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S. E. C. Registration Number

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(Company's Full Name)

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P	H	I	L	I	P	P	I	N	E	S									

(Business Address: No. Street City/Town/Province)

Atty. Mary Rose S. Tan

Contact Person

(632) 632-3000

Company Telephone Number

SEC FORM (First Quarter-2015)

2nd Tuesday of June

1	2
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Month

3	1
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Day

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FORM TYPE

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Month

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Annual Meeting

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Secondary License Type, If Applicable

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Amended Articles Number/Section

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Total No. of Stockholders

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

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**SECURITIES AND EXCHANGE COMMISSION
SEC FORM 17-Q
QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES
REGULATION CODE AND SRC RULE 17(2)(b) THEREUNDER**



1. For the quarterly period ended March 31, 2015
2. Commission identification number **PW00000227**
3. BIR Tax Identification No **000-060-741-000**
4. Exact name of issuer as specified in its charter **SAN MIGUEL CORPORATION**
5. **Philippines**
Province, country or other jurisdiction
of incorporation or organization
6. Industry Classification Code: (SEC Use Only)
7. **No. 40 San Miguel Avenue,**
Mandaluyong City, Metro Manila **1550**
Address of issuer's principal office Postal Code
8. **(632) 632-3000**
Issuer's telephone number, including area code
9. **N/A**
Former name, former address and former fiscal year, if changed since last report
10. Securities registered pursuant to Sections 8 and 12 of the Code, or Sections 4 and 8 of the RSA

Number of shares of stock and
debt outstanding (as of March 31, 2015)

Common Shares	2,378,509,481
Preferred Shares – Series “2”	
Subseries “A”	721,012,400
Subseries “B”	90,428,200
Subseries “C”	255,559,400
Total Liabilities	P853,337 million

11. Are any or all of the securities listed on a Stock Exchange?
Yes [☒] No [☐]

If yes, state name of such Stock Exchange and the class/es of securities listed herein.

Philippine Stock Exchange -
(a) Common Shares; and
(b) Series “2” Preferred Shares;
(in three sub-series (2-A, 2-B and 2-C))

12. Indicate by check mark whether the registrant:

(a) has filed all reports required to be filed by Section 17 of the Code and SRC Rule 17 thereunder or Sections 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of the Corporation Code of the Philippines, during the preceding twelve (12) months.

Yes [☒] No [☐]

(b) has been subject to such filing requirements for the past ninety (90) days.

Yes [☒] No [☐]

PART I--FINANCIAL INFORMATION

Item 1. Financial Statements.

The unaudited consolidated financial statements of San Miguel Corporation ("SMC" or "Parent Company") and its subsidiaries (collectively, the "Group") as of and for the period ended March 31, 2015 (with comparative figures as of December 31, 2014 and for the period ended March 31, 2014) and Selected Notes to the Consolidated Financial Statements is hereto attached as **Annex "A"**.

Item 2. Management's Discussion and Analysis of Financial Position and Financial Performance.

The information required by Part III, Paragraph (A)(2)(b) of "Annex C, as amended" is attached hereto as **Annex "B"**.

PART II--OTHER INFORMATION

The Company may, at its option, report under this item any information not previously reported in a report on SEC Form 17-C. If disclosure of such information is made under this Part II, it need not be repeated in a report on Form 17-C, which otherwise be required to be filed with respect to such information, or in a subsequent report on Form 17-Q.

NONE

SIGNATURES

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Issuer **SAN MIGUEL CORPORATION**

Signature and Title **FERDINAND K. CONSTANTINO**
Chief Finance Officer and Treasurer

Date May 15, 2015

Signature and Title **BELLA O. NAVARRA**
Comptrollership Manager/
Principal Accounting Officer

Date May 15, 2015

SAN MIGUEL CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
MARCH 31, 2015 AND DECEMBER 31, 2014
(In Millions)

ANNEX "A"

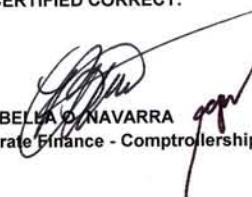
ASSETS

LIABILITIES AND EQUITY

	2015 Unaudited	2014 Audited		2015 Unaudited	2014 Audited
Current Assets			Current Liabilities		
Cash and cash equivalents (Notes 2, 8 and 9)	P 235,407	P 258,606	Loans payable (Notes 4, 8 and 9)	P 152,084	P 180,059
Trade and other receivables - net (Notes 2, 4, 8 and 9)	125,187	136,036	Accounts payable and accrued expenses (Notes 2, 4, 8 and 9)	116,557	121,844
Inventories (Note 2)	77,285	85,846	Finance lease liabilities - current portion (Notes 8 and 9)	16,184	16,219
Current portion of biological assets - net	3,219	3,320	Income and other taxes payable (Note 2)	13,836	13,303
Prepaid expenses and other current assets (Notes 2, 8 and 9)	45,966	46,088	Dividends payable	2,318	3,134
	487,064	529,896	Current maturities of long-term debt - net of debt issue costs (Notes 2, 4, 8 and 9)	36,952	19,852
Assets held for sale	8,798	9,339			
Total Current Assets	495,862	539,235	Total Current Liabilities	337,931	354,411
Noncurrent Assets			Noncurrent Liabilities		
Investments and advances - net (Note 2)	29,435	37,427	Long-term debt - net of current maturities and debt issue costs (Notes 2, 4, 8 and 9)	321,888	283,136
Available-for-sale financial assets (Notes 8 and 9)	41,418	41,459	Deferred tax liabilities (Note 2)	13,187	7,820
Property, plant and equipment - net (Notes 2 and 5)	461,169	453,961	Finance lease liabilities - net of current portion (Notes 8 and 9)	167,198	170,111
Investment property - net	3,843	3,643	Other noncurrent liabilities (Notes 2, 4, 8 and 9)	13,133	12,091
Biological assets - net of current portion	2,164	1,973	Total Noncurrent Liabilities	515,406	473,158
Goodwill - net (Note 2)	58,664	41,211	Equity		
Other intangible assets - net (Note 2)	102,217	45,114	Equity Attributable to Equity Holders of the Parent Company		
Deferred tax assets (Note 2)	15,063	14,651	Capital stock - common	16,417	16,415
Other noncurrent assets - net (Notes 2, 4, 8 and 9)	32,648	38,376	Capital stock - preferred	10,187	10,187
Total Noncurrent Assets	746,621	677,815	Additional paid-in capital	178,125	178,101
	P 1,242,483	P 1,217,050	Revaluation increment	1,089	761
			Reserve for retirement plan	(1,114)	(1,115)
			Cumulative translation adjustments	3,216	4,251
			Retained earnings:		
			Appropriated	52,086	52,088
			Unappropriated	121,975	119,655
			Treasury stock	(139,881)	(139,881)
				242,100	240,462
			Non-controlling Interests (Note 2)	147,046	149,019
			Total Equity	389,146	389,481
				P 1,242,483	P 1,217,050

Note: See accompanying Management Discussion and Analysis
and Selected Notes to the Consolidated Financial Statements.

CERTIFIED CORRECT:


BELVA D. NAVARRA
VP, Corporate Finance - Comptrollership

SAN MIGUEL CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME
FOR THE PERIODS ENDED MARCH 31, 2015 AND 2014
(In Millions, Except Per Share Data)

	2015 Unaudited	2014 Unaudited
SALES (Note 3)	P 159,171	P 194,911
COST OF SALES	<u>128,526</u>	<u>166,513</u>
GROSS PROFIT	30,645	28,398
SELLING AND ADMINISTRATIVE EXPENSES	(14,092)	(12,810)
INTEREST EXPENSE AND OTHER FINANCING CHARGES	(7,603)	(7,424)
INTEREST INCOME	1,209	991
EQUITY IN NET EARNINGS (LOSSES) OF ASSOCIATES AND JOINT VENTURES	136	(323)
GAIN (LOSS) ON SALE OF PROPERTY AND EQUIPMENT	(122)	132
OTHER CHARGES - Net	<u>(787)</u>	<u>(1,222)</u>
INCOME BEFORE INCOME TAX	9,386	7,742
INCOME TAX EXPENSE	<u>3,351</u>	<u>1,726</u>
NET INCOME	<u><u>P 6,035</u></u>	<u><u>P 6,016</u></u>
Attributable to :		
Equity holders of the Parent Company	P 2,318	P 2,154
Non-controlling interests	<u>3,717</u>	<u>3,862</u>
	<u><u>P 6,035</u></u>	<u><u>P 6,016</u></u>
Earnings Per Common Share Attributable to Equity Holders of the Parent Company (Note 6):		
Basic	P 0.33	P 0.26
Diluted	P 0.33	P 0.26

Note: See accompanying Management Discussion and Analysis and Selected Notes to the Consolidated Financial Statements.

CERTIFIED CORRECT:


BELLA D. NAVARRA
VP, Corporate Finance - Comptrollership

SAN MIGUEL CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
FOR THE PERIODS ENDED MARCH 31, 2015 AND 2014
(In Millions)

	2015 Unaudited	2014 Unaudited
NET INCOME	P 6,035	P 6,016
OTHER COMPREHENSIVE INCOME (LOSS)		
ITEMS THAT WILL NOT BE RECLASSIFIED TO PROFIT OR LOSS		
EQUITY RESERVE FOR RETIREMENT PLAN	3	(3)
INCOME TAX BENEFIT (EXPENSE)	(1)	1
SHARE IN OTHER COMPREHENSIVE INCOME OF ASSOCIATES AND JOINT VENTURES - Net	<u>222</u>	<u>193</u>
	<u>224</u>	<u>191</u>
ITEMS THAT MAY BE RECLASSIFIED TO PROFIT OR LOSS		
GAIN (LOSS) ON EXCHANGE DIFFERENCES ON TRANSLATION OF FOREIGN OPERATIONS	(1,993)	859
NET LOSS ON AVAILABLE-FOR-SALE FINANCIAL ASSETS	(34)	(321)
INCOME TAX EXPENSE	<u>5</u>	<u>23</u>
	<u>(2,022)</u>	<u>561</u>
OTHER COMPREHENSIVE INCOME (LOSS) - Net of tax	<u>(1,798)</u>	<u>752</u>
TOTAL COMPREHENSIVE INCOME - Net of tax	<u>P 4,237</u>	<u>P 6,768</u>
Attributable to :		
Equity holders of the Parent Company	<u>P 1,284</u>	<u>P 2,358</u>
Non-controlling interests	<u>2,953</u>	<u>4,410</u>
	<u>P 4,237</u>	<u>P 6,768</u>

Note: See accompanying Management Discussion and Analysis and Selected Notes to the Consolidated Financial Statements.

CERTIFIED CORRECT:


BELLA D. NAVARRA
VP, Corporate Finance - Comptrollership

SAN MIGUEL CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
FOR THE PERIODS ENDED MARCH 31, 2015 AND 2014
(In Millions)

	Equity Attributable to Equity Holders of the Parent Company															Non-controlling Interests	Total Equity											
	Capital Stock		Additional Paid-in Capital	Revaluation Increment	Reserve for Retirement Plan	Cumulative Translation Adjustments		Retained Earnings		Treasury Stock		Total																
	Common	Preferred				Translation Reserve	Fair Value Reserve	Appropriated	Unappropriated	Common	Preferred																	
As of January 1, 2015 (Audited)	P	16,415	P	10,187	P	178,101	P	761	P	(1,115)	P	4,071	P	180	P	52,088	P	119,655	P	(67,093)	P	(72,788)	P	240,462	P	149,019	P	389,481
Loss on exchange differences on translation of foreign operations		-		-		-		-		-		(1,227)		-		-		-		-		-		(1,227)		(766)		(1,993)
Share in other comprehensive income of associates and joint ventures - net		-		-		-		-		-		-		221		-		-		-		-		221		1		222
Equity reserve for retirement plan		-		-		-		-		1		-		-		-		-		-		-		1		1		2
Net loss on available-for-sale financial assets		-		-		-		-		-		(29)		-		-		-		-		-		(29)		-		(29)
Other comprehensive income (loss)		-		-		-		-		1		(1,227)		192		-		-		-		-		(1,034)		(764)		(1,798)
Net income		-		-		-		-		-		-		-		-		2,318		-		-		2,318		3,717		6,035
Total comprehensive income (loss)		-		-		-		-		1		(1,227)		192		-		2,318		-		-		1,284		2,953		4,237
Issuance of common shares		2		-		24		-		-		-		-		-		-		-		-		26		-		26
Net reduction to non-controlling interests and others		-		-		-		328		-		-		-		-		-		-		-		328		(358)		(30)
Reversal of appropriations - net		-		-		-		-		-		-		-		(2)		2		-		-		-		-		-
Cash dividends and distributions (Note 7):																												
Common		-		-		-		-		-		-		-		-		-		-		-		-		(2,175)		(2,175)
Preferred		-		-		-		-		-		-		-		-		-		-		-		-		(623)		(623)
Undated subordinated capital securities		-		-		-		-		-		-		-		-		-		-		-		-		(1,770)		(1,770)
As of March 31, 2015 (Unaudited)	P	16,417	P	10,187	P	178,125	P	1,089	P	(1,114)	P	2,844	P	372	P	52,086	P	121,975	P	(67,093)	P	(72,788)	P	242,100	P	147,046	P	389,146
As of January 1, 2014 (Audited)	P	16,414	P	10,187	P	178,085	P	764	P	862	P	4,079	P	784	P	28,230	P	138,256	P	(67,166)	P	(72,788)	P	237,707	P	128,070	P	365,777
Gain on exchange differences on translation of foreign operations		-		-		-		-		-		309		-		-		-		-		-		309		550		859
Share in other comprehensive income of associates and joint ventures - net		-		-		-		-		-		-		193		-		-		-		-		193		-		193
Equity reserve for retirement plan		-		-		-		-		(2)		-		-		-		-		-		-		(2)		-		(2)
Net loss on available-for-sale financial assets		-		-		-		-		-		(296)		-		-		-		-		-		(296)		(2)		(298)
Other comprehensive income (loss)		-		-		-		-		(2)		309		(103)		-		-		-		-		204		548		752
Net income		-		-		-		-		-		-		-		-		2,154		-		-		2,154		3,862		6,016
Total comprehensive income (loss)		-		-		-		(2)		309		(103)		-		-		2,154		-		-		2,358		4,410		6,768
Issuance of common shares		-		-		1		-		-		-		-		-		-		-		-		1		-		1
Net addition to non-controlling interests		-		-		-		-		-		-		-		-		-		-		-		-		9		9
Appropriations - net		-		-		-		-		-		-		-		373		(373)		-		-		-		-		-
Cash dividends and distributions (Note 7):																												
Common		-		-		-		-		-		-		-		-		-		-		-		-		(3,369)		(3,369)
Preferred		-		-		-		-		-		-		-		-		-		-		-		-		(300)		(300)
Undated subordinated capital securities		-		-		-		-		-		-		-		-		-		-		-		-		(1,824)		(1,824)
As of March 31, 2014 (Unaudited)	P	16,414	P	10,187	P	178,086	P	764	P	860	P	4,388	P	681	P	28,603	P	140,037	P	(67,166)	P	(72,788)	P	240,066	P	126,996	P	367,062

Note: See accompanying Management Discussion and Analysis and Selected Notes to the Consolidated Financial Statements.

