lapu-Lapu, Cebu	Rented	Good	Jan-June : 4,042,478.91 July-Dec : 4,244,602.85	May 31, 2031	Renewable upon mutual written agreement of the parties.
Foreshore						
Mabini Bulk Grain Handling Terminal Foreshore - Golden Bay Grain Terminal Corp.	Brgy. Balibaguhan and Brgy. Bulacan, Mabini, Batangas	Rented	Good	373,949.14	February 28, 2025	Lease may be renewed for another 25 years at the option of the DENR. Ongoing renewal of 2025 contract
Mabini Foreshore - San Miguel Mills, Inc.	Brgy. Bulacan, Mabini, Batangas	Rented	Good	49,089.06	Continuing unless terminated and agreed by both parties	Lease may be renewed for another 25 years at the option of the DENR; Under renewal process
Tabangao Foreshore - San Miguel Mills, Inc.	Brgy. Tabangao, Batangas City	Rented	Good	9,648.63	Continuing unless terminated and agreed by both parties	Lease may be renewed for another 25 years at the option of the DENR; Under renewal process
Cold Storage/Laboratory/Warehouse						
Commissary Warehouse/Storage - San Miguel Mills, Inc.	Sta Rosa Industrial Complex, Pulong Sta Cruz, Sta. Rosa Laguna	Owned	Good			
INTERNATIONAL SUBSIDIARIES						
Admin Office and Feedmill/Processing Plant/Product Development Laboratory/Warehouse						
Depok Office and SMFI-Poultry Processing Plant - PT San Miguel Purefoods Indonesia	Jl. Raya Bogor Km. 37 Sukamaju, Cilodong, Depok, Indonesia	Owned	Good			
Binh Duong Processing Plant - San Miguel Purefoods (VN) Co., Ltd.	An Tay, Ben Cat, Binh Duong, Vietnam	Owned	Good			
Ho Chi Minh Office - SMPFVN	6F Mekong Tower, 235-241 Ward 13, Tan Binh, Ho Chi Minh City, Vietnam	Rented	Good	VND 38,646,597.17/ PHP 90,560	July 31, 2025	Renewable every five years
4 OTHERS- SAN MIGUEL FOOD AND BEVERAGE INC.						
Admin Office						
Pasig Office - San Miguel Food and Beverage, Inc. (SMFB)	17F, 18F, 21F, 22F, 23F JMT Corporate Condominium Building, ADB Avenue, Ortigas Center, Pasig City	Owned	Good			
Land						
Mabini Land - SMFB	Brgy. Bulacan, Mabini, Batangas City	Owned	Good			
Bukidnon	Capitan Bayong, Impasugong	Owned	Good			
Davao	Barrio Talomo, City of Davao	Owned	Good			
Zamboanga	Barangay Boalan, City of Zamboanga	Owned	Good			
South Cotabato	Burgos St, Pob. Surallah, South Cotabato	Owned	Good			
Misamis Oriental	Manticao, Misamis Oriental	Owned	Good			
Misamis Oriental	Bo. Carmen Caqayan De Oro, Misamis Oriental	Owned	Good			
Lanao Del Norte	Brgy. Tacub, Kauswagan, Lanao Del Norte	Owned	Good			
Iligan	Bo. San Isidro, Iligan City	Owned	Good			
Camiguin	Malingin, Mainit, Catarman, Camiguin	Owned	Good			
Taytay Rizal	Barrio of Moson Taytay, Rizal	Owned	Good			
Quezon City	36 St. James St. Kingsport Subd., Novaliches, Quezon City	Owned	Good			
San Fabian	San Fabian, Pangasinan	Owned	Good			
B. RENTED						
Admin Office						
Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
PACKAGING BUSINESS						
A. DOMESTIC						
1 SAN MIGUEL YAMAMURA PACKAGING CORPORATION						
SMYPC Main Office, SMYPC Trading and SMYPC Contract Packaging						
Building / Office Space	San Miguel Properties Centre, Saint Francis St., Mandaluyong City	Owned	Good			
SMYPC Rightpak Plant, SMYPC Canlubang PET and Caps Plant, SMYPC MCLP Canlubang Plant and SMYPC Leasing Operations						
Land	Canlubang Industrial Estate, Canlubang, Laguna	Owned	Good			
Land - under 150-3300	CBPP, SMC Complex, Mandaue City	Owned	Good			
SMYPC Cebu Beverage Packaging Plant, SMYPC Cebu Glass Plant and SMYPC MCLP Mandaue Plant						
Land	SMC Mandaue Complex, Hi-way, Tipolo, Mandaue City, Cebu	Owned	Good			
SMYPC MCLP Mandaue						
Warehouse - SMC	SMC Mandaue Complex, Hi-way, Tipolo, Mandaue City, Cebu	Owned	Good			
Warehouse - Brewery	SMC Mandaue Complex, Hi-way, Tipolo, Mandaue City, Cebu	Owned	Good			
SMYPC Cebu Beverage Packaging Plant and SMYPC Cebu Glass Plant						
Warehouse	SMC Wharf, Tipolo, Mandaue City, Cebu	Owned	Good			
SMYPC Cebu Glass Plant						
Warehouse	Quano Wharf, Mandaue City	Owned	Good			
Warehouse	GSK, Jagobiao, Mandaue City	Rented	Good	2,615,080.00	April 30, 2026	PR582516 and PR582482 created for extension until tentative April 2026 (target construction completion date of new SL)
Warehouse	LDGP, Tayud, Consolacion	Rented	Good	453,065.00	October 14, 2025	PR582526 created for extension until tentative April 2026 (target construction completion)
Warehouse	Bassett Land, Tayud, Consolacion	Rented	Good	172,630.66	April 25, 2026	Renewed until April 25, 2026.
Warehouse	CBPP, SMC Complex, Mandaue City	Owned	Good			
SMYPC San Fernando Bev. Packaging Plant						
Land and Warehouse	Brgy. Maimpis, City of San Fernando, Pampanga (Gate 2, SMC PET Plant)	Owned	Good			
Warehouse SMDCI	Brgy. Maimpis, City of San Fernando, Pampanga (Gate 2, SMC PET Plant)	Owned	Good			
SMYPC Pet Recycling Plant and SMYPC MCLP San Fernando Plant						
Land	SMC San Fernando Complex, Quebiauan, San Fernando City	Owned	Good			
SMYPC Manila Glass Plant						
Land	Muelle dela Industria St., Binondo, Manila City	Owned	Good			
Warehouse	San Fernando Brewery, San Fernando, Pampanga	Owned	Good			
SMYPC Glass Business Office						
Land	Barrio Halayhay, Tanza, Cavite	Owned	Good			
SMYPC Manila Plastics Plant						
SMYPC- Manila Plastics Plant						
GTU Warehouse	631 Tomas Claudio St. Pandacan, Manila	Owned	Good			
	2068 B Candido St. Mapulang Lupa, Valenzuela City	Rented	Good	1,315,282.75	April 30, 2026	Renewable for a period in accordance with the mutual written agreement of both parties
Bocau Warehouse (Ecostorage)	#276 Boontown Industrial Park Brgy. Tambobong, Bocau , Bulacan	Rented	Good	525,000.00	September 30, 2025	Renewable for a period in accordance with the mutual written agreement of both parties -Renewed: Oct. 2024 to Sept. 2025
MCLP Warehouse	MCLP warehouse ,Canlubang Laguna	Owned	Good			
SMYPC MPP Cebu Operations						
Inhouse MCO Warehouse	SMC Mandaue Complex, Hi-way, Tipolo, Mandaue City, Cebu	Owned	Good			
SMCSL Warehouse	SMC Wharf, Tipolo, Mandaue City, Cebu	Owned	Good			
Warehouse Rental of Bassette Land	Sitio Bangkerohan, Tayud, Consolacion	Rented	Good	620,978.40	December 31, 2025	Renewable for a period in accordance with the mutual written agreement of both parties

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
SMYPC SMY Glass Plant						
Land	Km 27, Aguinaldo Highway, Imus, Cavite	Owned	Good			
Land and Warehouse	Canlubang Industrial Estate, Canlubang, Laguna	Owned	Good			
Warehouse San Simon	Quezon Road, San Simon, Pampanga	Rented	Good	606,100.00	March 31, 2026	Renewable for a period in accordance with the mutual written agreement of both parties
Warehouse	Tagoloan, Misamis Oriental	Owned	Good			
Springfield Warehouses	Sitio Pantay, Brgy. Maguyam, Silang Cavite	Rented	Good	1,827,990.0	June 04, 2026	Renewable for a period in accordance with the mutual written agreement of both parties
STMI Warehouse	Km 52 Bo Lawa, Calamba Laguna	Rented	Good	2,255,040.00	April 15, 2026	Renewable for a period in accordance with the mutual written agreement of both parties
Tagoloan Warehouse	Tagoloan Misamis Oriental	Owned	Good			
2 SMC YAMAMURA FUSO MOLDS CORPORATION	Governor Dr., Bo. De Fuego, Brgy. San Francisco, Gen. Trias, Cavite	Owned	Good			
3 MINDANAO CORRUGATED FIBREBOARD, INC.						
Land	Km 12 Sasa, Davao City	Owned	Good			
4 CAN ASIA, INC.						
Land	Brgy. San Francisco de Malabon, Gen. Trias, Cavite	Owned	Good			
B. INTERNATIONAL						
5 SAN MIGUEL YAMAMURA PACKAGING INTERNATIONAL LTD. and SAN MIGUEL YAMAMURA GLASS (VIETNAM) LTD.	9/F Citimark Building, 28 Yuen Shun Circuit, Siu Lek Yuen, Shatin, N.T. Hongkong, PRC	Owned	Good			
6 ZHAOQING SAN MIGUEL YAMAMURA GLASS COMPANY LTD.						
Plant	12 North Avenue, Housha St., Zhaoqing City Guangdong Province, PRC	Land Use Rights	Good			
Warehouse	Duanzhou Science and Technology Industrial Area, Zhaoqing City	Rented	Good	533,652.26	January 31, 2026	Negotiation by both parties
Warehouse	Duanzhou District, Taihe Road, Junfu Industrial Park, Third Building Four, Zhaoqing City	Rented	Good	719,278.26	September 30, 2025	Negotiation by both parties
Storage yard	Duanzhou District, Guangmao Line, Road Bridge, Bottom East, Zhaoqing City	Rented	Good	223,114.67	March 31, 2027	Negotiation by both parties
7 FOSHAN SAN MIGUEL YAMAMURA PACKAGING COMPANY LTD.	3 Dongdi Road, Junan Township, Guangdong Province, PRC	Land Use Rights	Good			
8 SAN MIGUEL YAMAMURA HAIPHONG GLASS COMPANY LTD.	17-A Ngo Quyen St., Ngo Quyen District, Haiphong City, Vietnam	Land Use Rights	Good			
9 SAN MIGUEL YAMAMURA PHU THO PACKAGING COMPANY LTD.	1 Le Van Khuong Street, Hiep Thanh Ward, District 12, Ho Chi Minh City, Vietnam	Land Use Rights	Good			
10 SAN MIGUEL YAMAMURA PLASTICS FILMS SDN. BHD.	No. 172, Jalan Usaha 5, lots 83, 84, 85, 75, 76 Ayer Keroh Industrial Estate, 75450 Melaka, Malaysia	Owned	Good			
11 SAN MIGUEL YAMAMURA PACKAGING and PRINTING SDN. BHD. and PACKAGING RESEARCH CENTRE SDN. BHD.	Lot 5078 and 5079, Jalan Jenjarum 28/39, Seksyen 28, 40400 Shah Alam, Selangor Darul Ehsan, Malaysia	Owned	Good			
12 SAN MIGUEL YAMAMURA WOVEN PRODUCTS SDN. BHD.						
Office Space	Lot 9 and 10, Jalan Usaha 4, Ayer Keroh Industrial Estate, 75450 Melaka, Malaysia Lot 4305, Jalan Usaha 8, Ayer Keroh Industrial Estate, 75450 Melaka, Malaysia	Owned	Good			
Plant	Lot 75, Jalan Usaha 5, Ayer Keroh Industrial Estate, 75450 Melaka	Rented	Good	MYR 24,097.00	December 31, 2025	The tenancy will be reviewed every 2 years and any revision will be based on negotiation and mutual agreement between both parties. Early termination is subject to 12 months of written notice.
Warehouse	Lot 4320, Jalan Usaha 6, Ayer Keroh Industrial Estate, 75450 Melaka, Malaysia	Rented	Good	MYR 7,500.00	March 30, 2026	In the event that the tenant is desirous of extending the period of tenancy herein created, the landlord shall upon receipt of a written request from the tenant made not less than one month before expiration of the term hereby created, at the expense of the tenant, grant to the tenant a tenancy of the premises for a further term of one year from the expiration of the term (the "Renewal Term").