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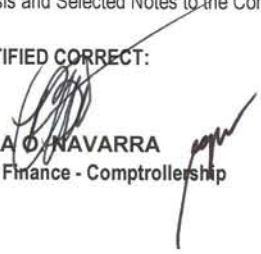
BEILUN N. NAVARRA
VP, Corporate Finance - Comptrollership

SAN MIGUEL CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE PERIODS ENDED MARCH 31, 2015 AND 2014
(In Millions)

	2015 Unaudited	2014 Unaudited
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	P 9,386	P 7,742
Adjustments for:		
Depreciation, amortization and others - net	4,771	8,106
Interest expense and other financing charges	7,603	7,424
Interest income	(1,209)	(991)
Equity in net losses (earnings) of associates and joint ventures	(136)	323
Loss (gain) on sale of property and equipment	122	(132)
Operating income before working capital changes	20,537	22,472
Changes in noncash current assets, certain current liabilities and others	(7,089)	(7,376)
Cash generated from operations	13,448	15,096
Interest and other financing charges paid	(4,572)	(3,988)
Income taxes paid	(604)	(1,251)
Net cash flows provided by operating activities	8,272	9,857
CASH FLOWS FROM INVESTING ACTIVITIES		
Acquisition of subsidiaries	(1,081)	-
Cash and cash equivalents acquired from business combination, net of cash paid	14,828	-
Additions to investments and advances	(910)	(3,903)
Additions to property, plant and equipment	(13,344)	(7,593)
Decrease in other noncurrent assets and others	5,951	1,776
Proceeds from sale of investments and property and equipment	517	31,616
Interest received	1,205	930
Dividend received from an associate	7	-
Net cash flows provided by investing activities	7,173	22,826
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from:		
Short-term borrowings	192,746	205,803
Long-term borrowings	10,969	6,035
Payments of:		
Short-term borrowings	(219,799)	(199,914)
Long-term borrowings	(2,841)	(1,470)
Payments of finance lease liabilities	(5,483)	(5,043)
Cash dividends paid	(2,301)	(789)
Cash dividends and distributions paid to non-controlling shareholders	(3,083)	(3,906)
Proceeds from issuance of capital stock	26	1
Redemption of preferred shares of subsidiaries	(25,000)	-
Acquisition of non-controlling interest	557	-
Net proceeds from issuance of preferred shares of a subsidiary	14,885	-
Net cash flows provided by (used in) financing activities	(39,324)	717
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	680	304
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(23,199)	33,704
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	258,606	191,613
CASH AND CASH EQUIVALENTS AT END OF THE PERIOD	P 235,407	P 225,317

Note: See accompanying Management Discussion and Analysis and Selected Notes to the Consolidated Financial Statements.

CERTIFIED CORRECT:


BELLA O. NAVARRA
VP, Corporate Finance - Comptrollership

SAN MIGUEL CORPORATION AND SUBSIDIARIES
TRADE AND OTHER RECEIVABLES
MARCH 31, 2015
(Amounts in Millions)

			Past Due		
	Total	Current	1 - 30 Days	31 - 60 Days	Over 60 Days
Trade	P 57,155	P 44,837	P 4,932	P 1,760	P 5,626
Non-trade	61,858	30,914	4,358	3,403	23,183
Others	14,687	14,687	-	-	-
Total	133,700	90,438	9,290	5,163	28,809
Less allowance for impairment losses	8,513				
Net	P 125,187				

SAN MIGUEL CORPORATION AND SUBSIDIARIES

SELECTED NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS **(Amounts in Millions, Except Per Share Data)**

1. Summary of Significant Accounting and Financial Reporting Policies

The Group prepared its interim consolidated financial statements as of and for the period ended March 31, 2015 and comparative financial statements for the same period in 2014 following the new presentation rules under Philippine Accounting Standard (PAS) No. 34, *Interim Financial Reporting*. The consolidated financial statements of the Group have been prepared in compliance with Philippine Financial Reporting Standards (PFRS).

The consolidated financial statements are presented in Philippine peso and all financial information are rounded off to the nearest million (000,000), except when otherwise indicated.

The principal accounting policies and methods adopted in preparing the interim consolidated financial statements of the Group are the same as those followed in the most recent annual audited consolidated financial statements.

Adoption of New and Amended Standards

The Financial Reporting Standards Council (FRSC) approved the adoption of a number of new and amended standards and interpretation as part of PFRS.

Amendments to Standards Adopted in 2015

The Group has adopted the following PFRS starting January 1, 2015 and accordingly, changed its accounting policies in the following areas:

- *Annual Improvements to PFRS Cycles 2010-2012 and 2011-2013* contain 11 changes to nine standards with consequential amendments to other standards and interpretations, of which only the following are applicable to the Group:
 - Meaning of ‘Vesting Condition’ (*Amendment to PFRS 2, Share-based Payment*). PFRS 2 has been amended to clarify the definition of ‘vesting condition’ by separately defining ‘performance condition’ and ‘service condition’. The amendment also clarifies the following: (i) how to distinguish between a market and a non-market performance condition; and (ii) the basis on which a performance condition can be differentiated from a non-vesting condition.
 - Scope Exclusion for the Formation of Joint Arrangements (*Amendment to PFRS 3, Business Combinations*). PFRS 3 has been amended to clarify that the standard does not apply to the accounting for the formation of all types of joint arrangements in PFRS 11, *Joint Arrangements*, - i.e., including joint operations - in the financial statements of the joint arrangements themselves.
 - Disclosures on the Aggregation of Operating Segments (*Amendments to PFRS 8, Operating Segments*). PFRS 8 has been amended to explicitly require the disclosure of judgments made by management in applying the aggregation criteria. The disclosures include: (i) a brief description of the operating segments that have been aggregated; and (ii) the economic indicators that have been assessed in determining that the operating segments share similar economic characteristics. In addition, the amendments clarify that a reconciliation of the total of the reportable segments’

assets to the entity's assets is required only if this information is regularly provided to the entity's chief operating decision maker. This change aligns the disclosure requirements with those for segment liabilities.

- Scope of Portfolio Exception (*Amendment to PFRS 13, Fair Value Measurement*). The amendment clarifies that the scope of the exception for measuring the fair value of a group of financial assets and financial liabilities with offsetting risk positions on a net basis (portfolio exception) applies to contracts within the scope of PAS 39, *Financial Instruments: Recognition and Measurement*, and PFRS 9, *Financial Instruments*, regardless of whether they meet the definition of financial assets or financial liabilities under PAS 32, *Financial Instruments*, - e.g., certain contracts to buy or sell non-financial items that can be settled net in cash or another financial instrument.
- Definition of 'Related Party' (*Amendments to PAS 24, Related Parties*). The definition of a 'related party' is extended to include a management entity that provides key management personnel (KMP) services to the reporting entity, either directly or through a group entity. For related party transactions that arise when KMP services are provided to a reporting entity, the reporting entity is required to separately disclose the amounts that it has recognized as an expense for those services that are provided by a management entity; however, it is not required to 'look through' the management entity and disclose compensation paid by the management entity to the individuals providing KMP services. The reporting entity will also need to disclose other transactions with the management entity under the existing disclosure requirements of PAS 24 - e.g., loans.
- Inter-relationship of PFRS 3 and PAS 40, *Investment Property (Amendment to PAS 40)*. PAS 40 has been amended to clarify that an entity should assess whether an acquired property is an investment property under PAS 40 and perform a separate assessment under PFRS 3 to determine whether the acquisition of the investment property constitutes a business combination. Entities will still need to use judgment to determine whether the acquisition of an investment property is an acquisition of a business under PFRS 3.
- Classification and Measurement of Contingent Consideration (*Amendments to PFRS 3*). The amendments clarify the classification and measurement of contingent consideration in a business combination. When contingent consideration is a financial instrument, its classification as a liability or equity is determined by reference to PAS 32, rather than to any other PFRS. Contingent consideration that is classified as an asset or a liability is always subsequently measured at fair value, with changes in fair value recognized in profit or loss. Consequential amendments are also made to PAS 39 and PFRS 9 to prohibit contingent consideration from subsequently being measured at amortized cost. In addition, PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, is amended to exclude provisions related to contingent consideration.

Except as otherwise indicated, the adoption of these foregoing amended standards did not have a material effect on the interim consolidated financial statements.

New and Amended Standards Not Yet Adopted

A number of new and amended standards are effective for annual periods beginning after January 1, 2015 and have not been applied in preparing the interim consolidated financial statements. Unless otherwise indicated, none of these is expected to have a significant effect on the interim consolidated financial statements.

The Group will adopt the following new and amended standards on the respective effective dates:

- Disclosure Initiative (Amendments to PAS 1, *Presentation of Financial Statements*). The amendments clarify the following: (i) the materiality requirements in PAS 1; (ii) that specific line items in the consolidated statements of income, consolidated statements of comprehensive income and the consolidated statements of financial position may be disaggregated; (iii) that entities have flexibility as to the order in which they present the notes to the consolidated financial statements; and (iv) that share of other comprehensive income of associates and joint ventures accounted for using the equity method must be presented in aggregate as a single line item, and classified between those items that will or will not be subsequently reclassified to profit or loss. Furthermore, the amendments clarify the requirements that apply when additional subtotals are presented in the consolidated statements of financial position, the consolidated statements of income and consolidated statements of comprehensive income. The amendments are required to be applied for annual periods beginning on or after January 1, 2016. Early adoption is permitted.
- Accounting for Acquisitions of Interests in Joint Operations (*Amendments to PFRS 11*). The amendments require business combination accounting to be applied to acquisitions of interests in a joint operation that constitutes a business. Business combination accounting also applies to the acquisition of additional interests in a joint operation while the joint operator retains joint control. The additional interest acquired will be measured at fair value. The previously held interests in the joint operation will not be remeasured. The amendments place the focus firmly on the definition of a business, because this is key to determining whether the acquisition is accounted for as a business combination or as the acquisition of a collection of assets. As a result, this places pressure on the judgment applied in making this determination. The amendments are required to be applied prospectively for annual periods beginning on or after January 1, 2016. Early adoption is permitted.
- Clarification of Acceptable Methods of Depreciation and Amortization (*Amendments to PAS 16, Property, Plant and Equipment and PAS 38, Intangible Assets*). The amendments to PAS 38 introduce a rebuttable presumption that the use of revenue-based amortization methods for intangible assets is inappropriate. This presumption can be overcome only when revenue and the consumption of the economic benefits of the intangible asset are highly correlated, or when the intangible asset is expressed as a measure of revenue. The amendments to PAS 16 explicitly state that revenue-based methods of depreciation cannot be used for property, plant and equipment. This is because such methods reflect factors other than the consumption of economic benefits embodied in the asset - e.g., changes in sales volumes and prices. The amendments are required to be applied prospectively for annual periods beginning on or after January 1, 2016. Early application is permitted.
- Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (*Amendments to PFRS 10, Consolidated Financial Statements and PAS 28, Investments in Associates*). The amendments address an inconsistency in dealing with the sale or contribution of assets between an investor and its associate or joint venture between the requirements in PFRS 10 and PAS 28. The amendments require that a full gain or loss is recognized when a transaction involves a business whether it is housed in a subsidiary or not. A partial gain or loss is recognized when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary. The amendments are required to be applied prospectively for annual periods beginning on or after January 1, 2016. Early adoption is permitted.

- *Annual Improvements to PFRS Cycles 2012-2014* contain changes to four standards, of which the following are applicable to the Group:
 - Changes in Method for Disposal (*Amendments to PFRS 5, Noncurrent Assets Held for Sale and Discontinued Operations*). PFRS 5 is amended to clarify that: (a) if an entity changes the method of disposal of an asset or disposal group - i.e., reclassifies an asset or disposal group from held-for-distribution to owners to held-for-sale, or vice versa, without any time lag - the change in classification is considered a continuation of the original plan of disposal and the entity continues to apply held-for-distribution or held-for-sale accounting. At the time of the change in method, the entity measures the carrying amount of the asset or disposal group and recognizes any write-down (impairment loss) or subsequent increase in the fair value of the asset or disposal group, less costs to sell or distribute; and (b) if an entity determines that an asset or disposal group no longer meets the criteria to be classified as held-for-distribution, then it ceases held-for-distribution accounting in the same way as it would cease held-for-sale accounting. Any change in method of disposal or distribution does not, in itself, extend the period in which a sale has to be completed. The amendments to PFRS 5 are applied prospectively in accordance with PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors*, to changes in methods of disposal that occur on or after January 1, 2016.
 - Applicability of the Amendments to PFRS 7 to Condensed Interim Financial Statements (*Amendment to PFRS 7, Financial Instruments: Disclosures*). The amendment clarifies that the offsetting disclosure requirements do not apply to condensed interim financial statements, unless such disclosures provide a significant update to the information reported in the most recent annual report. The amendment is required to be applied retrospectively for annual periods beginning on or after January 1, 2016. Early adoption is permitted.
 - Disclosure of Information ‘Elsewhere in the Interim Financial Report’ (*Amendment to PAS 34*). The amendment clarifies that the required interim disclosures must either be in the interim financial statements or incorporated by cross-reference between the interim financial statements and wherever they are included within the interim financial report (e.g., in the management commentary or risk report). The other information within the interim financial report must be available to users on the same terms as the interim financial statements and at the same time. The amendment is required to be applied retrospectively for annual periods beginning on or after January 1, 2016. Early adoption is permitted.
- PFRS 9 (2014) replaces PAS 39 and supersedes the previously published versions of PFRS 9 that introduced new classifications and measurement requirements (in 2009 and 2010) and a new hedge accounting model (in 2013). PFRS 9 includes revised guidance on the classification and measurement of financial assets, including a new expected credit loss model for calculating impairment of all financial assets that are not measured at fair value through profit or loss, which generally depends on whether there has been a significant increase in credit risk since initial recognition of a financial asset, and supplements the new general hedge accounting requirements published in 2013. The new model on hedge accounting requirements provides significant improvements by aligning hedge accounting more closely with risk management. The new standard is required to be applied retrospectively for annual periods beginning on or after January 1, 2018. Early adoption is permitted.
- Philippine Interpretation *IFRIC 15, Agreements for the Construction of Real Estate* applies to the accounting for revenue and associated expenses by entities that undertake the construction of real estate directly or through subcontractors. It provides guidance on

the recognition of revenue among real estate developers for sale of units, such as apartments or houses, ‘off plan’; i.e., before construction is completed. It also provides guidance on how to determine whether an agreement for the construction of real estate is within the scope of PAS 11, *Construction Contracts*, or PAS 18, *Revenue*, and the timing of revenue recognition. The Philippine Securities and Exchange Commission issued a notice dated August 5, 2011 that defers the adoption of this interpretation indefinitely.

2. Business Combinations

Infrastructure

▪ Atlantic Aurum Investments B.V. (AAIBV)

On March 5, 2015, a Notarial Deed of Transfer of Shares in accordance with the requirements of the laws of the Netherlands was executed whereby Padma Fund L.P. transferred to San Miguel Holdings Corp. (SMHC) the following: (i) 44% additional equity interest in AAIBV; and (ii) 4.47% equity interest in AAIBV following the exercise by SMHC of its option in compliance with the terms and conditions of the Option Agreement. The total consideration for the additional 48.47% equity interest amounted to US\$224 or P9,893.

With the purchase of additional 48.47% equity interest, SMHC has 95% ownership interest in AAIBV as of March 5, 2015. As such, AAIBV became a subsidiary and is consolidated by SMHC effective March 5, 2015.

AAIBV has shareholdings in the companies that hold the concession rights to operate and maintain the South Luzon Expressway (SLEX) and the 16.38-kilometer Stage 1 and Stage 2 of the South Metro Manila Skyway (Skyway) and Stage 3 of the Skyway which connects the North Luzon Expressway and SLEX.

SMHC has elected to measure non-controlling interest at proportionate interest in identifiable net assets.

The following summarizes the recognized amounts of assets acquired and liabilities assumed at the acquisition date:

	2015
Assets	
Cash and cash equivalents	P22,007
Trade and other receivables - net	6,153
Inventories	21
Prepaid expenses and other current assets	2,338
Investments and advances - net	1,348
Property, plant and equipment - net	189
Other intangible assets - net	55,107
Deferred tax assets	120
Other noncurrent assets - net	104
Liabilities	
Accounts payable and accrued expenses	(21,402)
Income and other taxes payable	(866)
Long-term debt - net of debt issue costs	(47,635)
Deferred tax liabilities	(4,624)
Other noncurrent liabilities	(834)
Total Identifiable Net Assets at Fair Value	P12,026

Goodwill was recognized as a result of the acquisition as follows:

	2015
Total consideration transferred	P9,893
Equity interest held before business combination	10,357
Non-controlling interest measured at proportionate interest in identifiable net assets	9,827
Total identifiable net assets at fair value	(12,026)
Goodwill	P18,051

Packaging

- Vinocor Worldwide Direct Pty. Ltd. (Vinocor)

Effective January 1, 2015, Cospak NZ Ltd. (New Zealand) and Premier Plastic Ltd. (New Zealand), both subsidiaries of San Miguel Yamamura Australasia Pty. Ltd. (SMYA), were merged to form the new company, Cospak Limited.

Additionally, on January 9, 2015, SMYA incorporated and registered in Australia a new entity, SMYV Pty Ltd. which acquired 100% of Vinocor's wine closure and customized wine bottle business on February 27, 2015 for AU\$14.3 million or P531 million.

The following summarizes the recognized amounts of assets acquired at the acquisition date:

	2015
Assets	
Inventories	P128
Prepaid expenses and other current assets	4
Property, plant and equipment - net	145
Total Identifiable Net Assets at Fair Value	P277

Goodwill was recognized as a result of the acquisition as follows:

	2014
Total cash consideration transferred	P493
Total identifiable net asset at fair value	277
Goodwill	P216

Energy

- Ondarre Holding Corporation (Ondarre)

On February 10, 2015, SMC Global Power Holdings Corp. (SMC Global) acquired 100% of the outstanding and issued shares of stock of Ondarre, a landholding company, for a total consideration of P588 million.

Total identifiable assets at fair value is equal to the consideration of the purchase made by SMC Global.

The Group is currently completing the purchase price allocation exercise on the acquisitions. The identifiable assets and liabilities are based on provisionary amounts as at the acquisition date, which is allowed under PFRS 3, within 12 months from the acquisition date.

If the foregoing acquisitions have occurred on January 1, 2015, management estimates that consolidated revenue would have been P161,446 and consolidated net income for the period would have been P6,092. In determining these amounts, management assumed that the fair value adjustments, determined provisionally, that arose on the acquisition date would have been the same if the acquisition had occurred on January 1, 2015.

3. Segment Information

Operating Segments

The reporting format of the Group's operating segments is determined based on the Group's risks and rates of return which are affected predominantly by differences in the products and services produced. The operating businesses are organized and managed separately according to the nature of the products produced and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

The Group's reportable segments are beverage, food, packaging, energy, fuel and oil, infrastructure and telecommunications.

The beverage segment produces and markets alcoholic and non-alcoholic beverages.

The food segment includes, among others, feeds production, poultry and livestock farming, processing and selling of poultry and meat products, processing and marketing of refrigerated and canned meat products, manufacturing and marketing of flour products, premixes and flour-based products, dairy-based products, breadfill, desserts, cooking oil, importation and marketing of coffee and coffee-related products.

The packaging segment is involved in the production and marketing of packaging products including, among others, glass containers, glass molds, polyethylene terephthalate (PET) bottles and preforms, PET recycling, plastic closures, corrugated cartons, woven polypropylene, kraft sacks and paperboard, pallets, flexible packaging, plastic crates, plastic floorings, plastic films, plastic trays, plastic pails and tubs, metal closures and two-piece aluminum cans, woven products, industrial laminates and radiant barriers. It is also involved in crate and plastic pallet leasing, PET bottle filling graphics design, packaging research and testing, packaging development and consultation, contract packaging and trading.

The energy segment is engaged in power generation, distribution and trading and coal mining. The power generation assets supply electricity to a variety of customers, including Manila Electric Company (Meralco), electric cooperatives, industrial customers and the Philippine Wholesale Electricity Spot Market (WESM).

The fuel and oil segment is engaged in refining and marketing of petroleum products.

The infrastructure segment is engaged in the business of construction and development of various infrastructure projects such as airports, roads, highways, toll roads, freeways, skyways, flyovers, viaducts and interchanges.

The telecommunications segment is engaged in rendering all types of domestic and international telecommunications services.

Inter-segment Transactions

Segment revenues, expenses and performance include sales and purchases between operating segments. Transfer prices between operating segments are set on an arm's length basis in a manner similar to transactions with third parties. Such transactions are eliminated in consolidation.

Financial information about reportable segments follows:

	Beverage		Food		Packaging		Energy		Fuel and Oil		Infrastructure		Telecommu- nications		Others		Eliminations		Consolidated	
	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
Sales																				
External sales	P22,517	P21,093	P25,091	P24,224	P4,727	P4,683	P17,695	P18,589	P85,512	P123,728	P2,887	P1,877	P403	P365	P339	P352	P –	P –	P159,171	P194,911
Inter-segment sales	33	63	-	5	1,084	890	2,062	1,370	1,232	1,446	-	-	-	-	3,108	1,290	(7,519)	(5,064)	-	-
Total sales	P22,550	P21,156	P25,091	P24,229	5,811	5,573	P19,757	P19,959	P86,744	P125,174	P2,887	P1,877	P403	P365	P3,447	P1,642	(P7,519)	(P5,064)	P159,171	P194,911
Results																				
Segment results	P5,260	P4,722	P1,468	P1,335	P479	P439	P6,834	P6,640	P1,882	P3,236	P659	(P76)	(P68)	(P64)	(P31)	(P978)	P70	P334	P16,553	P15,588

4. Related Party Disclosures

The Parent Company, certain subsidiaries and their shareholders and associates and joint ventures in the normal course of business, purchase products and services from one another. Transactions with related parties are made at normal market prices and terms. An assessment is undertaken at each financial year by examining the financial position of the related party and the market in which the related party operates.

The following are the transactions with related parties and the outstanding balances as of March 31, 2015 and December 31, 2014:

	Reporting Period	Revenue from Related Parties	Purchases from Related Parties	Amounts Owed by Related Parties	Amounts Owed to Related Parties	Terms	Conditions
Ultimate Parent Company	March 31, 2015	P -	P -	P5,677	P -	On demand or less than 4 to 6 years;	Unsecured;
	December 31, 2014	P26	P -	P5,677	P551	Interest and non-interest bearing	No impairment
Retirement Plans	March 31, 2015	46	-	12,810	-	On demand;	Unsecured;
	December 31, 2014	216	-	12,686	-	Interest bearing	No impairment
Associates	March 31, 2015	498	-	679	113	On demand;	Unsecured;
	December 31, 2014	2,066	98	7,473	159	Interest and non-interest bearing	No impairment
	March 31, 2015	-	-	-	19,413	Less than 1	Unsecured and
	December 31, 2014	-	-	-	16,640	to 10 years; Interest bearing	secured
JVC	March 31, 2015	-	40	673	-	On demand;	Unsecured;
	December 31, 2014	-	83	674	1	Non-interest bearing	No impairment
Shareholders in subsidiaries	March 31, 2015	104	41	221	2,791	On demand;	Unsecured;
	December 31, 2014	107	15	20	347	Non-interest bearing	No impairment
Others	March 31, 2015	42	-	74	5,487	On demand;	Unsecured;
	December 31, 2014	92	-	6,931	46	Non-interest bearing	No impairment
Total	March 31, 2015	P690	P81	P20,134	P27,804		
Total	December 31, 2014	P2,507	P196	P33,461	P17,744		

- Amounts owed by related parties consist of current and noncurrent receivables and deposits, and share in expenses.
- Amounts owed to related parties consist of trade payables and professional fees. The amount owed to the Ultimate Parent Company pertains to dividend payable.
- The amounts owed to associates include interest bearing loans to Bank of Commerce presented as part of "Loans payable" and "Long-term debt" accounts in the consolidated statements of financial position.

5. Property, Plant and Equipment

Property, plant and equipment consist of:

March 31, 2015

	Land and Improvements	Buildings and Improvements	Power Plants	Refinery and Plant Equipment	Service Stations and Other Equipment	Equipment, Furniture and Fixtures	Leasehold Improvements	Construction in Progress	Total
Cost									
January 1, 2015 (Audited)	P28,605	P49,743	P226,788	P50,532	P16,142	P124,365	P2,219	P135,978	P634,372
Additions	177	251	-	59	193	1,280	11	11,373	13,344
Disposals/reclassifications/acquisition of subsidiaries	548	(1,420)	-	-	(145)	(1,818)	177	501	(2,157)
Currency translation adjustments	(458)	(601)	-	(645)	(426)	(389)	-	(147)	(2,666)
March 31, 2015 (Unaudited)	28,872	47,973	226,788	49,946	15,764	123,438	2,407	147,705	642,893
Accumulated Depreciation and Amortization									
January 1, 2015 (Audited)	3,383	19,939	26,929	32,218	10,471	75,974	1,270	-	170,184
Additions	45	440	1,509	477	318	1,547	40	-	4,376
Disposals/reclassifications/acquisition of subsidiaries	64	(927)	-	-	(24)	(935)	137	-	(1,685)
Currency translation adjustments	(33)	(327)	-	(373)	(229)	(385)	-	-	(1,347)
March 31, 2015 (Unaudited)	3,459	19,125	28,438	32,322	10,536	76,201	1,447	-	171,528
Accumulated Impairment Losses									
January 1, 2015 (Audited)	266	2,270	-	-	-	7,690	1	-	10,227
Currency translation adjustments	-	(9)	-	-	-	(22)	-	-	(31)
March 31, 2015 (Unaudited)	266	2,261	-	-	-	7,668	1	-	10,196
Carrying Amount									
March 31, 2015 (Unaudited)	P25,147	P26,587	P198,350	P17,624	P5,228	P39,569	P959	P147,705	P461,169

March 31, 2014

	Land and Improvements	Buildings and Improvements	Power Plants	Refinery and Plant Equipment	Service Stations and Other Equipment	Equipment, Furniture and Fixtures	Leasehold Improvements	Construction in Progress	Total
Cost									
January 1, 2014 (Audited)	P25,474	P47,504	P221,760	P49,648	P15,669	P123,520	P2,176	P108,494	P594,245
Additions	24	166	-	17	306	1,057	24	5,999	7,593
Disposals/reclassifications/acquisition of subsidiaries	2,121	(19)	-	(7)	(104)	(412)	3	998	2,580
Currency translation adjustments	182	238	-	207	132	316	-	40	1,115
March 31, 2014 (Unaudited)	27,801	47,889	221,760	49,865	16,003	124,481	2,203	115,531	605,533
Accumulated Depreciation and Amortization									
January 1, 2014 (Audited)	2,812	18,637	21,125	30,285	9,673	73,282	1,152	-	156,966
Additions	43	443	1,424	463	314	1,697	34	-	4,418
Disposals/reclassifications/acquisition of subsidiaries	421	(16)	-	(9)	(86)	(139)	-	-	171
Currency translation adjustments	15	120	-	292	73	62	1	-	563
March 31, 2014 (Unaudited)	3,291	19,184	22,549	31,031	9,974	74,902	1,187	-	162,118
Accumulated Impairment Losses									
January 1, 2014 (Audited)	266	2,663	-	-	-	8,517	1	-	11,447
Disposals/reclassifications/acquisition of subsidiaries	-	-	-	-	-	(2)	-	-	(2)
Currency translation adjustments	-	1	-	-	-	24	-	-	25
March 31, 2014 (Unaudited)	266	2,664	-	-	-	8,539	1	-	11,470
Carrying Amount									
March 31, 2014 (Unaudited)	P24,244	P26,041	P199,211	P18,834	P6,029	P41,040	P1,015	P115,531	P431,945

Depreciation and amortization charged to operations amounted to P4,376 and P4,418 in March 2015 and 2014, respectively.

6. Basic and Diluted Earnings Per Share (EPS)

Basic EPS is computed by dividing the net income for the period attributable to equity holders of the Parent Company, net of dividends on preferred shares, by the weighted average number of issued and outstanding common shares during the period, with retroactive adjustment for any stock dividends declared.