Company Name / Subsidiary		Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
	Warehouse	83, Jalan Usaha 6, Kawasan Perindustrian Air Keroh, 75450 Melaka, Malaysia	Rented	Good	MYR 11,000.00	February 28, 2027	In the event that the tenant is desirous of extending the period of tenancy herein created, the landlord shall upon receipt of a written request from the tenant made not less than one month before expiration of the term hereby created, at the expense of the tenant, grant to the tenant a tenancy of the premises for a further term of one year from the expiration of the term (the "Renewal Term").
13	INSA ALLIANCE SDN. BHD.						
	Office Space	Plo 64 and Plo 65, Jln Kejuteraan 4, Kaw. Perindustrian, Jln Genuang, 85000 Segamat, Johor	Owned	Burnt in fire			
	Plant	Plo 64 and Plo 65, Jln Kejuteraan 4, Kaw. Perindustrian, Jln Genuang, 85000 Segamat, Johor	Owned	Burnt in fire			
	Warehouse	Plo 136, Jln Kejuteraan 4, Kaw. Perindustrian, Jln Genuang, 85000 Segamat, Johor	Owned	Good			
	Plant	PT 3197, Jalan TP 3, Taman Perindustrian Bukit Rambai Fasa 6, 75260 Melaka.	Rented	Good	MYR 35,000.00	March 31, 2026	Renewable upon mutual agreement of both parties.
14	SAN MIGUEL YAMAMURA AUSTRALASIA						
	Office	1 Culverston Road, Minto NSW, Australia	Rented	Good	AUD 170,998.15	July 31, 2027	Renewable upon mutual agreement of both parties.
	Production	21 Huntsmore Road, Minto NSW, Australia (Unit 1)	Rented	Good	AUD 29,581.39	July 31, 2027	Renewable upon mutual agreement of both parties.
	SMYC PTY LTD						
	Plant	21 Huntsmore Road, Minto NSW, Australia (Unit 2)	Rented	Good	AUD 33,538.31	July 31, 2027	Renewable upon mutual agreement of both parties.
	Warehouse	21 Huntsmore Road, Minto NSW, Australia (Unit 3)	Rented	Good	AUD 34,839.22	July 31, 2030	Renewable upon mutual agreement of both parties.
	Warehouse	117-121 Lewis Rd, Knoxfield, Victoria	Rented	Good	AUD 102,971.66	September 07, 2031	Renewable upon mutual agreement of both parties.
	Warehouse	Warehouse 5, Acacia Link Industrial Estate, 25 Industrial Crescent, Willawong, Queensland	Rented	Good	AUD 46,075.45	October 31, 2027	Renewable upon mutual agreement of both parties.
	Warehouse	30-32 Rosberg Rd, Wingfield, South Australia	Rented	Good	AUD 52,674.08	June 18, 2027	Renewable upon mutual agreement of both parties.
	Warehouse	52 McDowell Street Welshpool, Western Australia	Rented	Good	AUD 46,666.67	September 30, 2029	Renewable upon mutual agreement of both parties.
	Warehouse	22 Kinta Drive, Beresfield, Newcastle	Rented	Good	AUD 10,508.33	November 30, 2026	Renewable upon mutual agreement of both parties.
	Warehouse	10-12 Linear Court, Derwent Park, Tasmania	Rented	Good	AUD 16,374.87	November 16, 2025	Renewable upon mutual agreement of both parties.
	SMYBB PTY LTD						
	Plant	114-118 Talinga Road, Cheltenham, Victoria	Rented	Good	AUD 88,672.77	January 01, 2028	Renewable upon mutual agreement of both parties.
	Plant	160 May Terrace Ottoway, South Australia	Rented	Good	AUD 53,801.56	October 17, 2026	Renewable upon mutual agreement of both parties.
	Plant	160 May Terrace Ottoway, South Australia	Rented	Good	AUD 28,022.06	November 01, 2026	Renewable upon mutual agreement of both parties.
	Plant	Lionels Vineyard, Payne Road Jindong, Western Australia (Margaret River)	Rented	Good	AUD 39,221.95	July 01, 2029	Renewable upon mutual agreement of both parties.
	Plant/Office	Lot 147, Sturt Highway, Nuriootpa, South Australia	Rented	Good	AUD 47,382.72	February 01, 2031	Renewable upon mutual agreement of both parties.
	Plant/Office	463-469 Cowra Avenue, Mildura, Victoria	Rented	Good	AUD 25,931.92	July 31, 2027	Renewable upon mutual agreement of both parties.
	Plant/Office	487-501 Cowra Avenue, Mildura, Victoria	Owned	Good			
	Plant/Office	503-513 Cowra Avenue, Mildura, Victoria	Rented	Good	AUD 30,930.28	May 16, 2030	Renewable upon mutual agreement of both parties.
	Plant	Port Adelaide Distribution Centre 25-91 Bedford Road Gillam SA	Rented	Good	AUD 30,486.00	July 06, 2027	Renewable upon mutual agreement of both parties.
	SMYJ Pty Ltd						
	Plant	Warehouse 02, 95 South Gippsland Highway, Dandenong South, Victoria	Rented	Good	AUD 94,988.70	April 27, 2029	Renewable upon mutual agreement of both parties.
	SMYV PTY LTD						
	Plant/Office	34-38 Aldershot Road, Lonsdale South Australia	Owned	Good			
15	COSPAK LIMITED	27 Ross Reid Place, East Tamaki, Auckland, New Zealand	Rented	Good	NZD 151,132.57	July 31, 2026	Renewable upon mutual agreement of both parties.
16	FOSHAN NANHAI COSPAK PACKAGING COMPANY LIMITED	Beijia Team of Niande Village Committee, Nanfeng Road, Leping Town, Sanshui District, Foshan City, Guangdong Province, PRC	Rented	Good	¥ 60,262	October 31, 2026	Renewable upon mutual agreement of both parties.

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
FUEL AND OIL BUSINESS						
1 PETRON CORPORATION						
Refinery and Power Plant						
Petron Bataan Refinery	Petron Bataan Refinery, Limay, Bataan	Owned	Good			
Petron Bataan Refinery	Petron Bataan Refinery, Limay, Bataan	Rented	Good	January to July 2025 - 2,780,198.45 July to December 2025 - 2,863,604.41	July 31, 2039	
Power Plant (Units 1, 2, 3, 4, 5 and 6)	Brgy. Lamao, Limay, Bataan	Owned	Good			
Polypropylene Plant	PNOC-AFC Petrochemicals Estate Barangay Batangas Dos Mariveles, Bataan	Owned	Good			
Metro Manila and Manufacturing						
Terminal (Navotas)	PFDA CMPD., Navotas, M.M.	Rented Except Building and Facilities	Good	1,450,558.33	Aug 26, 2039	Renewable upon mutual agreement of both parties.
Terminal (Rosario)	Gen. Trias, Rosario, Cavite	Owned	Good			
Terminal (Pandacan)	Jesus St., Pandacan, Manila	Owned	Good			
Terminal (SLHBTC)	Tondo, Manila	Owned	Good			
Lube Oil Manufacturing Plant	Block 12 and Pipeline Row, Harbour Centre, North Harbor, Tondo, Manila.	Owned	Good			
Lube Oil Manufacturing Plant	Block 13, Harbour Centre, North Harbor, Tondo, Manila	Owned	Good			
Airport Installations	Laoag Airport Installation, Laoag Airport, Brgy. Araniw, Laoag City	Rented Except Building and Facilities	Good	3,180.00	October 31, 2029	Renewable upon mutual agreement of both parties.
Airport Installations	NAIA Airport Installation (Petron) and JOCASP, JOCASP Compound, NAIA Complex, Pasay City	Rented Except Building and Facilities	Good	833,133.46	December 31, 2035	Renewable at the option of the lessee
Luzon Operations						
Terminal (Palawan)	Brgy. Masipag, Puerto Princesa City	Rented Except Building and Facilities	Good	182,325.94	November 30, 2028	Renewable at the option of the lessee
Terminal (Palawan)	Parola, Brgy. Maunlad, Puerto Princesa City, Palawan	Owned	Good			
Sales Office (Pasacao)	Sitio Camangui, Brgy. Santa Rosa del Sur, Pasacao, Camarines Sur	Rented Except Building and Facilities	Good	Jan - 489,675.38 Jun - 514,159.14	May 31, 2027	Renewable upon mutual agreement of both parties.
Terminal (Poro)	Poro Pt., San Fernando, La Union	Owned	Good			
Terminal (Poro)	Poro Pt., San Fernando, La Union	Owned	Good			
Sales Office (Calapan)	Sixteen Enterprises Compound, Brgy. Masipit, Calapan City, Oriental Mindoro	Rented	Good	Jan - 26,741.14 Jul - 28,078.19	June 30, 2027	Renewable upon mutual agreement of both parties.
Sales Office (San Jose)	Purok Tagumpay 2, Brgy. Caminawit, San Jose, Occidental Mindoro	Rented	Good	17,000.00	April 30, 2026	Renewable upon mutual agreement of both parties.
Sales Office (Masbate)	Masbate	Rented except Building and Facilities	Good	4,759.53	December 31, 2026	Renewable upon mutual agreement of both parties.
Terminal (Batangas)	Bo. Mainaga, Mabini, Batangas	Owned	Good			
Terminal (Bataan)	Limay, Bataan	Owned	Good			
Sales Office (Odiongan)	Brgy. Pootoy, Odiongan, Romblon	Rented	Good	67,175.33	December 31, 2051	Renewable at the option of the lessee
Terminal (SL PanAsia) (Facilities)	Limay, Bataan	Owned	Good			
Terminal (SL PanAsia) (Lot)	Limay, Bataan	Rented Except Building and Facilities	Good	53,024.40	December 31, 2024	Renewable upon mutual agreement of both parties. Ongoing renewal of 2025 contract.
Airport Installations	Puerto Princesa Airport, Palawan	Rented Except Building and Facilities	Good	80,762.50	September 30, 2025	Renewable upon mutual agreement of both parties.

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Visayas Operations						
Depot (Amlan)	Tandayag, Amlan, Negros Oriental	Rented Except Building and Facilities	Good	57,594.16	November 30, 2033	Renewable at the option of the lessee
Terminal (Bacolod)	Bo. San Patricio, Bacolod City, Negros Occidental	Owned	Good			
Terminal (Bacolod)	Bo. San Patricio, Bacolod City, Negros Occidental	Owned	Good			
Depot (Siquijor Mini BP)	Candanay Sur, Siquijor	Rented Except Building and Facilities	Good	180,912.91	March 31, 2035	
Terminal (Iloilo)	Brgy. Mansaya, Lapuz, Iloilo City	Owned	Good			
Terminal (Iloilo)	Brgy. Mansaya, Lapuz, Iloilo City	Rented Except Building and Facilities	Good	4,200,000 (thruput-based)	April 04, 2039	Effective for 20 years
Terminal (Iloilo)	Brgy. Mansaya, Lapuz, Iloilo City	Owned	Good			
Terminal (Mactan)	MEPZ, Lapu- lapu City	Rented Except Building and Facilities	Good	780,000.00	September 30, 2045	Continuing unless terminated by both parties
Terminal (Mactan)	MEPZ, Lapu- lapu City	Rented Except Building and Facilities	Good	11,570.88	September 30, 2043	Continuing unless terminated by both parties
Terminal (Mactan)	MEPZ, Lapu- lapu City	Rented Except Building and Facilities	Good	104,000.00	December 31, 2024	Continuing unless terminated by both parties Ongoing renewal of 2025 contract
Terminal (Ormoc)	Bo. Linao, Ormoc City, Leyte	Owned	Good			
Terminal (Ormoc)	Bo. Linao, Ormoc City, Leyte	Rented Except Building and Facilities	Good	5,000.00	May 31, 2025	Renewable upon mutual agreement of both parties. Ongoing renewal of 2025 contract.
Terminal (Roxas)	Sitio Pook, Brgy. Culasi, Roxas, City	Owned	Good			
Terminal (Tacloban)	Brgy.69 Rawis Anibong, Tacloban City	Owned	Good			
Terminal (Tacloban)	Brgy.69 Rawis Anibong, Tacloban City	Rented Except Building and Facilities	Good	434,109.38	January 02, 2039	Renewable upon mutual agreement of both parties.
Depot (Tagbilaran)	Graham Ave., Tagbilaran, Bohol	Owned	Good			
Terminal (Mandaue)	Looc, Mandaue City, Cebu	Owned	Good			
Terminal (Mandaue)	Looc, Mandaue City, Cebu	Owned	Good			
Airport Installations	Iloilo Airport, Cabatuan, Iloilo City	Rented Except Building and Facilities	Good	68,502.00	April 30, 2028	
Mindanao Operations						
Terminal (Davao)	Km. 9, Bo. Pampang, Davao City	Owned	Good			
Terminal (Bawing)	Purok Cabu, Bawing, General Santos City	Owned	Good			
Terminal (Iligan)	Bo. Tomas Cabili, Iligan City, Lanao del Norte	Owned	Good			
Terminal (Jimenez)	Jimenez, Misamis Occidental	Rented Except Building and Facilities	Good	255,256.31	March 02, 2035	Renewable upon mutual agreement of both parties.
Terminal (Jimenez)	Jimenez, Misamis Occidental	Rented Except Building and Facilities	Good	255,256.32	December 16, 2029	Renewable upon mutual agreement of both parties.
Terminal (Nasipit)	Talisay, Nasipit, Agusan del Norte	Owned	Good			
Terminal (Nasipit)	Talisay, Nasipit, Agusan del Norte	Rented	Good	90,750.00	December 31, 2025	Renewable upon mutual agreement of both parties. Yearly renewal.
Terminal (Nasipit)	Talisay, Nasipit, Agusan del Norte	Rented	Good	7,310.00	July 31, 2029	Renewable at option of the lessee
Terminal (SL Phividec)	SL Phividec, Mindanao	Owned	Good			
Terminal (Tagoloan)	Tagoloan, Misamis Oriental PNOG - 13,836 sqm	Owned	Good			
Terminal (Tagoloan)	Tagoloan, Misamis Oriental - 13,499 sqm	Owned	Good			
Terminal (Tagoloan)	Tagoloan, Misamis Oriental PHIVIDEC/NVRC (FLA)- 19,965 sqm	Rented Except Building and Facilities	Good	187,161.22	February 9, 2034	Renewable at the option of the lessee
Terminal (Zamboanga)	Brgy. Campo Islam, Lower Calarian, Zamboanga City	Owned	Good			
Airport Installations	Laguindingan, Misamis Oriental CAAP- 4,000 sqm	Rented Except Building and Facilities	Good	224,530.00	December 31, 2025	Renewable upon mutual agreement of both parties. Ongoing term sheet and contract approval.
Airport Installations	Davao Airport	Rented Except Building and Facilities	Good	Php 32,850.00 + Php0.09/liter Royalty Fee on the sale of aviation fuel	December 31, 2029	Renewable upon mutual agreement of both parties. Ongoing term sheet and contract approval.
Airport Installations	Zamboanga International Airport	Rented Except Building and Facilities	Good	94,684.80	November 30, 2029	Renewable at the option of the lessee