Diluted EPS is computed in the same manner, adjusted for the effects of the shares issuable to employees and executives under the Long-term Incentive Plan for Stock Options of the Parent Company, which are assumed to be exercised at the date of grant.

Where the effect of the assumed conversion of shares issuable to employees and executives under the stock purchase and option plans of the Parent Company would be anti-dilutive, diluted EPS is not presented.

Basic and Diluted EPS is computed as follows:

	March 31	
	2015	2014
Income attributable to equity holders of the Parent Company	P2,318	P2,154
Less dividends on preferred shares for the period	1,527	1,527
Net income attributable to common shareholders of the Parent Company (a)	P791	P627
Weighted average number of common shares outstanding (in millions) - basic (b)	2,378	2,377
Effect of dilution - common	13	14
Weighted average number of common shares outstanding (in millions) - diluted (c)	2,391	2,391
Earnings per common share attributable to equity holders of the Parent Company		
Basic (a/b)	P0.33	P0.26
Diluted (a/c)	P0.33	P0.26

7. Dividends

Cash dividends declared on December 11, 2014 to all common shareholders as of January 7, 2015 at P0.35 per share were paid on February 2, 2015.

Cash dividends declared on November 10, 2014 to all Series “2” - Subseries “2-A”, Subseries “2-B” and Subseries “2-C” preferred shareholders as of February 27, 2015 at P1.40625, P1.4296875 and P1.5 per share, respectively, were paid on March 25, 2015.

On April 22, 2015, the Board of Directors (BOD) of the Parent Company declared cash dividends at P0.35 per share, payable on May 20, 2015 to all common shareholders as of May 8, 2015.

8. Financial Risk and Capital Management Objectives and Policies

Objectives and Policies

The Group has significant exposure to the following financial risks primarily from its use of financial instruments:

- Interest Rate Risk
- Foreign Currency Risk
- Commodity Price Risk
- Liquidity Risk
- Credit Risk

This note presents information about the exposure to each of the foregoing risks, objectives, policies and processes for measuring and managing these risks, and for management of capital.

The principal non-trade related financial instruments of the Group include cash and cash equivalents, option deposit, available-for-sale (AFS) financial assets, financial assets at fair value through profit or loss (FVPL), restricted cash, short-term and long-term loans, and derivative instruments. These financial instruments, except financial assets at FVPL and derivative instruments, are used mainly for working capital management purposes. The trade-related financial assets and financial liabilities of the Group such as trade and other receivables, noncurrent receivables and deposits, accounts payable and accrued expenses, finance lease liabilities and other noncurrent liabilities arise directly from and are used to facilitate its daily operations.

The outstanding derivative instruments of the Group such as commodity and currency options, forwards and swaps are intended mainly for risk management purposes. The Group uses derivatives to manage its exposures to foreign currency, interest rate and commodity price risks arising from the operating and financing activities.

The BOD has the overall responsibility for the establishment and oversight of the risk management framework of the Group. The BOD has established the Risk Management Committee, which is responsible for developing and monitoring the risk management policies. The committee reports regularly to the BOD on its activities.

The risk management policies of the Group are established to identify and analyze the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and activities. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Audit Committee oversees how management monitors compliance with the risk management policies and procedures of the Group and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. The Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

The BOD constituted the Audit Committee to assist the BOD in fulfilling its oversight responsibility of the Group's corporate governance process relating to the: a) quality and integrity of the financial statements and financial reporting process and the systems of internal accounting and financial controls; b) performance of the internal auditors; c) annual independent audit of the financial statements, the engagement of the

independent auditors and the evaluation of the independent auditors' qualifications, independence and performance; d) compliance with legal and regulatory requirements, including the disclosure control and procedures; e) evaluation of management's process to assess and manage the enterprise risk issues; and f) fulfillment of the other responsibilities set out by the BOD. The Audit Committee shall also prepare the reports required to be included in the annual report of the Group.

The accounting policies in relation to derivatives are set out in Note 9 to the selected notes to the consolidated financial statements.

Interest Rate Risk

Interest rate risk is the risk that future cash flows from a financial instrument (cash flow interest rate risk) or its fair value (fair value interest rate risk) will fluctuate because of changes in market interest rates. The Group's exposure to changes in interest rates relates primarily to the long-term borrowings and investment securities. Investments acquired or borrowings issued at fixed rates expose the Group to fair value interest rate risk. On the other hand, investment securities acquired or borrowings issued at variable rates expose the Group to cash flow interest rate risk.

The Group manages its interest cost by using an optimal combination of fixed and variable rate debt instruments. Management is responsible for monitoring the prevailing market-based interest rate and ensures that the mark-up rates charged on its borrowings are optimal and benchmarked against the rates charged by other creditor banks.

On the other hand, the investment policy of the Group is to maintain an adequate yield to match or reduce the net interest cost from its borrowings pending the deployment of funds to their intended use in the operations and working capital management. However, the Group invests only in high-quality securities while maintaining the necessary diversification to avoid concentration risk.

In managing interest rate risk, the Group aims to reduce the impact of short-term fluctuations on the earnings. Over the longer term, however, permanent changes in interest rates would have an impact on profit or loss.

The management of interest rate risk is also supplemented by monitoring the sensitivity of the Group's financial instruments to various standard and non-standard interest rate scenarios. Interest rate movements affect reported equity in the following ways:

- retained earnings arising from increases or decreases in interest income or interest expense as well as fair value changes reported in profit or loss, if any;
- fair value reserves arising from increases or decreases in fair values of AFS financial assets reported as part of other comprehensive income; and
- hedging reserves arising from increases or decreases in fair values of hedging instruments designated in qualifying cash flow hedge relationships reported as part of other comprehensive income.

The sensitivity to a reasonably possible 1% increase in the interest rates, with all other variables held constant, would have decreased the Group's profit before tax (through the impact on floating rate borrowings) by P1,973 and P1,655 for the period ended March 31, 2015 and for the year ended December 31, 2014, respectively. A 1% decrease in the interest rate would have had the equal but opposite effect. These changes are considered to be reasonably possible given the observation of prevailing market conditions in those periods. There is no impact on the Group's other comprehensive income.

Interest Rate Risk Table

The terms and maturity profile of the interest-bearing financial instruments, together with its gross amounts, are shown in the following tables:

March 31, 2015	<1 Year	1-2 Years	>2-3 Years	>3-4 Years	>4-5 Years	>5 Years	Total
Fixed Rate							
Philippine peso-denominated Interest rate	P4,516 5.4885% - 8.74899%	P5,981 6.0606% - 8.74899%	P28,592 6.05% - 8.74899%	P7,772 6.0606% - 8.74899%	P21,059 5.93% - 10.50%	P49,008 5.50% - 8.74899%	P116,928
Foreign currency-denominated (expressed in Philippine peso) Interest rate	13,257 7%	34 12.85%	-	-	-	35,760 4.875%	49,051
Floating Rate							
Philippine peso-denominated Interest rate	13,541 PDST-F + margin or BSP overnight rate + margin, whichever is higher	3,049 PDST-F + margin or BSP overnight rate + margin, whichever is higher	5,655 PDST-F + margin or BSP overnight rate + margin, whichever is higher	1,278 PDST-F + margin or BSP overnight rate + margin, whichever is higher	895 PDST-F + margin or BSP overnight rate + margin, whichever is higher	2,324 PDST-F + margin	26,742
Foreign currency-denominated (expressed in Philippine peso) Interest rate	6,098 LIBOR + margin	34,591 LIBOR + margin, COF + margin	13,465 LIBOR + margin, COF + margin	113,209 LIBOR + margin, COF + margin	3,235 LIBOR + margin, COF + margin	-	170,598
	P37,412	P43,655	P47,712	P122,259	P25,189	P87,092	P363,319
December 31, 2014	<1 Year	1-2 Years	>2-3 Years	>3-4 Years	>4-5 Years	>5 Years	Total
Fixed Rate							
Philippine peso-denominated Interest rate	P2,438 5.4885% - 8.2498%	P4,033 6.0606% - 8.2498%	P26,141 6.05% - 8.2498%	P4,384 6.0606% - 8.2498%	P17,171 5.93% - 10.50%	P38,042 5.50% - 8.2498%	P92,209
Foreign currency-denominated (expressed in Philippine peso) Interest rate	-	13,262 7%	-	-	-	35,776 4.875%	49,038
Floating Rate							
Philippine peso-denominated Interest rate	11,664 PDST-F + margin or BSP overnight rate + margin, whichever is higher	1,495 PDST-F + margin or BSP overnight rate + margin, whichever is higher	1,511 PDST-F + margin or BSP overnight rate + margin, whichever is higher	1,512 PDST-F + margin or BSP overnight rate + margin, whichever is higher	1,147 PDST-F + margin or BSP overnight rate + margin, whichever is higher	1,467 PDST-F + margin	18,796
Foreign currency-denominated (expressed in Philippine peso) Interest rate	6,101 LIBOR + margin	19,145 LIBOR + margin, COF + margin	13,546 LIBOR + margin, COF + margin	104,391 LIBOR + margin, COF + margin	3,569 LIBOR + margin, COF + margin	-	146,752
	P20,203	P37,935	P41,198	P110,287	P21,887	P75,285	P306,795

Foreign Currency Risk

The functional currency is the Philippine peso, which is the denomination of the bulk of the Group's revenues. The exposure to foreign currency risk results from significant movements in foreign exchange rates that adversely affect the foreign currency-denominated transactions of the Group.

The risk management objective with respect to foreign currency risk is to reduce or eliminate earnings volatility and any adverse impact on equity. The Group enters into foreign currency hedges using a combination of non-derivative and derivative instruments such as foreign currency forwards, options or swaps to manage its foreign currency risk exposure.

Short-term currency forward contracts (deliverable and non-deliverable) and options are entered into to manage foreign currency risks arising from importations, revenue and expense transactions, and other foreign currency-denominated obligations. Currency swaps are entered into to manage foreign currency risks relating to long-term foreign currency-denominated borrowings.

Information on the Group's foreign currency-denominated monetary assets and monetary liabilities and their Philippine peso equivalents is as follows:

	March 31, 2015		December 31, 2014	
	US Dollar	Peso Equivalent	US Dollar	Peso Equivalent
Assets				
Cash and cash equivalents	US\$2,626	P117,384	US\$2,761	P123,571
Trade and other receivables	1,017	45,462	900	40,264
Prepaid expenses and other current assets	1	33	26	1,150
Noncurrent receivables	45	1,999	184	8,199
	3,689	164,878	3,871	173,184
Liabilities				
Loans payable	513	22,902	808	36,109
Accounts payable and accrued expenses	957	42,791	1,220	54,576
Long-term debt (including current maturities)	4,914	219,649	4,378	195,790
Finance lease liabilities (including current portion)	2,178	97,376	2,218	99,169
Other noncurrent liabilities	369	16,488	713	31,912
	8,931	399,206	9,337	417,556
Net foreign currency- denominated monetary liabilities	(US\$5,242)	(P234,328)	(US\$5,466)	(P244,372)

The Group reported net losses on foreign exchange amounting to P578 and P2,814 for the period ended March 31, 2015 and 2014, respectively, with the translation of its foreign currency-denominated assets and liabilities. These mainly resulted from the movements of the Philippine peso against the US dollar as shown in the following table:

	Philippine Peso to US Dollar
March 31, 2015	44.700
December 31, 2014	44.720
March 31, 2014	44.815
December 31, 2013	44.395

The management of foreign currency risk is also supplemented by monitoring the sensitivity of the Group's financial instruments to various foreign currency exchange rate scenarios. Foreign exchange movements affect reported equity in the following ways:

- retained earnings arising from increases or decreases in unrealized and realized foreign exchange gains or losses;
- translation reserves arising from increases or decreases in foreign exchange gains or losses recognized directly as part of other comprehensive income; and
- hedging reserves arising from increases or decreases in foreign exchange gains or losses of the hedged item and the hedging instrument.

The following table demonstrates the sensitivity to a reasonably possible change in the US dollar exchange rate, with all other variables held constant, of the Group's profit before tax (due to changes in the fair value of monetary assets and liabilities) and the Group's equity (due to translation of results and financial position of foreign operations):

	P1 Decrease in the US Dollar Exchange Rate		P1 Increase in the US Dollar Exchange Rate	
March 31, 2015	Effect on Income before Income Tax	Effect on Equity	Effect on Income before Income Tax	Effect on Equity
Cash and cash equivalents	(P2,207)	(P6,042)	P2,207	P6,042
Trade and other receivables	(550)	(852)	550	852
Prepaid expenses and other current assets	(1)	(1)	1	1
Noncurrent receivables	(36)	(34)	36	34
	(2,794)	(6,929)	2,794	6,929
Loans payable	374	400	(374)	(400)
Accounts payable and accrued expenses	435	827	(435)	(827)
Long-term debt (including current maturities)	4,492	18,425	(4,492)	(18,425)
Finance lease liabilities (including current portion)	2,178	1,525	(2,178)	(1,525)
Other noncurrent liabilities	295	280	(295)	(280)
	7,774	21,457	(7,774)	(21,457)
	P4,980	P14,528	(P4,980)	(P14,528)

December 31, 2014	P1 Decrease in the US Dollar Exchange Rate		P1 Increase in the US Dollar Exchange Rate	
	Effect on Income before Income Tax	Effect on Equity	Effect on Income before Income Tax	Effect on Equity
Cash and cash equivalents	(P2,242)	(P2,091)	P2,242	P2,091
Trade and other receivables	(261)	(821)	261	821
Prepaid expenses and other current assets	(26)	(18)	26	18
Noncurrent receivables	(166)	(135)	166	135
	(2,695)	(3,065)	2,695	3,065
Loans payable	454	675	(454)	(675)
Accounts payable and accrued expenses	494	1,069	(494)	(1,069)
Long-term debt (including current maturities)	4,292	3,091	(4,292)	(3,091)
Finance lease liabilities (including current portion)	2,218	1,552	(2,218)	(1,552)
Other noncurrent liabilities	637	522	(637)	(522)
	8,095	6,909	(8,095)	(6,909)
	P5,400	P3,844	(P5,400)	(P3,844)

Exposures to foreign exchange rates vary during the year depending on the volume of overseas transactions. Nonetheless, the analysis above is considered to be representative of the Group's foreign currency risk.