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Gasul Operations						
Depot (LPG Operation)	Lakandula Drive, Brgy. Bonot, Legaspi City	Owned	Good			
Depot (Gasul - San Fernando)	Brgy. Dela Paz Norte, San Fernando, Pampanga	Owned	Good			
Refilling Plant (San Pablo)	San Pablo	Owned	Good			
Terminal (Gasul – Pasig)	100 E. Rodriguez Jr. Avenue (C-5 Road) Brgy. Ugong, Pasig City, Metro Manila	Owned	Good			
2 PETRON MALAYSIA REFINING AND MARKETING BHD						
Refinery						
Port Dickson Refinery	Lot 1222, 1593-1595, 1757, 1803, 1805, 1836, 1838, 1926-1930, 2645-2647, 12111-12112, 30151-30156 Mukim Port Dickson, Negeri Sembilan	Owned	Good			
Lumut LPP plant	Lot 15636, Lumut Port Industrial Park, Mukim Lumut, Jalan Kampung Acheh, Sitiawan, Perak.	Owned	Good			
Terminals and Depots						
Port Dickson Terminal	Batu 1.5, Jalan Pantai, 71009 Port Dickson, Negeri Sembilan	Owned	Good			
Bagan Luar Terminal	Lot 95-125, Lot 2327-2338 Section 4 Butterworth, Seberang Perai Utara, Penang	Owned	Good			
KLIA Aviation Depot	Forward Fuel Base, Jalan FFB Kuala Lumpur International Airport (KLIA) 64000 Sepang Selangor Darul Ehsan, Malaysia	Rented	Good	MYR 8,976.00	Continuing unless terminated and agreed by both parties	Contract automatically renewed on yearly basis unless terminated in accordance with the termination provision in the agreement
KVDT- MPP (Tie-in facilities for MPP/KVDT)	GM 1397 Lot 194 Mukim and Daerah Port Dickson Negeri Sembilan	Rented Except Building and Facilities	Good	MYR 8,100.00	June 30, 2026	Renewable upon mutual agreement of both parties.
3 PETRON FUEL INTERNATIONAL SDN BHD						
Kuantan Terminal	Lot 1863, Mukim Sungai Karang, Tanjung Gelang, Kuantan Port, 26100 Kuantan. PAHANG	Rented	Good	Terminal 1 MYR 20,895.61 Terminal 2 MYR 19,693.79	Terminal 1 December 2027 Terminal 2 December 2027	Current rate is RM13.27 per square meter per year from January 1, 2022 until December 31, 2025 and shall be increased by 10% on January 1, 2026 and after every three years thereafter.
Pasir Gudang Terminal	Jalan Cecair Satu, Kawasan Perdagangan Bebas, Lembaga Pelabuhan Johor, 81700 Pasir Gudang, Johor	Rented	Good	MYR 5,976.43 (Monthly Rental for 11.95 Acres land)	June 2051	An option for renewal for a period of 30 years. Note: Revision of assessment fee effective 2017 by Johor Port after approval by MPPG.
Westport JV	Terminal Bersama Sdn Bhd, Jeti Petrokimia, Pelabuhan Barat, 49290 Pulau Indah, Selangor	Rented	Good	MYR 126,487.35	August 01, 2070	Renewable upon expiry of lease term
4 PETRON OIL (M) SDN BHD						
Tawau Terminal	Jalan Tg Batu Laut, 91000 Tawau, Sabah	Rented Except Building and Facilities	Good	MYR .125 (Yearly Rental - MYR 1.50)	October 2902	No option stated in the agreement
Sandakan Terminal	Jalan Kampung Karamunting, Sandakan, Sabah	Rented Except Building and Facilities	Good	MYR 778,000.00 (Total Rental)	December 31, 2078	Revised lease offered to start from January 1, 2019 for a period of 60 years. The lease has been fully paid in 2021.
Sepangar Bay Terminal	P.O. Box 10558, Kota Kinabalu 88806, Sabah	Rented Except Building and Facilities	Good	MYR 25,333.33 (Yearly Rental - MYR 304,000.00)	July 2031	An option for renewal for a period of 15 years.

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
ENERGY BUSINESS						
1 SUAL POWER INC.						
1200 MW Sual Coal-Fired Thermal Power Plant	Brgy. Pangascasan, Sual, Pangasinan	Owned	Good			
Land (where the 1200 MW Sual Coal-Fired Power Plant and related facilities are situated)	Brgy. Pangascasan, Sual, Pangasinan	Rented	Good	Initial Tranche - 277,048,301 Final Payment prior to March 2025 - 6,462,841,411	October 25, 2049	Renewable for another 25 years or the remaining corporate life of the Lessor if its original corporate life is extended, whichever is shorter, upon mutual written agreement of both parties. With assignable option to purchase upon issuance by the Lessor of an Option Existence Notice.
2 SAN ROQUE HYDROPOWER INC.						
345 MW San Roque Multi-Purpose Hydroelectric Power Plant	Brgy. San Roque, San Manuel, Pangasinan	IPPA with PSALM	Good			
3 LIMAY POWER INC. (b)						
Phase I - 2 X 150 MW Coal-Fired Power Plant (Units 1 and 2)	Brgy. Lamao, Limay, Bataan	Owned	Good			
Phase II - 2 X 150 MW Coal-Fired Power Plant (Units 3 and 4)	Brgy. Lamao, Limay, Bataan	Owned	Good			
Land - Site 1 (where a portion of the Phase I power plant and related facilities are situated)	Brgy. Lamao, Limay, Bataan	Owned	Good			
Land - Site 2 (where a portion of the Phase II power plant and related facilities are situated)	Brgy. Lamao, Limay, Bataan	Owned	Good			
Land (Ash Dump Facility)	Brgy. Lamao, Limay, Bataan	Owned	Good			
Offshore/Foreshore land	Brgy. Lamao, Limay, Bataan	Rented	Good	2,034,084.17	December 2042	Renewable for another 25 years at the option of the Lessor
Land - Site 3 (where a portion of the Phase II power plant and related facilities are situated)	Brgy. Lamao, Limay, Bataan	Rented	Good	543,444.36	March 2042	Renewable for another 25 years to be agreed by both parties
4 MALITA POWER INC. (c)						
2 X 150 MW Coal-Fired Power Plant (Units 1 and 2)	Brgy. Culaman, Malita, Davao Occidental	Owned	Good			
5 X 1.6 MW Diesel Generator Set	Brgy. Sangali, Zamboanga, Philippines	Owned	Good			
1 X TM2500 60HZ Mobile Gas Turbine Generator	Brgy. Sangali, Zamboanga, Philippines	Owned	Ongoing construction			
Land (where Units 1 and 2 power plant and related facilities are situated)	Brgy. Culaman, Malita, Davao Occidental	Owned	Good			
Offshore/Foreshore land	Brgy. Culaman, Malita, Davao Occidental	Rented	Good	55,300.51	February 2043	Renewable for another 25 years at the option of the Lessor
Offshore/Foreshore land	Brgy. Culaman, Malita, Davao Occidental	Rented	Good	558,354.47	February 2043	Renewable for another 25 years at the option of the Lessor
Offshore/Foreshore Land	Brgy. Culaman, Malita, Davao Occidental	Rented	Good	387,903.40	February 2048	Renewable for another 25 years at the option of the Lessor
Offshore/Foreshore Land	Brgy. Culaman, Malita, Davao Occidental	Rented	Good	570,000.00	May 2048	Renewable for another 25 years at the option of the Lessor
Offshore/Foreshore Land	Brgy. Culaman, Malita, Davao Occidental	Rented	Good	754,780.02	May 2048	Renewable for another 25 years at the option of the Lessor
5 GRAND PLANTERS INTERNATIONAL INC.						
Land - Site 1 (where a portion of the LPI Phase I and II power plants and related facilities are situated) (b)	Brgy. Lamao, Limay, Bataan	Owned	Good			
Land - Site 1 (where the 50 MW Lamao Battery Energy Storage System [BESS] Facility of SMGP BESS Power Inc. is situated) (e)	Brgy. Lamao, Limay, Bataan	Owned	Good			
Land - Site 2	Brgy. Alangan, Limay, Bataan	Owned	Good			
Land	Brgy. Biaan, Mariveles, Bataan	Owned	Good			
Land	No. 169 E. Delos Santos Avenue, Mandaluyong City	Rented	Good	892,857.14	March 22, 2036	Renewable
Land	Brgy. Batangas II, Mariveles, Bataan	Owned	Good			
Land	Brgy. Alion, Mariveles, Bataan	Owned	Good			

	Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
6	MASINLOC POWER CO. LTD. ^(d)						
	344 MW coal-fired power plant (Unit 1)	Brgy. Bani, Masinloc, Zambales	Owned	Good			
	344 MW coal-fired power plant (Unit 2)	Brgy. Bani, Masinloc, Zambales	Owned	Good			
	335 MW coal-fired power plant (Unit 3)	Brgy. Bani, Masinloc, Zambales	Owned	Good			
	350 MW coal-fired power plant (Unit 4)	Brgy. Bani, Masinloc, Zambales	Owned	Ongoing construction			
	350 MW coal-fired power plant (Unit 5)	Brgy. Bani, Masinloc, Zambales	Owned	Ongoing construction			
	10 MW battery energy storage project (Phase 1)	Brgy. Bani, Masinloc, Zambales	Owned	Good			
	20 MW battery energy storage system (Phase 2)	Brgy. Bani, Masinloc, Zambales	Owned	Good			
	Land (where Units 3, 4, 5 power plants and related facilities are situated)	Brgy. Bani, Masinloc, Zambales	Rented	Good	Lease with PSALM - US\$3,966.43	April 2028	With assignable option to purchase
7	ALPHA WATER REALTY SERVICES CORPORATION ^(d)						
	Land (where Units 1, 2, 3, 4 and 5 power plant and related facilities, and the 10 MW and 20 MW Battery Energy Storage Systems (BESS) projects of MPCL are situated)	Brgy. Bani, Masinloc, Zambales	Owned	Good			
	Land (where the transmission line of Units 4 and 5 of MPCL is situated)	Brgy. Bani, Masinloc, Zambales	Owned	Good			
8	SMGP KABANKALAN POWER CO. LTD.						
	Land (where the 20 MW and 10MW BESS are situated)	Brgy. Binicuil, Kabankalan, Negros Occidental	Owned	Good			
	20 MW BESS (Phase 1)	Brgy. Binicuil, Kabankalan, Negros Occidental	Owned	Good			
	10 MW BESS (Phase 2)	Brgy. Binicuil, Kabankalan, Negros Occidental	Owned	Substantially complete			
9	MARIVELES POWER GENERATION CORPORATION ^(e)						
	Units 1, 2 and 3 Coal-Fired Power Plant	Sitio Lusong, Brgy. Biaan, Mariveles, Bataan	Owned	Good			
	Unit 4 Coal-Fired Power Plant	Sitio Lusong, Brgy. Biaan, Mariveles, Bataan	Owned	Good			
	Land (where the 4 x 150 MW coal-fired power plant project is situated)	Sitio Lusong, Brgy. Biaan, Mariveles, Bataan	Owned	Good			
	Land (where the transmission network project is situated)	Sitio Lusong, Brgy. Biaan, Mariveles, Bataan	Owned	Good			
	Land (for transmission line)	Brgy. Malaya and Maligaya, Mariveles Bataan	Rented	Good	33,528,000 (one time payment)	October 31, 2046	Renewable upon mutual agreement by both parties.
	Land (for transmission line)	Brgy. Biaan, Mariveles, Bataan	Owned	Good			
	Land (Expansion Area)	Sitio Lusong, Brgy. Biaan, Mariveles, Bataan	Owned	Good			
10	TOPGEN ENERGY DEVELOPMENT INC.						
	Land (where the 10 MW Tagum BESS project of SMGP BESS is situated) (f)	Brgy. Magdum Tagum City, Davao del Norte	Owned	Good			
	Land	Barrio Centro Occidental, Polangui, Albay	Owned	Good			
	Land	Brgy. Penafrancia, Daraga, Albay	Owned	Good			
	Land	Sta. Maria, Davao del Sur	Owned	Good			
	Land	Culaman, Malita, Davao del Sur	Owned	Good			
	Land	Lais, Malita, Davao del Sur	Owned	Good			
	Land	Lais, Malita, Davao Occidental	Owned	Good			
	Land	Sulop, Davao del Sur	Owned	Good			

	Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
11	SMGP BESS POWER INC.^(f)						
	Land and 20 MW Malita BESS	Brgy. Culaman, Malita, Davao Occidental	Owned	Good			
	Land and 50 MW Lamao BESS	Brgy. Lamao, Limay, Bataan	Owned	Good			
	Land and 40 MW Bataan Combined Cycle Power Plant BESS	Brgy. Luz, Limay, Bataan	Land - Rented; BESS - Owned	Good	226,594.68	April 15, 2045	Renewable upon mutual agreement by both parties.
	Land and 20 MW Jasaan BESS	Jasaan, Misamis Oriental	Land - Rented; BESS - Owned	Good	300,000.00	April 15, 2045	Renewable upon mutual agreement by both parties.
	Land and 20 MW Toledo BESS	Calong-calong and Talevera, Toledo City, Cebu	Land - Rented; BESS - Owned	Good	110,780.85	April 15, 2045	Renewable upon mutual agreement by both parties.
	Land and 20 MW Villanueva BESS	Brgys. Sta. Ana, Tagaloan and San Maritin , Villanueva, Phividec Industrial Estate of Misamis Oriental - Special Economic Zone (PIEMO-SEZ)	Land - Rented; BESS - Owned	Good	373,212.56	June 04, 2045	Renewable upon mutual agreement by both parties.
	Land and 20 MW Tabango BESS	Brgy. Tugas, Tabango, Leyte	Land - Rented; BESS - Owned	Land - Good; BESS - Ongoing Construction	4,326.85	March 01, 2036	Renewable upon mutual agreement by both parties.
	Land - for the underground facility interconnecting the 20MW Tabango BESS to NGCP transmission lines	Barrio Tabango, San Isidro, Leyte	Rented	Good	95,250.23	September 26, 2032	Renewable upon mutual agreement by both parties.
	Land and 50 MW Mexico BESS	Brgy. San Jose Matulid, Mexico, Pampanga	Owned	Land - Good; BESS - Ongoing Construction			
	Land and 20 MW Mexico-2 BESS	Brgy. San Jose Matulid, Mexico, Pampanga	Land - Rented; BESS - Owned	Land - Good; BESS - Ongoing Construction	181,247.13	June 03, 2036	Renewable upon mutual agreement by both parties.
	Land and 20 MW Maco BESS	Brgys. Dumlan and Concepcion, Maco, Compostela Valley, Davao del Norte	Owned	Good			
	Land and 40 MW Gamu BESS	Brgy. Lenzon, Gamu, Isabela	Owned	Good			
	Land and 40 MW Magapit BESS	Brgy. Magapit, La-Ilo, Cagayan	Owned	Land - Good; BESS - Substantially complete			
	Land and 20 MW Ubay BESS	Brgy. Imelda, Ubay, Bohol	Owned	Good			
	Land and 50 MW San Manuel BESS	Brgy. Sto. Domingo, San Manuel, Pangasinan	Owned	Good			
	Land and 50 MW Concepcion BESS	Brgy. Sta. Rosa, Concepcion, Tarlac	Owned	Good			
	Land and 40 MW Ormoc BESS	Brgy. Dolores, Ormoc City, Leyte	Owned	Good			
	Land and 50 MW Lumban BESS	Brgy. Halang and Lewin, Lumban, Laguna	Owned	Good			
	Land and 10 MW Tagum BESS	Brgy. Magdum Tagum City, Davao del Norte	Owned	Land - Good; BESS - Ongoing Construction			
	Land and 80 MW Mariveles BESS	Mariveles, Bataan	Owned	Land - Good; BESS - Ongoing Construction			
12	SAN MIGUEL GLOBAL POWER HOLDINGS CORP.						
	C5 Office Space	100 E. Rodriguez Jr. Avenue (C-5 Road) Brgy. Ugong, Pasig City, Metro Manila	Owned	Good			
13	MULTI-VENTURES INVESTMENT HOLDINGS, INC.						
	Land	Ternate, Naic and Maragondon, Cavite	Owned	Good			
14	SMC GLOBAL LIGHT AND POWER CORP.						
	Land (for planned Solar Power Project)	Barangay San Luis, Cauayan City, Isabela	Owned	Good			
	Land (for planned Solar Power Project)	Barangay Lucanin, Mariveles, Bataan	Owned	Good			
	Land (for planned Solar Power Project)	Barangay Ibabang Polo, Pagbilao, Quezon	Owned	Good			
15	SMC POWERGEN INC.						
	Land (where the 20 MW Ubay BESS facility of SMGP BESS is situated) (f)	Brgy. Imelda, Ubay, Bohol	Owned	Good			
16	BLUE EAGLE STAR, CORP.						
	Land	Maragondon and Ternate, Cavite	Owned	Good			

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
INFRASTRUCTURE BUSINESS						
1 SAN MIGUEL HOLDINGS CORP.						
Office Space	Wing A and B - 11/F San Miguel Properties Centre St. Francis Street, Mandaluyong City	Owned	Good			
Office Space	20/F San Miguel Properties Centre St. Francis Street, Mandaluyong City	Owned	Good			
Office Space - 83 sq meters	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
Office Space	4th Floor San Miguel Properties Center St. Francis Street Mandaluyong City	Owned	Good			
Office Space - 635.75 sq meters	Unit C and D - 23rd Floor of the JMT Corporate Condominium, ADB Avenue, Ortigas Center, Pasig City	Owned	Good			
Office Space	19th floor San Miguel Properties Centre St. Francis St. Ortigas Center Mandaluyong City	Owned	Good			
Office Space	Unit A - 18th Floor of the JMT Corporate Condominium, ADB Avenue, Ortigas Center Pasig City	Owned	Good			
2 SMC NAIAX CORPORATION						
Office Space	11/F San Miguel Properties Centre, St. Francis Street, Mandaluyong City	Owned	Good			
Office Space	23rd Floor JMT Corporate Condominium, ADB Avenue, Ortigas Center	Owned	Good			
Parking	(B-4) JMT Corporate Condominium, ADB Avenue, Ortigas Center	Owned	Good			
3 TERRAMINO HOLDINGS, INC AND ASSETVALUES HOLDING COMPANY, INC.						
Office Space	11F and 20/F San Miguel Properties Centre St. Francis Street, Mandaluyong City	Owned	Good			
4 UNIVERSAL LRT CORPORATION (BVI) LIMITED						
Office Space	11/F San Miguel Properties Centre, St. Francis Street, Mandaluyong City	Owned	Good			
5 TRANS AIRE DEVELOPMENT HOLDINGS, CORP.						
Office Space	Wing B 2/F 40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
6 SMC TPLEX HOLDINGS COMPANY, INC.						
Land	Emilio Vergara Highway Corner Mabini Street Extension, Sta. Arcadia, Cabanatuan, Nueva Ecija	Owned	Good			
Land	Maharlika Highway, Malipampang, San Ildefonso, Bulacan	Owned	Good			
7 SMC TPLEX CORPORATION						
Office space (Old)	Unit 06 UG Pioneer Highlands Condo Tower 2, Pioneer corner Madison Streets, Mandaluyong City	Owned	Good			
Office space	11th Floor San Miguel Properties Center St. Francis Street Mandaluyong City	Owned	Good			
Office space	The JMT Bldg., ADB Ave., Ortigas Center, Pasig City	Owned	Good			
Parking	The JMT Bldg., ADB Ave., Ortigas Center, Pasig City	Owned	Good			
DPWH Office and Lodging	Narang-Ay Apartment, San Nicolas, Villasis, Pangasinan	Rented	Good	18,947.37	December 31, 2025	Subject to renewal or extension as mutually agreed between the parties
DPWH Office and Lodging - Section1and2	Arnel M. Flores Poblacion 1, Gerona Tarlac	Rented	Good	5,500.00	December 31, 2025	Subject to renewal or extension as mutually agreed between the parties
8 OPTIMAL INFRASTRUCTURE DEVELOPMENT, INC.						
Land	Manila Harbour Centre, Brgy. 128 Zone 10 (Isla de Balut/Vitas), Tondo, Manila City	Owned	Good			
9 WISELINK INVESTMENT HOLDINGS, INC.						
Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
10 ATLANTIC AURUM INVESTMENTS B.V.						
Office Space	Museumlaan 2, 3581 HK, Utrecht, The Netherlands	Rented	Good	1,287 Euro	April 30, 2026	Subject to automatic renewal until brought to an end by lessor or lessee
11 STAGE 3 CONNECTOR TOLLWAYS HOLDINGS CORPORATION						
Office Space	40 San Miguel Avenue, Bry. Wack-Wack Mandaluyong City	Owned	Good			

	Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
12	SMC SKYWAY STAGE 3 CORPORATION						
	Office Space	Unit D - 18th Floor of the JMT Corporate Condominium ADB Avenue, Ortigas Center Pasig City	Owned	Good			
	Office Space	11/F San Miguel Properties Centre, 7 St. Francis Street, Mandaluyong City	Owned	Good			
	Office Space	23rd Floor One Magnificent Mile-CITRA Building, San Miguel Avenue, Ortigas Center 1605 Pasig City	Owned	Good			
13	SMC SKYWAY CORPORATION						
	Office Space	21st to 24th Floors One Magnificent Mile-CITRA Building, San Miguel Avenue, Ortigas Center 1605 Pasig City	Owned	Good			
	Office Space	3/F Toll Operations Building, Doña Soledad Avenue, Brgy. Don Bosco, Parañaque City	Owned	Good			
	Office Space	11/F San Miguel Properties Centre, #7 St. Francis Street, Ortigas Center, Mandaluyong City	Owned	Good			
14	SKYWAY O&M CORPORATION						
	Office Space	1st, 2nd and 3rd Floors TOB Doña Soledad Avenue, Bicutan, Parañaque City	Owned	Good			
15	ALLOY MANILA TOLL EXPRESSWAYS INC.						
	Office Space	GF Operations and Control Center, Km.44 South Luzon Expressway, Sitio Latian, Brgy. Mapagong, Calamba City, Laguna	Owned by ROP (South Luzon Tollway Corporation Concession Rights)	Good			
	Land	Km.44 Sitio Latian, Brgy. Mapagong, Calamba City, Laguna	Owned	Good			
16	JETHANDLER ASIA SERVICES, INC.						
	Office Space	Caticlan, Malay, Aklan	Rented	Good	67,611.86	August 31, 2027	Renewable upon mutual agreement in writing by the parties through their duly authorized representatives.
	Lot Rental	Caticlan, Malay, Aklan	Rented	Good	59,040.34	July 12, 2027	No renewal options
	Lot Rental	Caticlan, Malay, Aklan	Rented	Good	97,484.21	July 12, 2026	Renewable for another period of two years upon mutual agreement of the parties
	PNP and OTS Office	Caticlan, Malay, Aklan	Rented	Good	18,947.37	December 31, 2025	Subject to renewal or extension upon expiration at the option of the lessee and on such terms and conditions as may mutually be agreed upon between the parties.
	PNP-SOU Staffhouse	Caticlan, Malay, Aklan	Rented	Good	12,631.58	December 31, 2025	Subject to renewal or extension upon expiration at the option of the lessee and on such terms and conditions as may mutually be agreed upon between the parties
	PNP-AVSEC Barracks	Caticlan, Malay, Aklan	Rented	Good	10,526.32	December 31, 2025	Subject to renewal or extension upon expiration at the option of the lessee and on such terms and conditions as may mutually be agreed upon between the parties
	TABON Staffhouse	Caticlan, Malay, Aklan	Rented	Good	35,087.72	February 7, 2026	No renewal options
17	MANILA TOLL EXPRESSWAY SYSTEMS, INC.						
	Office Space	GF Operations and Control Center, Km.44 South Luzon Expressway, Sitio Latian, Brgy. Mapagong, Calamba City, Laguna	Owned by ROP (South Luzon Tollway Corporation Concession Rights)	Good			
18	SMC INFRAVENTURES INC.						
	Office Space	40 San Miguel Avenue, Bry. Wack-Wack Mandaluyong City	Owned	Good			
19	SMC SLEX INC.						
	Land	Lot 3122-C, Sitio Latian, Brgy. Mapagong, Calamba, Laguna	Owned	Good			
	Office Space	11F San Miguel Properties Centre St. Francis Street, Mandaluyong City	Owned	Good			
	Office Space	Unit C 18th Floor of the JMT Corporate Condominium, ADB Avenue, Ortigas Center, Pasig City	Owned	Good			
	Parking Space	Basement of the JMT Corporate Condominium, ADB Avenue, Ortigas Center, Pasig City	Owned	Good			
	Land	Ibaan Batangas	Owned	Good			

	Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
20	SMC SKYWAY STAGE 4 CORPORATION						
	Office Space	Unit B 18th Floor of the JMT Corporate Condominium, ADB Avenue, Ortigas Center, Pasig City	Owned	Good			
	Office Space	11/F San Miguel Properties Centre, 7 St. Francis Street, Mandaluyong City	Owned	Good			
21	CYPRESS TREE CAPITAL INVESTMENTS, INC.						
22	STAR INFRASTRUCTURE DEVELOPMENT CORPORATION						
	Land	Brgy. Lapu Lapu, Ibaan, Batangas	Owned	Good			
	Office Space	23F JMT Corporate Condominium, ADB Ave., Ortigas Center, Pasig City	Owned	Good			
23	STAR TOLLWAY CORPORATION						
	Office Space	Brgy. Tambo, Lipa City, Batangas	Owned by ROP (Star Infrastructure Development Corporation Concession Rights)	Good			
24	ULCOM COMPANY, INC.						
	Office Space	11/F San Miguel Properties Centre St. Francis Street, Mandaluyong City	Owned	Good			
25	SMC MASS RAIL TRANSIT 7, INC.						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
	Office Space	GF, 2F, 4F and Meeting Rooms G, H, I and J of 808 Bldg., Meralco Avenue Cor Gen Lim Street, Brgy. San Antonio, Pasig City	Owned	Good			
	Office Space	4th Floor Kayumanggi Center, Commonwealth cor. Luzon Avenue, Quezon City	Rented	Good	226,957.50	November 30, 2025	Renewal and extension upon expiration of contract may be mutually agreed upon between parties.
	Condo Unit for Project Director	Dover Hill Condominium, Mabini Cor Ortega and Pilar St., Addition Hills, San Juan City	Rented	Good	280,000.00	January 15, 2026	The Parties may agree in writing to renew and extend the lease period within 90 days from expiration of the lease period
	Office Space	22nd Floor of OMM Citra Building, No 39 San Miguel Avenue, Ortigas Center, Pasig City	Owned	Good			
	Office Space	7th Floor #100 E. Rodriguez Jr. Ave., (C5 Road), Brgy. Ugong, Pasig City 1604	Owned	Good			
	Parking Space	No. 17B Gen. Atienza Street, San Antonio Village, Brgy. San Antonio, Pasig City	Owned	Good			
26	AEROFUEL STORAGE MANAGEMENT INC.						
	Office Space	11/F San Miguel Properties Centre St. Francis Street, Mandaluyong City	Owned	Good			
27	ARGONBAY CONSTRUCTION COMPANY, INC.						
	Office Space	3rd Floor, 808 Building, Meralco Avenue, Brgy. Antonio Pasig City	Owned	Good			
28	INTELLIGENT E- PROCESSES TECHNOLOGIES CORP.						
	Office Space	23F San Miguel Properties Centre, 7 St. Francis Street, Ortigas Center, Mandaluyong City	Owned	Good			
	Office Space	KM 44 South Luzon, Brgy. Mapagong, Sitio Latian, Calamba, Laguna	Owned	Good			
29	LUZON CLEAN WATER DEVELOPMENT CORPORATION						
	Office Space	BBW Administration Bldg. Don Manuel F. Reyes Ave. PH 1, Gate 1, Pleasant Hills Subd., Brgy. San Manuel City of SJDM, Bulacan 3023	Owned	Good			
30	PASIG RIVER EXPRESSWAY CORPORATION						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
31	TPLEX OPERATIONS AND MAINTENANCE CORP						
	Office Space	Brgy. San Pascual Tarlac City	Owned	Good			
	Office Space	Brgy. Baculong, Victoria, Tarlac	Owned	Good			
	Office Space	Brgy. Palakipak, Rosales, Pangasinan	Owned	Good			
	Office Space	Singat Pura, Tarlac	Owned	Good			
	Office Space	Anonas Urdaneta, Pangasinan	Owned	Good			
	Office Space	Subusub, Rosario, La Union	Owned	Good			

	Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
32	SINCERE LUMBER CO., INC.						
	Office Space	11/F San Miguel Properties Centre St. Francis Street, Mandaluyong City	Owned	Good			
	Land	1500 Quirino Ave., Paco, Manila City, Metro Manila	Owned	Good			
33	SAN MIGUEL AEROCITY INC						
	Office Space	3rd Floor, 808 Building, Meralco Avenue, Brgy. Antonio Pasig City	Owned	Good			
	Parking Space	Gen. Capinpin St./Parking Space Brgy. San Antonio, Pasig City	Owned	Good			
	Office Space	7th Floor, 40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
	Parking Space	Ground Floor, 100 E. Rodriguez Jr. Avenue (C-5 Road), Barrio Ugong, Pasig City, Metro Manila	Owned	Good			
	Office Space	3rd Floor, 100 E. Rodriguez Jr. Avenue (C-5 Road), Barrio Ugong, Pasig City, Metro Manila	Owned	Good			
	Consultant	Lucban Suites	Rented	Good	30,947.37	August 9, 2025	Subject to renewal or extension as mutually agreed between the parties
	Consultant	Gen Delgado Suites	Rented	Good	29,473.68	August 9, 2025	Subject to renewal or extension as mutually agreed between the parties
	Staff House	Brgy. San Nicholas, Bulacan (450 sqm)	Rented	Good	39,930.00	January 15, 2027	5 yrs
	Parking Space	21 Gen Atienza St., Brgy. San Antonio Pasig City	Rented	Good	76,500.00	December 31, 2025	Annual Renewal
	Office Space	14th Floor, 45 San Miguel Bldg.	Rented	Good	490,980.00	June 30, 2026	Every 3 years
	Parking Space	14th Floor, 45 San Miguel Bldg.	Rented	Good	40,425.00	June 30, 2026	Every 3 years
	Staff House	Brgy. San Antonio Pasig	Rented	Good	12,875.00	September 15, 2025	Annual Renewal
	Staff House	Paranaque City	Rented	Good	47,000.00	October 15, 2025	Subject to renewal or extension as mutually agreed between the parties
	Staff House	31 E. Garden Tower 2 Ayala Center Barangay San Lorenzo Makati City	Rented	Good	175,000.00	February 16, 2026	Annual Renewal
	Staff House	Anyana Bel Aire Subd., Sanja Mayor, Tanza, Cavite (100 sqm)	Rented	Good	35,000.00	January 30, 2026	Annual Renewal
34	SMC CENTRAL ACCESS LINK EXPRESSWAY CORP.						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
35	SMC MARILAO ACCESS LINK EXPRESSWAY CORP.						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
36	SMC NORTHERN ACCESS LINK EXPRESSWAY CORP.						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
37	SMC SOUTHERN ACCESS LINK EXPRESSWAY CORP.						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
38	SOUTH LUZON TOLL ROAD-5 EXPRESSWAY INC						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
39	SMC TOLLWAYS CORPORATION						
	Office Space	11F San Miguel Properties Centre, 7 St. Francis St., Ortigas Center, Mandaluyong City	Owned	Good			
40	SMC SLEX HOLDINGS, INC.						
	Office Space	11F San Miguel Properties Centre St. Francis Street, Mandaluyong City	Owned	Good			
41	ASSETVALUES HOLDING COMPANY INC						
	Office Space	11F and 20/F San Miguel Properties Centre St. Francis Street, Mandaluyong City	Owned	Good			
42	SMC AEROTROPOLIS INC						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
43	PHILIPPINE INTERNATIONAL AIRPORT INC.						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			

	Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
44	SMC AVIATION CITY INC.						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
45	TOLL ROAD OPERATION AND MAINTENANCE VENTURE CORPORATION						
	Office Space	11/F San Miguel Properties Centre, #7 St. Francis Street, Ortigas Center, Mandaluyong City	Owned	Good			
46	SMC CBEX INC						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
47	SMC NBEX INC						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
48	AEROCITY CEMENT INC.						
	Office Space	11/F San Miguel Properties Centre, #7 St. Francis Street, Ortigas Center, Mandaluyong City	Owned	Good			
49	DURACEMENT INC.						
	Office Space	11/F San Miguel Properties Centre, #7 St. Francis Street, Ortigas Center, Mandaluyong City	Owned	Good			
50	SMC PLEX INC.						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
51	SMC BULACAN WATER SERVICES CORPORATION						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
52	BULACAN WATER COMPANY, INC.						
	Office Space	Unit 23 DTMII Complex, 202 Daan Estacion, San Jose, Bulakan, Bulacan	Rented	Good	43,000.00	April 30, 2027	Started renting May 1, 2024, contract still for finalization. Transferred Jan 1, 2025
53	OBANDO WATER COMPANY, INC.						
	Office Space	OEG Plaza Paliwas, Obando, Bulacan	Rented	Good	67,923.91	December 31, 2025	Subject to renewal or extension as mutually agreed between the parties
54	MABINI PROPERTIES INC						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
55	LUCKY NINE PROPERTIES INC						
	Office Space	No. 153 EDSA, Barangay Wack-Wack, Mandaluyong City	Owned	Good			
56	LODE MINING VENTURES INC						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
57	GUIMARAS RIDGE PROPERTIES INC						
	Office Space	No. 153 EDSA, Barangay Wack-Wack, Mandaluyong City	Owned	Good			
58	COASTAL VIEW EXPLORATION CORP						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
59	SMC TPLEX EXTENSION INFRASTRUCTURE CORP						
	Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
60	SMC SKYPORT DEVELOPMENT CORPORATION						
	Lot Rental (13 Hectares)	Portion of Nayong Pilipino Cultural Park, Pasay City	Rented	Good	Monthly payment of 10,400,000 starting Jan 1, 2028 subject to an escalation rate of 5% every 5 years (with Advance rent 37,923,600)	January 1, 2050	

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
CEMENT BUSINESS						
1 SAN MIGUEL EQUITY INVESTMENTS INC. AND SUBSIDIARIES						
San Miguel Equity Investments Inc.						
Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
2 IONIC CEMENTWORKS INDUSTRIES INC.						
Land	Pagbilao, Quezon	Owned	Good			
3 SOUTHSTRONG CEMENT INDUSTRIES CORP.						
Land	Leganes, Iloilo	Owned	Good			
Land	Tayasan, Negros Oriental	Owned	Good			
4 PRIMERO CEMENTO INDUSTRIES CORP.						
Land	Agno, Pangasinan	Owned	Good			
5 SOUTHERN CONCRETE INDUSTRIES INC.						
Land	Darong, Sta. Cruz, Davao del Sur	Owned	Good			
Land	Darong, Sta. Cruz, Davao del Sur	Owned	Good			
Cement Grinding Plant	Darong, Sta. Cruz, Davao del Sur	Owned	Good			
6 E-NOVATE HOLDINGS, INC.						
Land	Cagnog and Trinidad, Surigao City	Owned	Good			
7 NORTHERN CEMENT CORPORATION						
Head Office Space	3rd Floor, 155 EDSA Building, 155 EDSA, Brgy. Wack-Wack, Mandaluyong City	Owned	Good			
Cement Plant	Brgy. Labayug, Sison, Pangasinan	Owned	Good			
Cement Plant	Brgy. Labayug, Sison, Pangasinan	Owned	On-going Construction			
Land	Brgy. Inoman, Pozorrubio, Pangasinan	Owned	Good			
Land	Brgy. Labayug, Inmalog - Sison Pangasinan	Owned	Good			
Land	Brgy. Bila and Paldit - Sison, Pangasinan	Owned	Good			
Land	Brgy. Amagbagan, Sison, Pangasinan	Owned	Good			
Land	Brgy. Bobonan, Inoman, Sugcong - Pozorrubio, Pangasinan	Owned	Good			
Land	Brgy. Lunec, Malasiqui, Pangasinan	Owned	Good			
Land	Brgy. Asin, Malasiqui, Pangasinan	Owned	Good			
Land	Brgy. La Paz, Villasis and Mangan Dampay - Malasiqui, Pangasinan	Owned	Good			
Land	Brgy. Mangan Dampay, Taloyan, Bacudao - Malasiqui, Pangasinan	Owned	Good			
Land	Brgy. Ansaqan, Tuba, Benguet	Owned	Good			
Land	Brgy. Tubod and Namonitan - Sto Tomas, La Union	Owned	Good			
Land	Brgy. Namonitan and Casantaan - Sto Tomas, La Union	Owned	Good			
Land	Brgy. Guset Sur, Sto. Domingo - San Manuel, Pangasinan	Owned	Good			
Land	Brgy. Paldit, Sison, Pangasinan	Rented	Good	93,079.69	December 31, 2025	Renewable subject to conditions
Land	Brgy. Olympia, Makati City	Rented	Good	39,403.71	December 31, 2025	Renewable subject to conditions
Land	Brgy. Inmalog Sison, Pangasinan	Owned	Good			
Land	Brgy. Bila, Sison, Pangasinan	Owned	Good			
Land	Brgy. Batakil Pozorrubio, Pangasinan	Owned	Good			
Land	Brgy. Taloyan Malasiqui, Pangasinan	Owned	Good			
Land	Brgy. Asan Norte Sison, Pangasinan	Owned	Good			
Land	Brgy. Alibeng, Sison, Pangasinan	Owned	Good			
Land	Brgy. Sto. Domingo, San Manuel, Pangasinan	Owned	Good			
Land	Brgy. Bacudao Malasiqui, Pangasinan	Owned	Good			

	Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
8	EAGLE CEMENT CORPORATION						
	Head Office Space	2F SMITS Bldg., 155 EDSA, Brgy. Wack-Wack, Mandaluyong City	Owned	Good			
	Cement Plant	Brgy. Akle, San Ildefonso, Bulacan	Owned	Good			
	Cement Grinding Plant	Brgy. Lamao, Limay, Bataan	Owned	Good			
	Land	Brgy. Akle, San Ildefonso, Bulacan	Owned	Good			
	Land	Brgy. Bohol na Mangga, San Ildefonso, Bulacan	Owned	Good			
	Land	Brgy. Alagao, San Ildefonso, Bulacan	Owned	Good			
	Land	Brgy. Talbak, DRT, Bulacan	Owned	Good			
	Land	Brgy. Kalawakan, DRT, Bulacan	Owned	Good			
	Land	Brgy. Blak-na-Bato, San Miguel, Bulacan	Owned	Good			
	Land	Brgy. Mabalasbalas, San Rafael, Bulacan	Owned	Good			
	Land	Brgy. Gabihan, San Ildefonso, Bulacan	Owned	Good			
	Land	Brgy. Cainjin, San Rafael, Bulacan	Owned	Good			
	Land	Brgy. Caigsing, Ginatilan, Cebu	Owned	Good			
	Land	Brgy. Campisong, Ginatilan, Cebu	Owned	Good			
	Land	Brgy. Guiwanon, Ginatilan, Cebu	Owned	Good			
	Land	Brgy. Looc, Ginatilan, Cebu	Owned	Good			
	Land	Brgy. Malatbo, Ginatilan, Cebu	Owned	Good			
	Land	Brgy. Poblacion, Ginatilan, Cebu	Owned	Good			
	Land	Brgy. Sapang Putol, San Ildefonso, Bulacan	Owned	Good			
	Land	Brgy. Umpucan, San Ildefonso, Bulacan	Owned	Good			
	Land	Brgy. Sibul, San Miguel, Bulacan	Owned	Good			
	Land	Mabalacat, Pampanga	Owned	Good			
	Land	Harvard Street, Wack-Wack Village Subdivision, Brgy. Wack-Wack, Mandaluyong City	Owned	Good			
	Land	(EDSA), Wack-Wack Subdivision, Brgy. Wack-Wack, Mandaluyong City	Owned	Good			
	Warehouse Space	Ibaan, Batangas	Rented	Good	274,428.00	December 31, 2028	Renewable subject to conditions
	Parking Space	Ibaan, Batangas	Rented	Good	267,857.14	December 31, 2028	Renewable subject to conditions
	Warehouse Space	Imus, Cavite	Rented	Good	223,214.29	December 31, 2025	Renewable subject to conditions