Commodity Price Risk

Commodity price risk is the risk that future cash flows from a financial instrument will fluctuate because of changes in commodity prices. The Group enters into various commodity derivatives to manage its price risks on strategic commodities. Commodity hedging allows stability in prices, thus offsetting the risk of volatile market fluctuations. Through hedging, prices of commodities are fixed at levels acceptable to the Group, thus protecting raw material cost and preserving margins. For hedging transactions, if prices go down, hedge positions may show marked-to-market losses; however, any loss in the marked-to-market position is offset by the resulting lower physical raw material cost.

The Parent Company enters into commodity derivative transactions on behalf of its subsidiaries and affiliates to reduce cost by optimizing purchasing synergies within the Group and managing inventory levels of common materials.

Commodity Swaps, Futures and Options. Commodity swaps, futures and options are used to manage the Group's exposures to volatility in prices of certain commodities such as fuel oil, crude oil, aluminum, soybean meal and wheat.

Commodity Forwards. The Group enters into forward purchases of various commodities. The prices of the commodity forwards are fixed either through direct agreement with suppliers or by reference to a relevant commodity price index.

Liquidity Risk

Liquidity risk pertains to the risk that the Group will encounter difficulty to meet payment obligations when they fall under normal and stress circumstances.

The Group's objectives to manage its liquidity risk are as follows: a) to ensure that adequate funding is available at all times; b) to meet commitments as they arise without incurring unnecessary costs; c) to be able to access funding when needed at the least possible cost; and d) to maintain an adequate time spread of refinancing maturities.

The Group constantly monitors and manages its liquidity position, liquidity gaps and surplus on a daily basis. A committed stand-by credit facility from several local banks is also available to ensure availability of funds when necessary. The Group also uses derivative instruments such as forwards and swaps to manage liquidity.

The table below summarizes the maturity profile of the Group's financial assets and financial liabilities based on contractual undiscounted receipts and payments used for liquidity management.

March 31, 2015	Carrying Amount	Contractual Cash Flow	1 Year or Less	> 1 Year - 2 Years	> 2 Years - 5 Years	Over 5 Years
Financial Assets						
Cash and cash equivalents	P235,407	P235,407	P235,407	P -	P -	P -
Trade and other receivables - net	125,187	125,187	125,187	-	-	-
Derivative assets (included under "Prepaid expenses and other current assets" account)	321	321	321	-	-	-
Financial assets at FVPL (included under "Prepaid expenses and other current assets" account)	143	143	143	-	-	-
AFS financial assets (including current portion presented under "Prepaid expenses and other current assets" account)	41,458	41,480	133	41,137	210	-
Noncurrent receivables and deposits - net (included under "Other noncurrent assets" account)	8,958	8,993	-	2,466	2,028	4,499
Restricted cash (included under "Prepaid expenses and other current assets" and "Other noncurrent assets" accounts)	3,288	3,288	2,544	744	-	-
Financial Liabilities						
Loans payable	152,084	152,888	152,888	-	-	-
Accounts payable and accrued expenses (excluding current retirement liabilities, derivative liabilities and infrastructure restoration obligation (IRO))	115,302	115,302	115,302	-	-	-
Derivative liabilities (included under "Accounts payable and accrued expenses" account)	808	808	808	-	-	-
Long-term debt (including current maturities)	358,840	427,360	53,597	57,404	219,618	96,741
Finance lease liabilities (including current portion)	183,382	242,645	22,369	23,230	72,901	124,145
Other noncurrent liabilities (excluding noncurrent retirement liabilities, IRO and asset retirement obligation (ARO))	2,638	2,645	-	2,086	12	547

December 31, 2014	Carrying Amount	Contractual Cash Flow	1 Year or Less	> 1 Year - 2 Years	> 2 Years - 5 Years	Over 5 Years
Financial Assets						
Cash and cash equivalents	P258,606	P258,606	P258,606	P -	P -	P -
Trade and other receivables - net	136,036	136,036	136,036	-	-	-
Option deposit (included under "Prepaid expenses and other current assets" account)	1,118	1,118	1,118	-	-	-
Derivative assets (included under "Prepaid expenses and other current assets" account)	360	360	360	-	-	-
Financial assets at FVPL (included under "Prepaid expenses and other current assets" account)	136	136	136	-	-	-
AFS financial assets (including current portion presented under "Prepaid expenses and other current assets" account)	41,890	41,927	460	41,253	214	-
Noncurrent receivables and deposits - net (included under "Other noncurrent assets" account)	14,967	14,977	-	2,434	8,072	4,471
Restricted cash (included under "Prepaid expenses and other current assets" and "Other noncurrent assets" accounts)	2,659	2,659	1,604	1,055	-	-
Financial Liabilities						
Loans payable	180,059	181,011	181,011	-	-	-
Accounts payable and accrued expenses (excluding current retirement liabilities, derivative liabilities and IRO)	121,371	121,371	121,371	-	-	-
Derivative liabilities (included under "Accounts payable and accrued expenses" account)	325	325	325	-	-	-
Long-term debt (including current maturities)	302,988	367,781	34,219	50,063	196,766	86,733
Finance lease liabilities (including current portion)	186,330	248,201	22,105	23,173	71,945	130,978
Other noncurrent liabilities (excluding noncurrent retirement liabilities, IRO and ARO)	2,394	2,397	-	1,907	3	487

Credit Risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from trade and other receivables and investment securities. The Group manages its credit risk mainly through the application of transaction limits and close risk monitoring. It is the Group's policy to enter into transactions with a wide diversity of creditworthy counterparties to mitigate any significant concentration of credit risk.

The Group has regular internal control reviews to monitor the granting of credit and management of credit exposures.

Trade and Other Receivables

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the demographics of the Group's customer base, including the default risk of the industry and country in which customers operate, as these factors may have an influence on the credit risk.

Goods are subject to retention of title clauses so that in the event of default, the Group would have a secured claim. Where appropriate, the Group obtains collateral or arranges master netting agreements.

The Group has established a credit policy under which each new customer is analyzed individually for creditworthiness before the standard payment and delivery terms and conditions are offered. The Group ensures that sales on account are made to customers with appropriate credit history. The Group has detailed credit criteria and several layers of credit approval requirements before engaging a particular customer or counterparty. The review includes external ratings, when available, and in some cases bank references. Purchase limits are established for each customer and are reviewed on a regular basis. Customers that fail to meet the benchmark creditworthiness may transact with the Group only on a prepayment basis.

The Group establishes an allowance for impairment losses that represents its estimate of incurred losses in respect of trade and other receivables. The main components of this allowance include a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified. The collective loss allowance is determined based on historical data of payment statistics for similar financial assets.

Investments

The Group recognizes impairment losses based on specific and collective impairment tests, when objective evidence of impairment has been identified either on an individual account or on a portfolio level.

Financial information on the Group's maximum exposure to credit risk, without considering the effects of collaterals and other risk mitigation techniques, is presented below.

	March 31, 2015	December 31, 2014
Cash and cash equivalents (excluding cash on hand)	P233,537	P255,786
Trade and other receivables - net	125,187	136,036
Option deposit	-	1,118
Derivative assets	321	360
Financial assets at FVPL	143	136
AFS financial assets	41,458	41,890
Noncurrent receivables and deposits - net	8,958	14,967
Restricted cash	3,288	2,659
	P412,892	P452,952

The credit risk for cash and cash equivalents, option deposit, derivative assets, financial assets at FVPL, AFS financial assets and restricted cash is considered negligible, since the counterparties are reputable entities with high quality external credit ratings.

The Group's exposure to credit risk arises from default of counterparty. Generally, the maximum credit risk exposure of trade and other receivables and noncurrent receivables and deposits is its carrying amount without considering collaterals or credit enhancements, if any. The Group has no significant concentration of credit risk since the Group deals with a large number of homogenous counterparties. The Group does not execute any credit guarantee in favor of any counterparty.

Financial and Other Risks Relating to Livestock

The Group is exposed to financial risks arising from the change in cost and supply of feed ingredients and the selling prices of chicken, hogs and cattle and related products, all of which are determined by constantly changing market forces such as supply and demand and other factors. The other factors include environmental regulations, weather conditions and livestock diseases for which the Group has little control. The mitigating factors are listed below:

- The Group is subject to risks affecting the food industry, generally, including risks posed by food spoilage and contamination. Specifically, the fresh meat industry is regulated by environmental, health and food safety organizations and regulatory sanctions. The Group has put into place systems to monitor food safety risks throughout all stages of manufacturing and processing to mitigate these risks. Furthermore, representatives from the government regulatory agencies are present at all times during the processing of dressed chicken, hogs and cattle in all dressing and meat plants and issue certificates accordingly. The authorities, however, may impose additional regulatory requirements that may require significant capital investment at short notice.
- The Group is subject to risks relating to its ability to maintain animal health status considering that it has no control over neighboring livestock farms. Livestock health problems could adversely impact production and consumer confidence. However, the Group monitors the health of its livestock on a daily basis and proper procedures are put in place.
- The livestock industry is exposed to risk associated with the supply and price of raw materials, mainly grain prices. Grain prices fluctuate depending on the harvest results. The shortage in the supply of grain will result in adverse fluctuation in the price of grain and will ultimately increase the Group's production cost. If necessary, the Group enters into forward contracts to secure the supply of raw materials at a reasonable price.

Other Market Price Risk

The Group's market price risk arises from its investments carried at fair value (financial assets at FVPL and AFS financial assets). The Group manages its risk arising from changes in market price by monitoring the changes in the market price of the investments.

Capital Management

The Group maintains a sound capital base to ensure its ability to continue as a going concern, thereby continue to provide returns to stockholders and benefits to other stakeholders and to maintain an optimal capital structure to reduce cost of capital.

The Group manages its capital structure and makes adjustments in the light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, pay-off existing debts, return capital to shareholders or issue new shares.

The Group defines capital as paid-in capital stock, additional paid-in capital and retained earnings, both appropriated and unappropriated. Other components of equity such as treasury stock, cumulative translation adjustments, reserve for retirement plan and revaluation increment are excluded from capital for purposes of capital management.

The BOD has overall responsibility for monitoring capital in proportion to risk. Profiles for capital ratios are set in the light of changes in the external environment and the risks underlying the Group's business, operation and industry.

The Group, except for BOC which is subject to certain capitalization requirements by the BSP, is not subject to externally imposed capital requirements.

9. Financial Assets and Financial Liabilities

Date of Recognition. The Group recognizes a financial asset or financial liability in the consolidated statements of financial position when it becomes a party to the contractual provisions of the instrument. In the case of a regular way purchase or sale of financial assets, recognition is done using settlement date accounting.

Initial Recognition of Financial Instruments. Financial instruments are recognized initially at fair value of the consideration given (in case of an asset) or received (in case of a liability). The initial measurement of financial instruments, except for those designated as at FVPL, includes transaction costs.

'Day 1' Profit. Where the transaction price in a non-active market is different from the fair value of other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from observable market, the Group recognizes the difference between the transaction price and the fair value (a 'Day 1' profit) in profit or loss unless it qualifies for recognition as some other type of asset. In cases where data used is not observable, the difference between the transaction price and model value is only recognized in profit or loss when the inputs become observable or when the instrument is derecognized. For each transaction, the Group determines the appropriate method of recognizing the 'Day 1' profit amount.

Financial Assets

The Group classifies its financial assets, at initial recognition, in the following categories: financial assets at FVPL, loans and receivables, AFS financial assets and held-to-maturity (HTM) investments. The classification depends on the purpose for which the investments are acquired and whether they are quoted in an active market. The Group determines the classification of its financial assets at initial recognition and, where allowed and appropriate, re-evaluates such designation at every reporting date.

Financial Assets at FVPL. A financial asset is classified as at FVPL if it is classified as held for trading or is designated as such upon initial recognition. Financial assets are designated as at FVPL if the Group manages such investments and makes purchase and sale decisions based on their fair values in accordance with the documented risk management or investment strategy of the Group. Derivative instruments (including embedded derivatives), except those covered by hedge accounting relationships, are classified under this category.

Financial assets are classified as held for trading if they are acquired for the purpose of selling in the near term.

Financial assets may be designated by management at initial recognition as at FVPL, when any of the following criteria is met:

- the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or recognizing gains or losses on a different basis;
- the assets are part of a group of financial assets which are managed and their performances are evaluated on a fair value basis, in accordance with a documented risk management or investment strategy; or
- the financial instrument contains an embedded derivative, unless the embedded derivative does not significantly modify the cash flows or it is clear, with little or no analysis, that it would not be separately recognized.

The Group carries financial assets at FVPL using their fair values. Attributable transaction costs are recognized in profit or loss as incurred. Fair value changes and realized gains or losses are recognized in profit or loss. Fair value changes from derivatives accounted for as part of an effective cash flow hedge are recognized in other comprehensive income and presented in the consolidated statements of changes in equity. Any interest earned is recognized as part of “Interest income” account in the consolidated statements of income. Any dividend income from equity securities classified as at FVPL is recognized in profit or loss when the right to receive payment has been established.

The Group’s derivative assets and financial assets at FVPL are classified under this category.

Loans and Receivables. Loans and receivables are non-derivative financial assets with fixed or determinable payments and maturities that are not quoted in an active market. They are not entered into with the intention of immediate or short-term resale and are not designated as AFS financial assets or financial assets at FVPL.

Subsequent to initial measurement, loans and receivables are carried at amortized cost using the effective interest rate method, less any impairment in value. Any interest earned on loans and receivables is recognized as part of “Interest income” account in the consolidated statements of income on an accrual basis. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest rate. The periodic amortization is also included as part of “Interest income” account in the consolidated statements of income. Gains or losses are recognized in profit or loss when loans and receivables are derecognized or impaired.

Cash includes cash on hand and in banks which are stated at face value. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

The Group’s cash and cash equivalents, trade and other receivables, option deposit, noncurrent receivables and deposits, and restricted cash are included under this category.

AFS Financial Assets. AFS financial assets are non-derivative financial assets that are either designated in this category or not classified in any of the other financial asset categories.

Subsequent to initial recognition, AFS financial assets are measured at fair value and changes therein, other than impairment losses and foreign currency differences on AFS debt instruments, are recognized in other comprehensive income and presented in the “Fair value reserve” account in the consolidated statements of changes in equity. The effective yield component of AFS debt securities is reported as part of “Interest income” account in the consolidated statements of income. Dividends earned on holding AFS equity securities are recognized as dividend income when the right to receive the payment has been established. When individual AFS financial assets are either derecognized or impaired, the related accumulated unrealized gains or losses previously reported in equity are transferred to and recognized in profit or loss.

AFS financial assets also include unquoted equity instruments with fair values which cannot be reliably determined. These instruments are carried at cost less impairment in value, if any.