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
OTHERS						
1 SAN MIGUEL CORPORATION						
Iligan Coconut Oil Mill	Sta. Filomena, Iligan City	Owned	Good			
Land and Warehouse	A. Del Rosario Ave., Brgy. Tipolo, Mandaue City	Owned	Good			
Land	Banilad, Mandaue - Petron Station	Owned	Good			
Land	Alfonso, Cavite - Management Training Center	Owned	Good			
Office Space	Meralco Ave., Pasig City - 808 Building	Owned	Good			
Warehouse Only	Northbay Blvd., Navotas, Metro Manila	Owned	Good			
Land	San Fernando, Pampanga	Owned	Good			
Office Space	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
Land	San Rafael, Tarlac	Owned	Good			
Land	Tagaytay - Petron Station	Owned	Good			
Land	Tunasan - Petron Station	Owned	Good			
Land	Looc Ouano, Mandaue City	Owned	Good			
Warehouse Only	SMC Complex, Quebiawan, San Fernando, Pampanga	Owned	Good			
2 REAL ESTATE BUSINESS						
San Miguel Properties, Inc.						
Bel Aldea Subdivision	Brgy. San Francisco, Gen. Trias, Cavite	Owned	Good			
Maravilla Subdivision	Brgy. San Francisco, Gen. Trias, Cavite	Owned	Good			
Asian Leaf Subdivision	Brgy. San Francisco, Gen. Trias, Cavite	Owned	Good			
Office Spaces	San Miguel Properties Centre, Mandaluyong City	Owned	Good			
Office Building	155 Edsa (SMITS), Ortigas Center, Mandaluyong City	Owned	Good			
Land	620 Lee St., Mandaluyong City	Owned	Good			
Land	San Isidro Road corner Unnamed Road Lot, Brgy. Tatalon, Cabuyao, Laguna	Owned	Good			
Land and Building	808 Bldg. Meralco Avenue corner General Lim St., Brgy. San Antonio, Pasig City	Owned	Good			
Land	Along Commerce Avenue Corner Asean Drive and Jakarta Lane, Filinvest Corporate City, Brgy. Alabang, Muntinlupa City	Owned	Good			
Land	Brgy. Canlubang and Majada, Calamba City, Laguna	Owned	Good			
Land	Barrio de Fuego, Gen. Trias, Cavite	Owned	Good			
Land	Barrio Sinaliw Munti, Alfonso, Cavite	Owned	Good			
Land	Brgys. of Mabatac, Sinaliw and Kaytitinga, Sitios of Amuyong and Haulian, Alfonso, Cavite	Owned	Good			
Land	Brgys. Lourdes and Santiago, Lubao, Pampanga	Owned	Good			
Land	Cagay Road, Brgy. Asid, Masbate City	Owned	Good			
Land	Brgy. Tagabuli, Sta. Cruz, Davao del Sur	Owned	Good			
Land	Sitio Landing, Brgy. Darong, Sta. Cruz, Davao del Sur	Owned	Good			
Land	Brgy. Bato, Sta. Cruz, Davao del Sur	Owned	Good			
Land	Brgy. Yapak, Boracay Island, Malay, Aklan	Owned	Good			
Land	327 Brgy. Prenza-San Fermin, Cauayan City, Isabela	Owned	Good			
Land	471 F. Ortigas St., Brgy. Hagdang Bato Libis, Mandaluyong City	Owned	Good			
Land/Building/Improvements	40 San Miguel Avenue, Brgy. Wack-Wack Mandaluyong City	Owned	Good			
Land and Building	Dr. A Santos Ave. (Sucat Road), Parañaque City	Owned	Good			
Land	Brgy. Boot, Tanuan, Balangas	Owned	Good			
Land	Brgy. Glamang (Silway), Polomolok, South Cotabato	Owned	Good			
Land	Maragondon / Mabacao - Magallanes Road, Brgy. Mabato, Maragondon, Cavite	Owned	Good			
Land	Acacia St., Brgy. Hagdang Bato, Mandaluyong City	Owned	Good			
Land	Sixto Avenue, Maybunga, Pasig City	Owned	Good			
Land	National Road, Brgy. Bunawan, Davao City	Owned	Good			
Land and Building	Crestview Heights Subd., San Roque, Antipolo, Rizal	Owned	Good			
Land	618 Lee St. Brgy. Addition Hills, Mandaluyong City	Owned	Good			

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Land	Brgy. Bucal Calamba, Laguna	Owned	Good			
Land	Brgy. Tawala, Panglao, Bohol	Owned	Good			
Land and Building	635 Lee St. Addition Hills Mandaluyong City	Owned	Good			
Land and Building	Brgy. Sasa, Davao City	Owned	Good			
Land	Brgy. De Fuego, Brgy. San Francisco General Trias,	Owned	Good			
Land and Building	Lot1-D Brgy. Parian, Calamba City, Laguna	Owned	Good			
Land	Bowen Island -Bugsuk, Balabac, Palawan	Owned	Good			
Land and Building	Brgy. Nibaliw West, San Fabian, Pangasinan	Owned	Good			
Land	Naic, Cavite	Owned	Good			
Land	Ternate, Cavite	Owned	Good			
Bright Ventures Realty, Inc.						
Land	A. Marcos cor M.H. del Pilar and A. Mabini Sts., Addition Hills, San Juan City	Owned	Good			
Land / Dover Hill	No. 168 Pilar Corner P. Zamora Sts., Brgy. Addition Hills, San Juan City	Owned	Good			
Land and Building	Unit No. 2 Dover Hill Condominium, San Juan City	Owned	Good			
Land and Building	Unit 90 Dover Hill Condominium, San Juan City	Owned	Good			
Brillar Realty and Development Corp.						
Land	Limbones Island, Brgy. Papaya, Nasugbu, Batangas	Owned	Good			
Dimanyan Wakes Holdings, Inc.						
Land	Bo. Bulalacao, Bulalacao Island, Coron, Palawan	Owned	Good			
Busuanga Bay Holdings Inc.						
Land	Bo. Bulalacao, Bulalacao Island, Coron, Palawan	Owned	Good			
Bulalacao Property Holdings, Inc.						
Land	Bo. Bulalacao, Bulalacao Island, Coron, Palawan	Owned	Good			
Calamian Prime Holdings, Inc.						
Land	Bo. Bulalacao, Bulalacao Island, Coron, Palawan	Owned	Good			
Palawan White Sands Holdings Corp.						
Land	Bo. Bulalacao, Bulalacao Island, Coron, Palawan	Owned	Good			
Coron Islands Holdings, Inc.						
Land	Bo. Bulalacao, Bulalacao Island, Coron, Palawan	Owned	Good			
SMC Originals, Inc.						
Land	Antonio Arnaiz Avenue corner Estacion St., Brgy. Pio del Pilar, Makati City	Owned	Good			
Silang Resources, Inc.						
Land	Brgys. San Vicente, San Miguel, Biluso and Lucsuhin, Silang, Cavite	Owned	Good			
Tanauan Resources, Inc.						
Land	No. 34 McKinley Road, Brgy. Forbes Park (North Side), Makati City	Owned	Good			
SMPi Makati Flagship Realty Corp.						
Land and Building	117 Legaspi and Gallardo Sts., Legaspi Village, Makati City	Owned	Good			
Carnell Realty, Inc.						
Land	621 Lee St., Mandaluyong City	Owned	Good			
Grandioso Realty Corporation						
Land	National Road, Brgy. Tumbler, General Santos City	Owned	Good			
Sta. Cruz Resource Management, Inc.						
Land and Building	54 and 50 Hydra St., Bel Air 3, Makati City	Owned	Good			
Maison 17 Properties, Inc.						
Land	116 Legaspi and Gallardo Sts., Legaspi Village, Makati City	Owned	Good			
Integrated Geosolutions, Inc.						
Land	Bo. Diezmo, Cabuyao, Laguna	Owned	Good			
Tierra Castellanas Development Inc.						
Land	Brgy. Bungoy, Dolores, Quezon	Owned	Good			
Excel Unified Land Resources Corp.						
Wedge Woods Subdivision	Silang, Cavite	Owned	Good			

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512 Acacia Holdings, Inc.						
Land	512 Acacia Ave., Ayala Alabang Village Phase II-A, Brgy. Alabang, Muntinlupa City	Owned	Good			
La Belle Plume Realty Inc						
Land	Western Visayas	Owned	Good			
La Verduras Realty Corp.						
Land	No. 38 Gen. Delgado Street, San Antonio Village, Pasig City	Owned	Good			
First Monte Sierra Realty Corporation						
Land	Brgy. San Antonio, Basco, Batanes	Owned	Good			
Lanes and Bi-Ways Realty Corp.						
Land	403 Columbia St., East Greenhills, Mandaluyong City	Owned	Good			
Land	#2 Columbia St. N. East Greenhills, San Juan	Owned	Good			
Land and Building	2/F North East Greenhills, San Juan	Owned	Good			
Premiata Realty, Inc.						
Land	52 Mercedes cor 61 Aries, Bel Air 3, Makati City	Owned	Good			
Picanto de Alta Realty Corp.						
Land	1331 J.P. Laurel St. Brgy. 643 Zone 066, San Miguel District, Manila	Owned	Good			
Kingsborough Realty, Inc.						
Land	37 Gen. Delgado St., San Antonio Village, Pasig City	Owned	Good			
E- Fare Investment Holdings Inc.						
Land	Mariveles, Bataan	Owned	Good			
Zobel Polo Club Inc.						
Land	Lipa, Batangas	Owned	Good			
Apice Solare Resources Corp.						
Land	National Road, Barangay Igmaya-an, District 1, Don Salvador Benedicto, Negros Occidental	Owned	Good			
Roca Pesada Realty Corp.						
Land	118 Esteban Abada St. Varsity Hills, Quezon City	Owned	Good			
Uno Clarity Investment Holdings Inc.						
Land and Building	Buruanga, Aklan	Owned	Good			
Zee2 Resources Inc.						
Land	82 Cambridge Circle, North Forbes Park, Makati City	Owned	Good			
Quicksilver Development Corp.						
Land	50 McKinley Road North Forbes Park Makati City	Owned	Good			
Max Harvest Holdings Inc.						
Land	Brgy. Anyatam, San Ildefonso, Bulacan	Owned	Good			
High Garden Land Resources Inc.						
Land	82 EDSA, Brgy. Wack-Wack, Mandaluyong City	Owned	Good			
One Wilson Cayenne Holdings, Inc.						
Land	708-A and B J.R Yulo St. Mandaluyong City	Owned	Good			
Land	6-C East St. Addition Hills Mandaluyong City	Owned	Good			
Auburnrite Holdings Inc.						
Land	Bungahan, Biñan, Laguna	Owned	Good			
Land	Mamplasan, Biñan, Laguna	Owned	Good			
Bricktree Properties Inc.						
Land	Bancalaan, Palawan	Owned	Good			
Agricultural Investors, Inc						
Land	Bugsuk, Palawan	Owned	Good			
Unexplored Land Developers, Inc						
Land	Bugsuk Palawan	Owned	Good			
Ocean-side Maritime Enterprises, Inc						
Land	Bugsuk Palawan	Owned	Good			
Labayug Air Terminals Incorporated						
Land	Bugsuk Palawan	Owned	Good			
Pura Electric Co. Inc						
Land	Bugsuk Palawan	Owned	Good			
Punong Bayang Housing Development Corporation						
Land	Bugsuk Palawan	Owned	Good			