The Group’s investments in equity and debt securities are classified under this category.

The Group has no financial assets classified as HTM investments as of March 31, 2015 and December 31, 2014.

Financial Liabilities

The Group classifies its financial liabilities, at initial recognition, in the following categories: financial liabilities at FVPL and other financial liabilities. The Group determines the classification of its financial liabilities at initial recognition and, where allowed and appropriate, re-evaluates such designation at every reporting date. All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

Financial Liabilities at FVPL. Financial liabilities are classified under this category through the fair value option. Derivative instruments (including embedded derivatives) with negative fair values, except those covered by hedge accounting relationships, are also classified under this category.

The Group carries financial liabilities at FVPL using their fair values and reports fair value changes in profit or loss. Fair value changes from derivatives accounted for as part of an effective accounting hedge are recognized in other comprehensive income and presented in the consolidated statements of changes in equity. Any interest expense incurred is recognized as part of “Interest expense and other financing charges” account in the consolidated statements of income.

The Group’s derivative liabilities are classified under this category.

Other Financial Liabilities. This category pertains to financial liabilities that are not designated or classified as at FVPL. After initial measurement, other financial liabilities are carried at amortized cost using the effective interest rate method. Amortized cost is calculated by taking into account any premium or discount and any directly attributable transaction costs that are considered an integral part of the effective interest rate of the liability. The effective interest rate amortization is included in “Interest expense and other financing charges” account in the consolidated statements of income. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the amortization process.

The Group's liabilities arising from its trade or borrowings such as loans payable, accounts payable and accrued expenses, long-term debt, finance lease liabilities and other noncurrent liabilities are included under this category.

Derecognition of Financial Assets and Financial Liabilities

Financial Assets. A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay them in full without material delay to a third party under a "pass-through" arrangement; and either: (a) has transferred substantially all the risks and rewards of the asset; or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognize the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognizes the associated liability. The transferred asset and the associated liability are measured on the basis that reflects the rights and obligations that the Group has retained.

Financial Liabilities. A financial liability is derecognized when the obligation under the liability is discharged or cancelled, or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in profit or loss.

Impairment of Financial Assets

The Group assesses, at the reporting date, whether there is objective evidence that a financial asset or group of financial assets is impaired.

A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (an incurred loss event) and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated.

Assets Carried at Amortized Cost. For financial assets carried at amortized cost such as loans and receivables, the Group first assesses whether impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If no objective evidence of impairment has been identified for a particular financial asset that was individually assessed, the Group includes the asset as part of a group of financial assets with similar credit risk characteristics and collectively assesses the group for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognized, are not included in the collective impairment assessment.

Evidence of impairment for specific impairment purposes may include indications that the borrower or a group of borrowers is experiencing financial difficulty, default or delinquency in principal or interest payments, or may enter into bankruptcy or other form of financial reorganization intended to alleviate the financial condition of the borrower. For collective impairment purposes, evidence of impairment may include observable data on existing economic conditions or industry-wide developments indicating that there is a measurable decrease in the estimated future cash flows of the related assets.

If there is objective evidence of impairment, the amount of loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses) discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition). Time value is generally not considered when the effect of discounting the cash flows is not material. If a loan or receivable has a variable rate, the discount rate for measuring any impairment loss is the current effective interest rate, adjusted for the original credit risk premium. For collective impairment purposes, impairment loss is computed based on their respective default and historical loss experience.

The carrying amount of the asset is reduced either directly or through the use of an allowance account. The impairment loss for the period is recognized in profit or loss. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in profit or loss, to the extent that the carrying amount of the asset does not exceed its amortized cost at the reversal date.

AFS Financial Assets. For equity instruments carried at fair value, the Group assesses, at each reporting date, whether objective evidence of impairment exists. Objective evidence of impairment includes a significant or prolonged decline in the fair value of an equity instrument below its cost. 'Significant' is evaluated against the original cost of the investment and 'prolonged' is evaluated against the period in which the fair value has been below its original cost. The Group generally regards fair value decline as being significant when the decline exceeds 25%. A decline in a quoted market price that persists for 12 months is generally considered to be prolonged.

If an AFS financial asset is impaired, an amount comprising the difference between the cost (net of any principal payment and amortization) and its current fair value, less any impairment loss on that financial asset previously recognized in profit or loss, is transferred from equity to profit or loss. Reversals of impairment losses in respect of equity instruments classified as AFS financial assets are not recognized in profit or loss. Reversals of impairment losses on debt instruments are recognized in profit or loss, if the increase in fair value of the instrument can be objectively related to an event occurring after the impairment loss was recognized in profit or loss.

In the case of an unquoted equity instrument or of a derivative asset linked to and must be settled by delivery of an unquoted equity instrument, for which its fair value cannot be reliably measured, the amount of impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows from the asset discounted at the current market rate of return for a similar financial asset. Such impairment loss shall not be reversed.

Classification of Financial Instruments between Debt and Equity

From the perspective of the issuer, a financial instrument is classified as debt instrument if it provides for a contractual obligation to:

- deliver cash or another financial asset to another entity;
- exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Group; or
- satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Group does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability.

Debt Issue Costs

Debt issue costs are considered as an adjustment to the effective yield of the related debt and are deferred and amortized using the effective interest rate method. When a loan is paid, the related unamortized debt issue costs at the date of repayment are recognized in profit or loss.

Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statements of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously. This is not generally the case with master netting agreements, and the related assets and liabilities are presented gross in the consolidated statements of financial position.

The table below presents a comparison by category of the carrying amounts and fair values of the Group's financial instruments:

	March 31, 2015		December 31, 2014	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Financial Assets				
Cash and cash equivalents	P235,407	P235,407	P258,606	P258,606
Trade and other receivables - net	125,187	125,187	136,036	136,036
Option deposit (included under "Prepaid expenses and other current assets" account)	-	-	1,118	1,118
Derivative assets (included under "Prepaid expenses and other current assets" account)	321	321	360	360
Financial assets at FVPL (included under "Prepaid expenses and other current assets" account)	143	143	136	136
AFS financial assets (including current portion presented under "Prepaid expenses and other current assets" account)	41,458	41,458	41,890	41,890
Noncurrent receivables and deposits - net (included under "Other noncurrent assets" account)	8,958	8,601	14,967	14,591
<i>forward</i>				

	March 31, 2015		December 31, 2014	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Restricted cash (included under “Prepaid expenses and other current assets” and “Other noncurrent assets” accounts)	P3,288	P3,288	P2,659	P2,659
Financial Liabilities				
Loans payable	152,084	152,084	180,059	180,059
Accounts payable and accrued expenses (excluding current retirement liabilities, derivative liabilities and IRO)	115,302	115,302	121,371	121,371
Derivative liabilities (included under “Accounts payable and accrued expenses” account)	808	808	325	325
Long-term debt (including current maturities)	358,840	383,494	302,988	327,077
Finance lease liabilities (including current portion)	183,382	183,382	186,330	186,330
Other noncurrent liabilities (excluding noncurrent retirement liabilities, IRO and ARO)	2,638	2,638	2,394	2,394

The following methods and assumptions are used to estimate the fair value of each class of financial instruments:

Cash and Cash Equivalents, Trade and Other Receivables, Option Deposit, Noncurrent Receivables and Deposits and Restricted Cash. The carrying amount of cash and cash equivalents, trade and other receivables and option deposit approximates fair value primarily due to the relatively short-term maturities of these financial instruments. In the case of noncurrent receivables and deposits and restricted cash, the fair value is based on the present value of expected future cash flows using the applicable discount rates based on current market rates of identical or similar quoted instruments.

Derivatives. The fair values of forward exchange contracts are calculated by reference to current forward exchange rates. In the case of freestanding currency and commodity derivatives, the fair values are determined based on quoted prices obtained from their respective active markets. Fair values for stand-alone derivative instruments that are not quoted from an active market and for embedded derivatives are based on valuation models used for similar instruments using both observable and non-observable inputs.

Financial Assets at FVPL and AFS Financial Assets. The fair values of publicly traded instruments and similar investments are based on quoted market prices in an active market. For debt instruments with no quoted market prices, a reasonable estimate of their fair values is calculated based on the expected cash flows from the instruments discounted using the applicable discount rates of comparable instruments quoted in active markets. Unquoted equity securities are carried at cost less impairment.

Loans Payable and Accounts Payable and Accrued Expenses. The carrying amount of loans payable and accounts payable and accrued expenses approximates fair value due to the relatively short-term maturities of these financial instruments.

Long-term Debt, Finance Lease Liabilities and Other Noncurrent Liabilities. The fair value of interest-bearing fixed-rate loans is based on the discounted value of expected future cash flows using the applicable market rates for similar types of instruments as of reporting date. Discount rates used for Philippine peso-denominated loans range from 2.3% to 4.1% and 2.5% to 4.3% as of March 31, 2015 and December 31, 2014, respectively. The discount rates used for foreign

currency-denominated loans range from 0.2% to 8.0% and 0.2% to 2.1% as of March 31, 2015 and December 31, 2014, respectively. The carrying amounts of floating rate loans with quarterly interest rate repricing approximate their fair values.

Derivative Financial Instruments

The Group's derivative financial instruments according to the type of financial risk being managed and the details of freestanding and embedded derivative financial instruments are discussed below.

The Group enters into various currency and commodity derivative contracts to manage its exposure on foreign currency and commodity price risk. The portfolio is a mixture of instruments including forwards, swaps and options.

Derivative Financial Instruments and Hedging

Freestanding Derivatives

For the purpose of hedge accounting, hedges are classified as either: a) fair value hedges when hedging the exposure to changes in the fair value of a recognized asset or liability or an unrecognized firm commitment (except for foreign currency risk); b) cash flow hedges when hedging exposure to variability in cash flows that is either attributable to a particular risk associated with a recognized asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognized firm commitment; or c) hedges of a net investment in foreign operations.

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the entity will assess the hedging instrument's effectiveness in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

Fair Value Hedge. Derivatives classified as fair value hedges are carried at fair value with corresponding change in fair value recognized in profit or loss. The carrying amount of the hedged asset or liability is also adjusted for changes in fair value attributable to the hedged item and the gain or loss associated with that remeasurement is also recognized in profit or loss.

When the hedge ceases to be highly effective, hedge accounting is discontinued and the adjustment to the carrying amount of a hedged financial instrument is amortized immediately.

The Group discontinues fair value hedge accounting if: (a) the hedging instrument expires, is sold, is terminated or is exercised; (b) the hedge no longer meets the criteria for hedge accounting; or (c) the Group revokes the designation.

The Group has no outstanding derivatives accounted for as a fair value hedge as of March 31, 2015 and December 31, 2014.

Cash Flow Hedge. Changes in the fair value of a hedging instrument that qualifies as a highly effective cash flow hedge are recognized in other comprehensive income and presented in the

consolidated statements of changes in equity. The ineffective portion is immediately recognized in profit or loss.

If the hedged cash flow results in the recognition of an asset or a liability, all gains or losses previously recognized directly in equity are transferred from equity and included in the initial measurement of the cost or carrying amount of the asset or liability. Otherwise, for all other cash flow hedges, gains or losses initially recognized in equity are transferred from equity to profit or loss in the same period or periods during which the hedged forecasted transaction or recognized asset or liability affects profit or loss.

When the hedge ceases to be highly effective, hedge accounting is discontinued prospectively. The cumulative gain or loss on the hedging instrument that has been reported directly in equity is retained in equity until the forecasted transaction occurs. When the forecasted transaction is no longer expected to occur, any net cumulative gain or loss previously reported in equity is recognized in profit or loss.

The Group has no outstanding derivatives accounted for as a cash flow hedge as of March 31, 2015 and December 31, 2014.

Net Investment Hedge. Hedges of a net investment in a foreign operation, including a hedge of a monetary item that is accounted for as part of the net investment, are accounted for in a way similar to cash flow hedges. Gains or losses on the hedging instrument relating to the effective portion of the hedge are recognized in other comprehensive income while any gains or losses relating to the ineffective portion are recognized in profit or loss. On disposal of a foreign operation, the cumulative value of any such gains and losses recorded in equity is transferred to and recognized in profit or loss.

The Group has no hedge of a net investment in a foreign operation as of March 31, 2015 and December 31, 2014.

For derivatives that do not qualify for hedge accounting, any gains or losses arising from changes in fair value of derivatives are taken directly to profit or loss during the year incurred.

Derivative Instruments not Designated as Hedges

The Group enters into certain derivatives as economic hedges of certain underlying exposures. These include freestanding and embedded derivatives found in host contracts, which are not designated as accounting hedges. Changes in fair value of these instruments are accounted for directly in profit or loss. Details are as follows:

Freestanding Derivatives

Freestanding derivatives consist of commodity and currency derivatives entered into by the Group.

Currency Forwards

The Group has outstanding foreign currency forward contracts with aggregate notional amount of US\$1,219 and US\$1,673 as of March 31, 2015 and December 31, 2014, respectively, and with various maturities in 2015. The net positive fair value of these currency forwards amounted to P50 and P0.4 as of March 31, 2015 and December 31, 2014, respectively.

Currency Options

As of March 31, 2015 and December 31, 2014, the Group has outstanding currency options with an aggregate notional amount of US\$1,826 and US\$245, respectively, and with various maturities in 2015. The net negative fair value of these currency options amounted to P581 and P140 as of March 31, 2015 and December 31, 2014, respectively.

Commodity Swaps

The Group has outstanding swap agreements covering its aluminum requirements, with various maturities in 2015. Under the agreement, payment is made either by the Group or its counterparty for the difference between the agreed fixed price of aluminum and the price based on the relevant price index. The outstanding equivalent notional quantity covered by the commodity swaps is 120 and 610 metric tons as of March 31, 2015 and December 31, 2014, respectively. The net negative fair value of these swaps amounted to P0.5 and P2 as of March 31, 2015 and December 31, 2014, respectively.

The Group has outstanding swap agreements covering its oil requirements, with various maturities in 2015. Under the agreement, payment is made either by the Group or its counterparty for the difference between the hedged fixed price and the relevant monthly average index price. The outstanding equivalent notional quantity covered by the commodity swaps is 25.3 and 6.6 million barrels as of March 31, 2015 and December 31, 2014, respectively. The net positive fair value of these swaps amounted to P246 and P1,420 as of March 31, 2015 and December 31, 2014, respectively.

Commodity Options

The Group has outstanding bought and sold options covering its wheat requirements with notional quantities of 2,994 and 5,987 metric tons as of March 31, 2015 and December 31, 2014, respectively. These options can be exercised at various calculation dates in 2015 with specified quantities on each calculation date. The net negative fair value of these options amounted to P5 as of March 31, 2015 and December 31, 2014.