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Habagat Realty Development Incorporated						
Land	Bugsuk Palawan	Owned	Good			
Spade One Resorts Corporation						
Land	Bugsuk Palawan	Owned	Good			
Ondarre Holdings Corp.						
Land	Mandaluyong City	Owned	Good			
Soracil Prime Inc.						
Land	Mandaluyong City	Owned	Good			
Casa Sabroso Holdings Inc.						
Land / Dover Hill	Mabini corners Ortega and Pilar St. San Juan City	Owned	Good			
3 PACIFIC CENTRAL PROPERTIES, INC.						
Land	Limay, Combined Power Plant, Limay, Bataan	Owned	Good			
Land	Dauin, Negros Oriental	Owned	Good			
Land	Outlook Drive, Baguio City	Owned	Good			
4 SMC SHIPPING AND LIGHTERAGE CORPORATION AND SUBSIDIARIES						
SMC Shipping and Lighterage Corporation						
Land	Maribojoc-Cortes National Road Junction, Barrio Salvador, Cortes, Bohol	Owned	Good			
Land and Building	Dr. A. Santos Avenue corner Unnamed Road, Brgy. San Antonio, Parañaque City	Owned	Good			
Land	Mariveles Bataan Lot #1 and #2, Barrio of Lucanin, Mariveles, Bataan	Owned	Good			
Land	Mariveles Bataan Lot #3, Barrio of Agnipa and Cabcaban, Mariveles, Bataan	Owned	Good			
Land	National Road, Brgy. San Pedro, Bauan and Brgy. San Juan, Mabini, Batangas	Owned	Good			
Building (Admin Buildings, Warehouses D, C, R, S, I, N, Q, L, M, Terminals, Parking Shed, Loading Bay)	Ouano Wharf, Looc, Manduae City	Owned	Good			
Building (KCSLI)	Dad Cleland Avenue, Looc, Lapu Lapu City	Owned	Good			
Land and Building	Brgy. Loboc, Lapaz, Iloilo	Owned	Good			
Land	Yard 2, Engineering Island, Baseco Compound, Port Area, Manila City	Rented	Good	5,305,626.90	January 02, 2037	Renewable upon mutual agreement of the parties.
Land	Block 22 Manila Harbor Center, Tondo, Manila City	Rented	Good	2,114,996.59	July 14, 2025	Renewable upon mutual agreement of the parties.
Land	San Pedro, Bauan, Batangas	Rented	Good	487,094.47	December 06, 2042	SMCSL can exercise an option to purchase the reclaimed lot during the life of the lease period should the municipality decide to sell the property
Land	Brgy. Tubod, Municipality of Sto. Tomas, La Union	Rented	Good	200,000.00	August 31, 2027	Renewable upon mutual agreement of the parties.
Land	Puting Buhangin hi-way, Orion (TCT #s 226614, 2015000040, 2015000041)	Rented	Good	289,891.80	June 30, 2034	Renewable upon mutual agreement of the parties.
Land	Bo. of Gua-an, Municipality of Leganes, Province of Iloilo	Owned	Good			
Land	Ouano Wharf, Looc, Manduae City	Owned	Good			
Land	Road Lot 3 Brgy. 128 Zone 010, Tondo, Manila	Owned	Good			
Land	Santa Elena, Orion, Bataan	Owned	Good			
Land, Land Improvement (e.g. Pier), Building, and Machineries	Namonitan, Santo Tomas, La Union	Owned	Good			
Warehouse	Limay, Bataan	Owned	Good			
Coal Warehouse	Namonitan, Santo Tomas, La Union	Owned	Good			
Land	Baluarte, Tagoloan, Misamis Oriental	Owned	Good			
Land	Lot 1118 and 1119 Puting Buhangin Orion Bataan	Owned	Good			
Warehouse	Mactan, Cebu	Owned	Good			
Warehouse	Loboc, Iloilo	Owned	Good			
Warehouse	Tagoloan, Misamis Oriental	Owned	Good			
Pier	Iloilo	Owned	Good			
Pier	Mandaue, Cebu	Owned	Good			
Warehouse (1, 2, 3, and 4)	Mabini, Bauan, Batangas	Owned	Good			

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Blk 12 (Lot 1) and Blk 14 (Lot 1-15)	Harbor, Manila	Owned	Good			
Warehouses 1,11,12 and 12A 4,700sqm in total	Zone 3, Upper Agusan, Cagayan de Oro City	Rented	Good	658,260.00	July 31, 2025	Renewable upon mutual agreement of the parties.
Warehouse rental for Feedmill Plant	CDO	Owned	Good			
Warehouse rental for Feedmill Plant	Iloilo	Owned	Good			
Foreshore Area	Looc, Lapu Lapu City	Rented	Good	10,835.33	October 03, 2025	Renewable after one year or upon mutual agreement of the parties
Foreshore Area	Looc, Lapu Lapu City	Rented	Good	1,398.79	October 03, 2025	Renewable after one year or upon mutual agreement of the parties
Foreshore Area	Looc, Lapu Lapu City	Rented	Good	27,994.66	January 24, 2026	Renewable after one year or upon mutual agreement of the parties
Foreshore Area	Looc, Lapu Lapu City	Rented	Good	1,763.17	October 03, 2025	Renewable after one year or upon mutual agreement of the parties
Foreshore Area	Looc, Lapu Lapu City	Rented	Good	5,246.54	February 15, 2026	Renewable after one year or upon mutual agreement of the parties
Warehouse	218 Don Jose Canciller Avenue, Cauayan City	Rented	Good	64,260.00	July 15, 2025	Renewable upon mutual agreement of the parties.
Warehouse (GMC3)	Taboc, Brgy. San Jose, Pili, Camarines Sur	Rented	Good	202,500.00	December 31, 2025	Renewable upon mutual agreement of the parties.
Warehouse 1and2 (Cosay)	National Highway, Santiago, Pili, Camarines Sur	Rented	Good	221,785.71	December 31, 2025	Renewable upon mutual agreement of the parties.
Warehouse 5-7	Sitio Pantay, Barangay Maguyam, Silang, Cavite	Rented	Good	559,020.00	December 31, 2025	Renewable upon mutual agreement of the parties.
Warehouse 8	Sitio Pantay, Barangay Maguyam, Silang, Cavite	Rented	Good	186,340.00	December 31, 2025	Renewable upon mutual agreement of the parties.
Warehouse 13-15	Sitio Pantay, Barangay Maguyam, Silang, Cavite	Rented	Good	900,900.00	December 31, 2025	Renewable upon mutual agreement of the parties.
Bldg. 2 Doors 5-7	PLDC Diversion Road, Naga City, Camarines Sur	Rented	Good	321,428.57	December 31, 2025	Renewable upon mutual agreement of the parties.
Warehouse 1-3	Sitio Tawagan, Tayud, Consolacion, Cebu	Rented	Good	480,000.00	December 31, 2025	Renewable upon mutual agreement of the parties.
Warehouse PKS-F	Sitio Tawagan, Tayud, Consolacion, Cebu	Rented	Good	209,760.00	December 31, 2025	Renewable upon mutual agreement of the parties.
Warehouse 3	Sta. Elena, Orion Bataan	Rented	Good	1,555,200.00	December 31, 2026	Renewable upon mutual agreement of the parties.
Condo	15J Pearl of the Orient Ermita, Manila	Rented	Good	19,000.00	May 19, 2026	Renewable upon mutual agreement of the parties.
Condo	33J Pearl of the Orient Ermita, Manila	Rented	Good	18,000.00	April 07, 2026	Renewable upon mutual agreement of the parties.
Condo	3615 Admiral Baysuites, Malate, Manila	Rented	Good	23,500.00	July 31, 2025	Renewable upon mutual agreement of the parties.
Condo	709 Burgundy Place Condominium, Loyola Heights, QC	Rented	Good	22,864.28	July 31, 2025	Renewable upon mutual agreement of the parties.
Condo	Unit 2201 Grand Riviera Suites Roxas Boulevard, Corner Padre Faura St., Ermita, Manila	Rented	Good	25,000.00	June 15, 2026	Renewable upon mutual agreement of the parties.
Warehouse (B1-B3)	Parang, Batangas	Rented	Good	618,000.00	June 30, 2025	Renewable upon mutual agreement of the parties.
Office Space	2nd Floor, Unit G, Bik. 9 Lot 4-6 Manila Harbour Center, Fernando St. Cor. Francisco St. Zone 10 Barangay 128, Tondo Manila	Rented	Good	24,421.26	September 01, 2026	Renewable upon mutual agreement of the parties.
Office Space	2nd Floor, Unit F, Bik. 9 Lot 4-6 Manila Harbour Center, Fernando St. Cor. Francisco St. Zone 10 Barangay 128, Tondo Manila	Rented	Good	24,421.26	May 01, 2026	Renewable upon mutual agreement of the parties.
Office Space	5th Floor, Unit B, Bik. 9 Lot 4-6 Manila Harbour Center, Fernando St. Cor. Francisco St. Zone 10 Barangay 128, Tondo Manila	Rented	Good	51,838.45	March 02, 2026	Renewable upon mutual agreement of the parties.
Office Space	3rd Floor, Bik. 9 Lot 4-6 Manila Harbour Center, Fernando St. Cor. Francisco St. Zone 10 Barangay 128, Tondo Manila	Rented	Good	388,350.77	February 15, 2026	Renewable upon mutual agreement of the parties.
Office Space	4th Floor, Bik. 9 Lot 4-6 Manila Harbour Center, Fernando St. Cor. Francisco St. Zone 10 Barangay 128, Tondo Manila	Rented	Good	388,350.77	January 17, 2026	Renewable upon mutual agreement of the parties.
Staffhouse	Maharlika Hi-way, Brgy. Paulog, Licao City, Albay	Rented	Good	6,000.00	August 19, 2025	Renewable upon mutual agreement of the parties.

Company Name / Subsidiary		Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Condo		Bldg 1. Unit 1207, Brgy. 99 and 101 Vitas and Velasquez St. Tondo, Manila	Rented	Good	18,000.00	July 15, 2026	Renewable upon mutual agreement of the parties.
Condo		Unit 2, No. 681, Beaterio Street corner Magallanes Street, Intramuros, Manila	Rented	Good	25,000.00	June 15, 2026	Renewable upon mutual agreement of the parties.
Condo		Bldg. 5, Unit 1415, Brgy. 99 and 101 Vitas and Velasquez St., Tondo, Manila	Rented	Good	19,000.00	April 30, 2026	Renewable upon mutual agreement of the parties.
Condo		Bldg 10. Unit 233, Brgy. 99 and 101 Vitas and Velasquez St. Tondo, Manila	Rented	Good	17,000.00	March 31, 2026	Renewable upon mutual agreement of the parties.
Condo		Bldg 10. Unit 1056, Brgy. 99 and 101 Vitas and Velasquez St. Tondo, Manila	Rented	Good	18,000.00	May 31, 2026	Renewable upon mutual agreement of the parties.
Condo		Unit 1723 Admiral Baysuites Condominium	Rented	Good	28,000.00	July 14, 2026	Renewable upon mutual agreement of the parties.
Land		Manila North Harbor Centre (5,645.70 sqm)	Rented	Good	300,000.00	December 31, 2037	Renewable upon mutual agreement of the parties.
Studio Type Room		Emerald Street, Dona Salud, Sasa, Davao City	Rented	Good	3,500.00	August 26, 2025	Renewable upon mutual agreement of the parties.
Office space		Brgy. San Pedro, Bauan, Batangas	Owned	Good			
Condo		Bldg 1, Unit 763, Brgy. 99 and 101 Vitas and Velasquez St., Tondo, Manila	Rented	Good	13,000.00	December 31, 2026	Renewable upon mutual agreement of the parties.
Condo		Bldg 3. Unit 558, Brgy. 99 and 101 Vitas and Velasquez St., Tondo, Manila	Rented	Good	17,000.00	December 31, 2026	Renewable upon mutual agreement of the parties.
Condo		Bldg 4, Unit 620, Brgy. 99 and 101 Vitas and Velasquez St., Tondo, Manila	Rented	Good	17,000.00	July 15, 2026	Renewable upon mutual agreement of the parties.
Studio Type Room		Zone 1, Brgy. San Jose, Pili, Camarines Sur	Rented	Good	2,000.00	July 15, 2025	Renewable upon mutual agreement of the parties.
Condo		Bldg 4, Unit 456, Brgy. 99 and 101 Vitas and Velasquez St. Tondo, Manila	Rented	Good	17,000.00	September 22, 2025	Renewable upon mutual agreement of the parties.
Warehouse ORMOC		Cogon, Ormoc	Rented	Good	236,250.00	August 15, 2025	Renewable upon mutual agreement of the parties.
SMC Shipping and Lighterage Corporation and SL Mariveles Drydocking and Shipyard Corporation							
Building (Warehouses, Admin Building, Slipway, Seawall, Guardhouse)		Luzon Avenue, Baseco Compound, Mariveles, Bataan	Owned	Good			
Land		Baseco Compound Luzon Avenue Mariveles, Bataan	Rented	Good	730,747.07	December 31, 2025	Renewable upon mutual agreement of the parties.
Landrights and improvements		Barangay San Miguel, Municipality of Bauan, Province of Batangas	Owned	Good			
Land		Mariveles, Bataan	Rented	Good	2,956,503.96	September 30, 2030	Renewable upon mutual agreement of the parties.
SMC Shipping and Lighterage Corporation and Baseco Shipyard Corporation							
Building (Warehouses, Admin Building, Improvements, Container Yard, Access Roads, Guardhouse, Truckscale, Equipments)		Yard 2, Engineering Island, Baseco Compound, Port Area, Manila City	Owned	Good			
Land		Yard 2, Engineering Island, Baseco Compound, Port Area Manila	Rented	Good	2,523,293.73	December 31, 2025	Renewable upon mutual agreement of the parties.
SL Harbour Bulk Terminal Corporation							
Land		Blk 14, Lots 1-5, Manila Harbour Centre, Brgy. 128, Zone 10, Tondo District, Manila City	Owned	Good			
Land		Blk. 15, Lots 8-9, Brgy. 128, Zone 010, Tondo, Manila	Owned	Good			
Land		Blk. 4, Lot 10, Road Lot 3, Brgy. 128, Zone 010, Tondo, Manila	Owned	Good			
Land		Manila Harbour Center, Lot 3 fronting Blk. 14 (BERTHING 5)	Rented	Good	651,950.52	May 14, 2026	Renewable upon mutual agreement of the parties.
Land		Manila Harbour Center, Lot 3 fronting Blk. 15 (BERTHING 4)	Rented	Good	493,721.06	May 14, 2026	Renewable upon mutual agreement of the parties.
Foreshore and Offshore Areas		Gracia, Tagoloan, Misamis Oriental (41,682 sqm)	Rented	Good	33,524.36	March 07, 2029	May be renewed for 25 years upon terms and conditions mutually agreed upon by the parties
Foreshore and Offshore Areas		Gracia, Tagoloan, Misamis Oriental (50,152 sqm)	Rented	Good	284,416.71	March 07, 2029	May be renewed for 25 years upon terms and conditions mutually agreed upon by the parties
Foreshore and Offshore Areas, and Port Facility		Gracia, Tagoloan, Misamis Oriental (121,396 sqm)	Rented	Good	297,144.87	August 03, 2025	Renewable upon mutual agreement of the parties.

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Building (Admin Buildings, Terminals, Parking Shed, Loading Bay, Mini Laboratory, Storage Areas)	Manila Harbour Centre, Brgy. 128, Zone 10, Tondo, Manila City	Owned	Good			
Land Improvements (Walkways, Driveway, Ground Improvements, Access Roads, Catwalks, Perimeter Fence, Etc.)	Manila Harbour Centre, Brgy. 128, Zone 10, Tondo, Manila City	Owned	Good			
Buildings (Admin Building, Bulk Office, Mini Laboratory, etc.)	Limay, Bataan	Owned	Good			
Buildings (Admin Building, Mini Laboratory, etc.)	Tagoloan, Misamis Oriental	Owned	Good			
Land	Blk., 12, Rd. 10, Cor Rd. 21, New Harbour Center, Brgy. 128, Zone 010, Tondo, Manila	Owned	Good			
Land	Barrio Kitang, Limay, Bataan (228,616 sqm)	Rented	Good	615,105.71	December 31, 2025	Renewable on a year to year basis for as long as the original lease agreement is in effect and under such terms and conditions based on the mutual consent and agreement of both parties
Land	Block 15, Lots 1-7, Manila Harbour Centre, Tondo, Manila	Rented	Good	3,206,685.37	January 26, 2026	Renewable upon mutual agreement of the parties.
Leasehold Improvements (Driveway, Pier, Perimeter Fence, etc.)	Limay, Bataan	Owned	Good			
Leasehold Improvements (Driveway, Pier, Perimeter Fence, etc.)	Tagoloan, Misamis Oriental	Owned	Good			
Machinery and Equipment (Fuel Tanks)	Bataan Combined Cycle Power Plant, Barangay Luz, Kitang 2, Limay, Bataan	Rented	Good	5,739,459.05	December 31, 2025	Renewable upon mutual agreement of the parties.
Machinery and Equipment (Fuel Tanks, Water Tanks, Tank Truck Loading Racks, etc.)	Manila Harbour Centre, Brgy. 128, Zone 10, Tondo, Manila City	Owned	Good			
Machinery and Equipment (Fuel Tanks, Water Tanks, Tank Truck Loading Racks, etc.)	Limay, Bataan	Owned	Good			
Machinery and Equipment (Fuel Tanks, Water Tanks, Tank Truck Loading Racks, etc.)	Tagoloan, Misamis Oriental	Owned	Good			
Land	Manila Harbour Centre, Tondo Manila	Rented	Good	227,128.78	April 30, 2026	Renewable upon mutual agreement of the parties.
Land	Blk. 4, Lot 11, Manila Harbour Centre, Tondo, Manila	Owned	Good			
Land	Road Lot 3 fronting Lot 10 and 11 of Block 4, Manila Harbour Centre, Tondo, Manila City	Rented	Good	351,586.42	May 14, 2026	Renewable upon mutual agreement of the parties.
MG8 Terminal Inc.						
Land	Road Lot 19 (New Harbor Center) Brgy. 128, Zone 010, Tondo, Manila	Owned	Good			
Land	Lucanin, Mariveles, Bataan	Owned	Good			
Land	Mabini, Batangas	Owned	Good			
Land	Lot 10181, CAD-584, C-24 San Pedro, Bauan Cadastre	Owned	Good			
Land	Lot 10184-A, of the sub. Plan, Psd-04-148187 being a portion of Lot - 10184 Cad 584, Bauan Cadastre	Owned	Good			
Land	Lot 14038-B of the sub. Plan Psd-04-195256 being portion of Lot 14038 Cad 584, Bauan Cad.	Owned	Good			
Land	Lot 10156 Cad-584 San Pedro, Bauan, Batangas	Owned	Good			
Land and pier and port facilities	Various land in Bauan, Batangas	Owned	Good			
SMC Shipyard Cebu Land Inc.						
Land and Building	Dad Cleland Ave., Looc, Lapu Lapu City	Owned	Good			
La Union Shipyard and Marine Service Corporation						
Buildings	Tubod Sto. Tomas La Union	Owned	Good			
Leasehold Improvemens/Shipyard	Tubod Sto. Tomas La Union	Owned	Good			
Batangas Shipyard Corporation						
Various Land	San Miguel, Bauan, Batangas	Owned	Good			
Various Land Improvements (Pier and Dolphin, Graving Dock, Quay Walls)	San Miguel, Bauan, Batangas	Owned	Good			
Various Building and Improvements (Sheds, Panel Line Workshop, Outfitting Workshop, Admin Building)	San Miguel, Bauan, Batangas	Owned	Good			

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
Elite Marine Construction Corporation						
Land	Barangay Putting Buhangin, Orion, Bataan	Rented	Good	30,000.00	December 31, 2025	Renewable upon mutual agreement of the parties.
Land	Lot 1071, Barangay Putting Buhangin, Orion, Bataan	Rented	Good	44,555.00	September 01, 2025	Renewable upon mutual agreement of the parties.
Staffhouse	125 Bernadette Street, 8th Avenue, Grace Park, Calococ City	Rented	Good	15,000.00	August 07, 2026	Renewable upon mutual agreement of the parties.
Office space	5th floor, Unit J Kynsna Bldg, Blk 9 Lot 4-6 Manila Harbour Centre Fernando St Cor. Francisco Siero St Barangay 128 Zone 10 Dist 1 1012 Tondo I / II NCR, City of Manila, First District Philippines	Rented	Good	30,660.53	April 01, 2026	Renewable upon mutual agreement of the parties.
Office space	3rd floor, Kynsna Bldg, Blk 9 Lot 4-6 Manila Harbour Centre Fernando St Cor. Francisco Siero St Barangay 128 Zone 10 Dist 1 1012 Tondo I / II NCR, City of Manila, First District Philippines	Owned	Good			
Office space	5th floor, Unit I Kynsna Bldg, Blk 9 Lot 4-6 Manila Harbour Centre Fernando St Cor. Francisco Serro St Barangay 128 Zone 10 Dist 1 1012 Tondo I / II NCR, City of Manila, First District Philippines	Rented	Good	56,917.94	January 01, 2026	Renewable upon mutual agreement of the parties.
Staffhouse	Talipitip Bulakan, Bulacan	Rented	Good	100,000.00	December 08, 2025	Renewable upon mutual agreement of the parties.
Staffhouse	Talipitip Bulakan, Bulacan	Rented	Good	150,000.00	December 08, 2025	Renewable upon mutual agreement of the parties.
Condo	Unit 706 81, Urban Deca Homes, Manila Vitas St., Brgy. 106, Tondo, Manila	Rented	Good	17,000.00	March 31, 2026	Renewable upon mutual agreement of the parties.
Cupertino Realty Corporation						
Land 1	PPA Bypass Road, Barangay Loboc, La Paz, City of Ilo-Ilo	Owned	Good			
Land 2	Barangay Loboc, La Paz, City of Ilo-Ilo	Owned	Good			
Building 1	Barangay Loboc, La Paz, City of Ilo-Ilo	Owned	Good			
Building 2	Barangay Loboc, La Paz, City of Ilo-Ilo	Owned	Good			
88 Philippine Spun Poles Corporation						
Building (Warehouse 1, Warehouse Expansion, Water Reservoir, Mixing Building, Mixing Control Room, Laboratory Facility)	1 Provincial Highway, Santa Elena, Orion, Bataan	Owned	Good			
Leasehold Improvements (Permanent Connection, Road Network Development, Storm Drainage)	1 Provincial Highway, Santa Elena, Orion, Bataan	Owned	Good			
Botolan Vibro Sands Corporation						
Warehouse	Inside Warehouse, Brgy. San Miguel, 4201 Bauan, Batangas	Rented	Good	80,357.14	March 31, 2026	Renewable upon mutual agreement of the parties.
Office Space	Blk. 9, Lot 4-6, Fernando St. cor Francisco Serro St., Manila Harbour Centre, Brgy.128, Zone 10, District 1, 1012 Tondo, Manila	Rented	Good	89,285.71	January 20, 2026	Renewable upon mutual agreement of the parties.
5 SM BULK WATER CO., INC.						
Land	Bobulusan, Guinobatan, Albay	Owned	Good			
Land	Brgy. Batang, Ligao City	Owned	Good			
Land	Tabuyoc, Apalit, Pampanga	Owned	Good			
6 SMC STOCK TRANSFER SERVICE CORPORATION						
Office Space	Units 1505, Robinsons Equitable Tower, ADB Avenue corner Poveda, Pasig City	Owned	Good			
Office Space	Units 1506-1507, Robinsons Equitable Tower, ADB Avenue corner Poveda, Pasig City	Owned	Good			
Parking Space	Parking Slots 31-33, Robinsons Equitable Tower, ADB Avenue corner Poveda, Pasig City	Owned	Good			
7 SAN MIGUEL PAPER PACKAGING CORPORATION						
	8380 Dr. A Santos Avenue, Sucat, Parañaque City	Owned	Good			
8 SAN MIGUEL INTEGRATED LOGISTICS SERVICES INC.						
Land	Lucanin Industrial Estate, Mariveles, Bataan	Owned	Good			
Land	Brgy. Quebiawan, San Fernando, Pampanga	Owned	Good			
Office	#100 E. Rodriguez Jr. Ave., (C5 Road), Brgy. Ugong, Pasig City 1604	Owned	Good			
Land	Brgy. Darong, Municipality of Sta. Cruz, Davao Del Sur	Owned	Good			
Land	Purok 5, Brgy. Rawis, Legazpi City	Owned	Good			
Land	A. Mabini Street, San Juan City	Owned	Good			
Land	Fe Martinez St., Brgy. Anghit, Daet, Camarines Norte	Owned	Good			

Company Name / Subsidiary	Address	Rented / Owned	Condition	Monthly Rental (In PHP, Unless Otherwise Indicated)	Expiry of Lease Contract	Terms of Renewal / Options
9 SAN MIGUEL INTEGRATED MERCHANDISING SERVICES INC.						
Office	6th Floor, Unit C and D, JMT Corporate Condominium, ADB Avenue, Pasig City	Rented	Good	482,537.40	March 31, 2026	Renewable upon mutual agreement of the parties.
Office	6th Floor, Unit A and B, JMT Corporate Condominium, ADB Avenue, Pasig City	Rented	Good	340,998.43	April 30, 2026	Renewable upon mutual agreement of the parties.
Office	G/F, IT Benedicto College, A.S. Fortuna Street, Bakilid, Mandaue City	Rented	Good	62,370.00	January 31, 2026	New contract upon expiration of the previous
Office	Lot 1 C, Ramon Diaz St., Villa Corazon del Rosario, Naga City, Camarines Sur	Rented	Good	11,437.50	March 28, 2026	New contract upon expiration of the previous
Office	Kingspire Business Centre, KM. 71, Mc Arthur Hiway, Brgy. San Isidro, San Fernando City, Pampanga	Rented	Good	32,456.78	July 31, 2026	New contract upon expiration of the previous
Office	Kingspire Business Centre, KM. 71, Mc Arthur Hiway, Brgy. San Isidro, San Fernando City, Pampanga	Rented	Good	32,456.78	August 31, 2026	New contract upon expiration of the previous
Office	Room 304, 2nd Floor, G and J E Bldg. Cor. Hernaez Locsin Sts., Brgy. 38, Bacolod City, 6100	Rented	Good	8,500.00	February 14, 2026	New contract upon expiration of the previous
Office	127B, Sorongon Drive, Brgy. Danao, Iloilo City	Rented	Good	12,053.57	November 30, 2025	New contract upon expiration of the previous
Office	2nd Floor, 1st Door, Realmark Commercial Hub Mons. #430 Hayes St., Pinikitan, Cagayan De Oro City	Rented	Good	9,375.00	October 15, 2025	New contract upon expiration of the previous
10 SMC MULTI-SERVICES INC.						
Office	#100 E. Rodriguez Jr. Ave., (C5 Road), Brgy. Ugong, Pasig City 1604	Owned	Good			
11 SMC REPAIRS AND MAINTENANCE INC.						
Office	#100 E. Rodriguez Jr. Ave., (C5 Road), Brgy. Ugong, Pasig City 1604	Owned	Good			
12 SMC INTEGRATED FARM SPECIALISTS INC.						
Office	#100 E. Rodriguez Jr. Ave., (C5 Road), Brgy. Ugong, Pasig City 1604	Owned	Good			

(a) Properties under SPPC, EERI and IPIEC were deconsolidated effective January 27, 2025, pursuant to the terms of the Chromite Transaction

All owned properties are free of liens and encumbrances, except for the following:

- (b) The Power Plant, including all related facilities therein, and the leasehold rights for the leased land are mortgaged in favor of the lenders to secure the loan obligation of LPI;
- (c) The Power Plant, including all related facilities therein, and the leasehold rights for the leased land are mortgaged in favor of the lenders to secure the loan obligation of MPI; and
- (d) The Power Plant, including all related facilities therein, and the land are mortgaged in favor of the lenders to secure the loan obligation of MPCL.
- (e) The Power Plant, including all related facilities therein, and the leasehold rights for the leased land are mortgaged in favor of the lenders to secure the loan obligation of MPGC.
- (f) The BESS, including all related facilities therein, and the leasehold rights for the leased land are mortgaged in favor of the lenders to secure the loan obligation of SMGP BESS.