As of March 31, 2015, the Group has outstanding bought options covering its fuel oil requirements with notional quantity of 975 metric tons. These options can be exercised at various calculation dates in 2015 with specified quantities on each calculation date. The positive fair value of these options amounted P1 as of March 31, 2015. The Group has no outstanding commodity options on the purchase of fuel oil as of December 31, 2014.

As of March 31, 2015 and December 31, 2014, the Group has no outstanding commodity options on the purchase of crude oil.

Embedded Derivatives

The Group assesses whether embedded derivatives are required to be separated from the host contracts when the Group becomes a party to the contract.

An embedded derivative is separated from the host contract and accounted for as a derivative if all of the following conditions are met: a) the economic characteristics and risks of the embedded derivative are not closely related to the economic characteristics and risks of the host contract; b) a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and c) the hybrid or combined instrument is not recognized as at FVPL. Reassessment only occurs if there is a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required.

The Group's embedded derivatives include currency derivatives (forwards and options) embedded in non-financial contracts.

Embedded Currency Forwards

The total outstanding notional amount of currency forwards embedded in non-financial contracts amounted to US\$160 and US\$152 as of March 31, 2015 and December 31, 2014, respectively. These non-financial contracts consist mainly of foreign currency denominated purchase orders, sales agreements and capital expenditures. The embedded forwards are not clearly and closely related to their respective host contracts. The net negative fair value of these embedded currency forwards amounted to P59 and P54 as of March 31, 2015 and December 31, 2014, respectively.

Embedded Currency Options

The total outstanding notional amount of currency options embedded in non-financial contracts amounted to US\$1 as of March 31, 2015 and December 31, 2014. These non-financial contracts consist mainly of sales agreements. These embedded options are not clearly and closely related to their host contracts. The net negative fair value of these embedded currency options amounted to P0.4 and P1 as of March 31, 2015 and December 31, 2014, respectively.

For the periods ended March 31, 2015 and 2014 and December 31, 2014, the Group recognized marked-to-market gains (losses) from freestanding and embedded derivatives amounting to (P248), P1,573 and P7,513, respectively.

Fair Value Measurements

The Group measures a number of financial and non-financial assets and liabilities at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or most advantageous market must be accessible to the Group.

The fair value of an asset or liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

- Level 3: inputs for the asset or liability that are not based on observable market data.

For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing the categorization at the end of each reporting period.

Fair Value Hierarchy

Financial assets and financial liabilities measured at fair value in the consolidated statements of financial position are categorized in accordance with the fair value hierarchy. This hierarchy groups financial assets and financial liabilities into three levels based on the significance of inputs used in measuring the fair value of the financial assets and financial liabilities.

The table below analyzes financial instruments carried at fair value by valuation method:

	March 31, 2015			December 31, 2014		
	Level 1	Level 2	Total	Level 1	Level 2	Total
Financial Assets						
Derivative assets	P -	P321	P321	P -	P360	P360
Financial assets at FVPL	143	-	143	136	-	136
AFS financial assets	495	40,963	41,458	533	41,357	41,890
Financial Liabilities						
Derivative liabilities	-	808	808	-	325	325

The Group has no financial instruments valued based on Level 3 as of March 31, 2015 and December 31, 2014. During the period, there were no transfers into or out of Level 3 fair value measurement.

10. Events After the Reporting Date

a. Tender offer for the purchase of US\$400 notes

On March 19, 2015, the Parent Company announced in the Singapore Stock Exchange Securities Trading Limited (SGX-ST) the tender offer for the purchase of up to US\$400 of the US\$800 notes due in 2023. The Notes were issued in April 2013 with an interest rate of 4.875% per annum.

The Tender Offer commenced on March 19 and was concluded on April 1, 2015. A total of US\$284 in principal amount of the Notes have been validly tendered and accepted by the Parent Company for purchase on April 10, 2015. The price at which the Parent Company purchased the Notes validly tendered and accepted for purchase is 95%. The Parent Company paid an aggregate cash amount of US\$273 for all such Notes accepted for purchase based on the Final Aggregate Purchase Amount, the Clearing Price, the Early Tender Premium and the Accrued Interest Payment.

b. Re-issuance and private placement of Series “1” Preferred Shares of the Parent Company

The closing conditions under the subscription agreements related to the private placement of Series “1” Preferred Shares of the Parent Company between the Parent Company and certain subscribers have been satisfied on April 14, 2015, and the Parent Company received the consideration for the Series “1” Preferred Shares, subject of the agreements. As such, the Parent Company, on April 14, 2015, issued 279,406,667 Series “1” Preferred Shares in the name of the said subscribers.

11. Other Matters

- a. There are no unusual items as to nature and amount affecting assets, liabilities, equity, net income or cash flows, except those stated in Management's Discussion and Analysis of Financial Position and Financial Performance.
- b. There were no material changes in estimates of amounts reported in prior financial years.
- c. There were no known trends, demands, commitments, events or uncertainties that will have a material impact on the Group's liquidity.
- d. There were no known trends, events or uncertainties that have had or that are reasonably expected to have a favorable or unfavorable impact on net sales or revenues or income from continuing operation.
- e. There were no known events that will trigger direct or contingent financial obligation that is material to the Group, including any default or acceleration of an obligation and there were no changes in contingent liabilities and contingent assets since the last annual reporting date, except for Note 25 (c) and Note 44 (a) of the 2014 Audited Consolidated Financial Statements, that remain outstanding as of March 31, 2015. No material contingencies and any other events or transactions exist that are material to an understanding of the current interim period.
- f. The effects of seasonality or cyclicalities on the interim operations of the Group's businesses are not material.
- g. There were no material off-statements of financial position transactions, arrangements, obligations (including contingent obligations), and other relationship of the Group with unconsolidated entities or other persons created during the reporting period, except for the outstanding derivative transactions entered by the Group as of and for the period ended March 31, 2015.
- h. The Group's material commitments for capital expenditure projects have been approved during the current year but are still ongoing and not yet completed as of end of March 31, 2015. These consist of construction, acquisition, upgrade or repair of fixed assets needed for normal operations of the business. The said projects will be carried forward to the next quarter until its completion. The fund to be used for these projects will come from available cash, short and long-term loans.
- i. Certain amounts in prior year have been reclassified for consistency with the current period presentation. These reclassifications had no effect on the reported financial performance for any period.



MANAGEMENT'S DISCUSSION AND ANALYSIS
OF FINANCIAL POSITION AND FINANCIAL PERFORMANCE

INTRODUCTION

The following discussion should be read in conjunction with the attached unaudited consolidated financial statements of San Miguel Corporation ("SMC" or "Parent Company") and its subsidiaries (collectively referred to as the "Group") as of and for the period ended March 31, 2015 (with comparative figures as of December 31, 2014 and for the period ended March 31, 2014). All necessary adjustments to present fairly the consolidated financial position, financial performance and cash flows of the Group as of March 31, 2015, and for all the other periods presented, have been made. Certain information and footnote disclosure normally included in the audited consolidated financial statements prepared in accordance with Philippine Financial Reporting Standards have been omitted.

I. 2015 SIGNIFICANT TRANSACTIONS

A. INVESTMENTS

- *Acquisition of 44% Equity Interest in Atlantic Aurum Investments B.V. (AAIBV) and Exercise of Option to Acquire Additional 4.47%*

On March 5, 2015, a Notarial Deed of Transfer of Shares in accordance with the requirements of the laws of the Netherlands was executed whereby Padma Fund L.P. (Padma) transferred to San Miguel Holdings Corp. (SMHC) the following: (i) 44% additional equity interest in AAIBV; and (ii) 4.47% equity interest in AAIBV following the exercise by SMHC of its option in compliance with the terms and conditions of the Option Agreement. The total consideration for the additional 48.47% equity interest amounted to US\$224 million or P9,893 million.

With the purchase of additional 48.47% equity interest, SMHC has 95% ownership interest in AAIBV as of March 5, 2015. As such, AAIBV became a subsidiary and is consolidated by SMHC effective March 5, 2015.

AAIBV has shareholdings in the companies that hold the concession rights to operate and maintain the South Luzon Expressway (SLEX) and the 16.38-kilometer (Stages 1 and 2) South Metro Manila Skyway (Skyway) and Stage 3 of the Skyway which connects the North Luzon Expressway and SLEX.

- *Acquisition of the 49% Interest in San Miguel Pure Foods Investment (BVI) Limited (SMPFI Limited)*

In January 2015, San Miguel Pure Foods International, Limited (SMPFIL), a wholly-owned subsidiary of San Miguel Pure Foods Company Inc. (SMPFC), purchased from Hormel Netherlands B.V. (Hormel) the latter's 49% of the issued share capital of SMPFI Limited. SMPFIL already owned 51% of SMPFI Limited prior to the acquisition. SMPFI Limited is the sole investor in San Miguel Hormel (Vn) Co., Ltd., a company incorporated in Vietnam which is licensed to engage in live hog farming and the production of feeds and fresh and processed meats. Following the acquisition, SMPFI Limited has become a wholly-owned subsidiary of SMPFIL.

- *Acquisition of La Pacita Trademarks*

In February 2015, the acquisition by SMPFC of Felicisimo Martinez & Co. Inc.'s (FMC) trademarks, formulations, recipes and other intangible properties (IP Rights) relating to FMC's *La Pacita* biscuit and flour-based snack business was completed following the substantial fulfillment of the closing conditions and the payment of the consideration for such IP Rights.

- *Divestment of the Shares of Stock of Indophil Resources NL (Indophil)*

On January 23, 2015, the Indophil shares of stock held by Coastal View Exploration Corporation (Coastal View) were transferred to Alsons Prime Investments Corporation (Alsons) for AUD30 cents per share following the approval by the Supreme Court of Victoria and the shareholders of Indophil of the scheme of Arrangement proposed by Alsons. Coastal View received the payment on the sale of the investment amounting to AU\$ 14.41 million or P493 million on January 30, 2015.

B. FINANCING

- *Redemption of the 2010 Preferred Shares by Petron Corporation (Petron)*

On November 7, 2014, the Board of Directors (BOD) of Petron approved the redemption of the 2010 Preferred Shares at a redemption price of P100.00 per share in accordance with terms and conditions of the issuance of the 2010 Preferred Shares. The redemption price of the 2010 Preferred Shares and all accumulated unpaid cash dividends was paid on March 5, 2015 to the stockholders of record as of February 18, 2015.

The redemption of the shares was financed by the proceeds of the issuance of Series "2" preferred shares on November 3, 2014.

- *Redemption of Outstanding Preferred Shares by SMPFC*

On February 3, 2015, SMPFC's BOD approved the redemption on March 3, 2015 of the 15,000,000 outstanding preferred shares issued on March 3, 2011 at the redemption price of P1,000.00 per share.

The redemption price and all accumulated unpaid cash dividends were paid on March 3, 2015 to relevant stockholders of record as at February 17, 2015. The redeemed preferred shares thereafter became part of SMPFC's treasury shares.

- *Issuance of Series "2" Perpetual Preferred Shares (PFP2 Shares) by SMPFC*

On January 20, 2015, the BOD of The Philippine Stock Exchange, Inc. (PSE) approved, subject to Securities and Exchange Commission (SEC) approval and certain conditions, the application of SMPFC to list up to 15,000,000 PFP2 Shares with a par value of P10.00 per share to cover SMPFC's preferred shares offering at an offer price of P1,000.00 per share and with a dividend rate to be determined by management.

On February 5, 2015, the SEC favorably considered SMPFC's Registration Statement covering the registration of up to 15,000,000 PFP2 Shares at an offer price of P1,000.00 per share (the "PFP2 Shares Offering"), subject to the conditions set forth in the pre-effective letter issued by the SEC on the same date.

On February 9, 2015, the PSE issued, subject to certain conditions, the Notice of Approval on SMPFC's application to list up to 15,000,000 PFP2 Shares with a par value of P10.00 per share to cover the PFP2 Shares Offering at an offer price of P1,000.00 per share and with a dividend rate still to be determined by management on February 11, 2015, the dividend rate setting date.

On February 11, 2015, further to the authority granted by SMPFC's BOD to management during the BOD meetings on November 5, 2014 and February 3, 2015 to fix the terms of the PFP2 Shares Offering, management determined the terms of the PFP2 Shares (Terms of the Offer), including the initial dividend rate for the PFP2 Shares at 5.6569% per annum.

The dividend rate was set at 5.6569% per annum with dividend payable once for every dividend period defined as (i) March 12 to June 11, (ii) June 12 to September 11, (iii) September 12 to December 11, or (iv) December 12 to March 11 of each year, calculated on a 30/360-day basis, as and if declared by the BOD. The PFP2 Shares are redeemable in whole and not in part, in cash, at the sole option of SMPFC, on the 3rd anniversary of the listing date or on any dividend period thereafter, at the price equal to the offer price plus any accumulated and unpaid cash dividends. The PFP2 Shares may also be redeemed in whole and not in part, under certain conditions (i.e., accounting, tax or change of control events). Unless the PFP2 Shares are redeemed by SMPFC on the 5th year anniversary of the listing date, the dividend rate shall be adjusted thereafter to the higher of the dividend rate of 5.6569% or the 3-day average of the 7-year PDST-R2 plus 3.75%.

On February 12, 2015, the SEC rendered effective the Registration Statement and other papers and documents attached thereto filed by SMPFC, and issued the Order of Registration of up to 15,000,000 PFP2 Shares at an offer price of P1,000.00 per share. The Certificate of Permit to Offer Securities for Sale was issued by the SEC on the same date.

On March 12, 2015, SMPFC's 15,000,000 PFP2 Shares with par value of P10.00 per share were issued and listed with the PSE.

▪ *Availment of Long-term Debt*

On March 6, 2015, SMC Global Power Holdings Corp. (SMC Global) made the final drawdown of US\$200 million (P8,825 million) from the US\$700 million 5-year floating rate loan facility agreement, for the financing of ongoing construction of power plants in Davao and Limay, investments in power-related assets, and for general corporate purposes.

On February 27, 2015, Vertex Tollways Devt. Inc. (Vertex) has drawn P2,200 million loan for the financing of the ongoing construction of the Ninoy Aquino International Airport (NAIA) Expressway Project.

II. FINANCIAL PERFORMANCE

2015 vs. 2014

San Miguel Corporation's 2015 consolidated sales revenue for the first quarter amounted to P159,171 million, 18% lower than last year. This is mainly a result of the significant decline in Petron's sale revenue with the decline in oil prices. Beverage, food and packaging businesses, delivered 6% growth in revenues. Infrastructure business also contributed higher revenues with the consolidation of South Luzon Expressway and Skyway starting March 2015.

Despite decrease in revenue, March year-to-date consolidated operating income amounted to P16,553 million, 6% higher than last year. Beverage, food, packaging, power and infrastructure businesses showed improved operating performance. This was however, tempered by weak margins for Petron.

The increase in interest income was mainly due to higher cash in bank balance and the consolidation of the interest income balance of AAIBV Group.

The 2015 balance of equity in net earnings (losses) of associates and joint ventures mainly represents the share in the net income of Angat Hydropower Corporation, acquired in November 2014, while the 2014 balance primarily consists of the share in the net loss of Philippine Airlines, Inc. and Air Philippines Corporation, which were disposed in October 2014, net of the share in the net income of AAIBV, which was consolidated starting March 5, 2015.

The gain (loss) on sale of property and equipment in 2015 was mainly on account of the retirement of service stations of Petron Malaysia due to the rebranding project, while the balance in 2014 pertains mainly to the gain on sale of certain property of the Parent Company.

The balance of other charges primarily consists of the gain (loss) on foreign exchange and derivatives. Foreign exchange loss in 2015 is substantially lower than in 2014, due to the appreciation of the Philippine Peso (PhP) against the United States Dollar (US\$) in March 2015 by P.02 versus the depreciation of the PhP by P0.42 in March 2014. The loss on derivatives in 2015 primarily consists of the marked-to-market loss on the Parent Company's currency derivatives, while the balance in 2014 mainly consist of the net marked-to-market gain on the commodity and currency derivatives of Petron.

The higher income tax expense of the Group was mainly on account of the expiration of the Income Tax Holiday of San Miguel Energy Corporation, Strategic Power Devt. Corp. and South Premiere Power Corp. in July 2014.

Including net financing charges and taxes, consolidated net income amounted to P6,035 million, at par with last year. The corresponding net income attributable to equity holders of the Parent Company is P2,318 million, 8% higher than last year.

2014 vs. 2013

San Miguel Corporation's 2014 consolidated sales revenue for the first quarter amounted to P194,911 million, 9% higher than 2013. Petron and the energy business contributed double digit increase compared to 2013. Beverage, food and packaging businesses also contributed to the increased revenues versus 2013.

The corresponding consolidated operating income amounted to P15,588 million, almost at par with 2013 with many businesses showing improved performance. Compared to 2013, performance was tempered by weak regional refining margins for Petron and lower domestic glass and plastic volumes for packaging business.

The decline in equity in net earnings (losses) of associates and joint ventures was mainly due to the equity in earnings of the Manila Electric Company (Meralco) which was included in 2013's balance.

Interest expense in 2014 is lower than of the same period in 2013 mainly due to higher capitalized interest on loans used to finance the RMP-2 Project of Petron.

The further strengthening of the US dollar against the Philippine peso to end at P44.815 to a dollar on March 31, 2014 from P44.395 on December 31, 2013 resulted to foreign exchange losses, in contrast with the foreign exchange gains during the first quarter of 2013, bringing the reported net income attributable to equity holders of the Parent Company down to P2,154 million.

The following are the highlights of the performance of the individual business segments:

1. BEVERAGE

2015 vs. 2014

a. San Miguel Brewery Inc. (SMB)

SMB posted an 8% growth in sales revenues to P18,883 million, with its domestic business expansion despite the imposition of higher excise taxes. Sales volume in the local market expanded by 7% to 40.9 million cases contributing sales revenue of P16,197 million, 17% higher than last year.

Revenue from the international operations is behind last year with the decline in volumes, particularly Indonesia and Hong Kong. Indonesian beer industry contracted following the new government regulation banning beer sales in minimarkets, convenience stores, and traditional – off-premise channels. Hong Kong, on the other hand, was affected by the pull out of Anheuser-Busch InBev in the last quarter of 2014.

Total beer volumes reached 47.4 million cases, up by 2% from last year. Coupled with operating efficiency and cost management programs, operating income for the quarter amounted to P5,166 million, 10% better than last year.

b. Ginebra San Miguel, Inc. (GSMI)

Carrying its 2014 momentum, GSMI opened 2015 with a solid first quarter, posting an operating income of P94 million, significantly higher than last year. This resulted from lower costs of bottle and alcohol as well as improved distillery operations.

This was achieved on March year-to-date revenues of P3,667 million, up by 2% from last year. Hard Liquor's sell in volumes of 5 million cases during the quarter was 3% behind last year's volumes. Decline in volume was offset by the implemented price adjustments last January 2015 to recover higher excise taxes.

2014 vs. 2013

a. SMB

SMB and Subsidiaries' first quarter 2014 consolidated sales volume is lower than 2013's figures by 3%. The volume performance in January 2013 was on account of the trade build-up in anticipation of the February 1, 2013 price increase. This was partially offset by the uptrend in February and March volumes in 2014. SMB's sales revenue is P17,561 million for the first quarter of 2014.

Operating income posted at P4,678 million, 3% lower than 2013 levels. The improvement of the operations of Beer international from 2013, partially offset the effects of the lower domestic volumes.

b. GSMI

GSMI posted a solid performance for the first quarter of 2014 as hard liquor volume grew 10% over 2013 at 5.1 million cases. With the price increase implemented in January 2014, sales revenue grew 21% compared to the same quarter in 2013, bringing it up to a total of P3,595 million.

With strong volumes, and better margins, operating income reached P44 million, a huge turnaround from 2013's operating loss of P392 million.

2. FOOD

2015 vs. 2014

San Miguel Pure Foods' consolidated revenue for the first quarter of 2015 is up by 4% versus 2014 level to P25,091 million. Agro-industrial and flour milling businesses' revenues rose 4% on the back of higher feeds and flour sales volume coupled with better selling prices. Core brands such as Purefoods, Magnolia, Star and Dari Crème remained strong and contributed to the 11% growth in revenue of the branded value-added businesses.

March year-to-date 2015 consolidated operating income amounted to P1,468 million, 10% above last year. This is brought about by the strong income performance of feeds and flour businesses.

2014 vs. 2013

SMPFC's consolidated revenues for the first quarter of 2014 amounted to P24,229 million, up by 5% compared to 2013 level. The commodity business grew by 9% on account of higher volumes for poultry, flour and feeds coupled by better selling prices for poultry and basic meats. The branded value - added business, on the other hand, increased by 4% with sales of core brands such as Purefoods, Star, Magnolia, and San Mig Coffee remained strong - though sales to the trade was affected by higher beginning inventory for value - added meats and ice cream. These resulted to consolidated operating income of P1,335 million, 46% higher than 2013. Improved efficiency for poultry and meat and contained fixed costs for the branded business also contributed to the improved operating performance.

3. PACKAGING

2015 vs. 2014

The San Miguel Yamamura Packaging Group's (SMYPG) consolidated revenues for the first quarter of 2015 amounted to P5,811 million, 4% higher than 2014. Significant contributor to revenue is the Glass business having higher volumes from beverage clients coupled with export volumes. Also, the Paper business achieved record high revenue due to the surge in demands from all-in banana customers and tolling clients. Coupled with improved costs, packaging group's first quarter operating income reached P479 million, 9% above last year.

2014 vs. 2013

SMYPG's consolidated revenues for the first quarter of 2014 amounted to P5,573 million, slightly higher than 2013. The polyethylene terephthalate (PET) packaging facilities are fully utilized in March with the increased requirements from Coke for both preforms and beverage filling businesses as well as water preforms requirements of Universal Robina Corporation, bringing the PET business' revenue growing by 49% in the first quarter. The paper business

also has a milestone performance in March 2014, achieving its highest monthly sales volume with demands from Nestle and banana exports, bringing the business' first quarter revenue higher by 35% compared to 2013. This was however, partly offset by decline in glass, plastic and metal businesses' revenues. This resulted to packaging group's first quarter operating income of P439 million, 16% lower than the same period in 2013. The decline compared to 2013 is mostly attributable to lower domestic glass and plastics volumes.

4. ENERGY

2015 vs. 2014

SMC Global's off take volume for the first quarter of 2015 was 3.8 million megawatt hours, 7% lower than last year. The decline was a result of limited generation capacity for Ilijan plant due to Malampaya major inspection and maintenance outage of Ilijan's Block 2 units during the second-half of March. This was partly offset by 6% increase in Sual's off take volume with higher bilateral and Wholesale Electricity Spot Market (WESM) volumes.

The resulting SMC Global's consolidated revenues was P19,757 million, 1% lower than last year. Sual also benefitted from higher average realization prices resulting from rate adjustments due to changes in dollar exchange and other pass-through costs.

With this, the power business' March year-to-date consolidated operating income amounted to P6,834 million, 3% higher than last year. The co-generation solid fuel fired power plant serving Petron in Limay contributed 9% to the total operating income.

2014 vs. 2013

SMC Global's offtake volume for the first quarter of 2014 is 1% above 2013. Compared to 2013, San Roque's volume was up by 36% with better dam water reservoir level. This was partly offset by limited generation capacity for Ilijan plant resulting from Malampaya gas restrictions in January and February 2014, and maintenance shutdown in March 2014. Coupled with higher bilateral and WESM prices versus 2013, consolidated revenues grew 14% to about P19,959 million.

With lower generation costs, the energy business' March 2014 consolidated operating income amounted to P6,640 million, 20% higher than 2013.

5. FUEL AND OIL

2015 vs. 2014

Petron Corporation's consolidated volumes for the first quarter of 2015 increased by 10%, and reached 22.9 million barrels, with Philippine operations leading the growth. Philippine volumes amounted to 14.3 million barrels, an improvement of 20% from last year, on account of 9% increase in high-margin retail sector sales driven by continuous expansion of the service stations, and Liquefied Petroleum Gas business, which grew by 9% and 27%, respectively.

Despite of volume increase, Petron's March year-to-date 2015 consolidated revenues fell by 31% and ended at P86,744 million due to the decline in selling prices as regional prices fell. During this period, reference Dubai crude average was only USD52/bbl, half the average price of USD104/bbl from the same quarter last year.

With this, operating income also dipped by 13%.

2014 vs. 2013

Petron's consolidated revenues for the first quarter of 2014 reached P125,174 million, ahead from 2013 by 12%. This is on volumes of 20.8 million barrels, 4% higher than 2013 level. Petron Philippines contributed P75,386 million in revenue, while Petron Malaysia accounted for the remaining 40% of P49,788 million.

Even with increased volumes and higher selling prices, operating income for the first quarter of 2014 ended at P3,424 million, dropped by 8% from 2013. This is due to weak regional refining margins with product cracks against crude which was lower than 2013's level. The reduction in refining margins was however partly offset by a less volatile regional crude price which resulted in inventory holding gains.

III. FINANCIAL POSITION

2015 vs. 2014

The Group's consolidated total assets as of March 31, 2015 amounted to P1,242,483 million, P25,433 million higher than 2014. The increase is primarily due to the consolidation of the balance of AAIBV Group's toll road concession rights to operate and maintain the SLEX and the Skyway and the recognition of goodwill upon the consolidation of AAIBV Group on March 5, 2015, net of the decrease in cash and cash equivalents, trade and other receivables and inventories.

Cash and cash equivalents decreased by P23,199 million mainly due to the redemption of the 2010 Preferred Shares of Petron and payment of short-term loans by Petron and SMPFC, net of the consolidation of the cash and cash equivalents balance of the AAIBV Group.

Trade and other receivables decreased by P10,849 million mainly due to the collection of non-trade receivables of SMHC, collection of advances to a crude supplier of Petron and the decrease in trade receivables of SMPFC attributable to the peak season sales in December 2014 which were collected during the first quarter of 2015.

Inventories decreased by P8,561 million mainly due to lower crude/finished product inventory of Petron, net of the increase in the raw materials, and finished goods and in process inventory of SMPFC.

The decrease in assets held for sale was primarily due to the sale of the investment in shares of stock of Indophil by Coastal View.

Investments and advances decreased by P7,992 million mainly due to the reclassification to investments in subsidiaries of the carrying value of the investment in AAIBV, Manila Toll Expressway Systems, Inc. and Skyway O&M Corporation, which were consolidated starting March 5, 2015.

Investment properties increased by P200 million mainly due to the consolidation of the balance of a new subsidiary of SMC Global, net of the reclassification to property, plant and equipment of the cost of the model unit and land of Makati Diamond Residences.

Noncurrent portion of biological assets increased by P191 million as breeding stocks affected by typhoon Glenda were replenished.

Goodwill increased by P17,453 million mainly due to the recognition of goodwill upon consolidation of the AAIBV Group.

Other intangible assets increased by P57,103 million mainly due to the consolidation of AAIBV Group's toll road concession rights to operate and maintain the South Luzon Expressway, South Metro Manila Skyway and Skyway Stage 3; recognition of additional toll road concession rights for the Tarlac-Pangasinan-La Union Toll Expressway (TPLEX) Project, the NAIA Expressway Project, Boracay Airport Project and Southern Tagalog Arterial Road (STAR) Project and the acquisition of La Pacita trademarks by SMPFC.

Other noncurrent assets decreased by P5,728 million mainly due to the elimination of the noncurrent receivable of the Parent Company from AAIBV upon its consolidation in March 2015.

Loans payable decreased by P27,975 million in 2015 mainly due to the payments made by Petron and SMPFC.

Dividends payable decreased by P816 million mainly due to the payment in 2015 of the dividends payable by the Parent Company to its preferred and common stockholders which were outstanding in 2014, net of the dividends declared to non-controlling stockholders by SMB and The Purefoods-Hormel Company, Inc. (Purefoods – Hormel) in March 2015.

The increase in long-term debt of P55,852 million was mainly due to the consolidation of AAIBV Group's balance, and the loan availments made by SMC Global to finance the ongoing construction of power plants in Davao and Limay, investments in power-related assets, and for general corporate purposes; and Vertex to fund the NAIA Expressway Project.

Deferred tax liabilities increased by P5,367 million due to the consolidation of AAIBV Group's balance.

Other noncurrent liabilities increased by P1,042 million mainly due to the consolidation of the noncurrent liabilities of AAIBV Group, particularly the noncurrent portion of the infrastructure restoration obligation, and the additional cash bond received from customers of Petron.

Revaluation increment increased by P328 million primarily due to the acquisition by SMPFIL from Hormel of the latter's 49% non-controlling interest in SMPFI Limited.

Cumulative translation adjustments decreased by P1,035 million mainly due to the translation adjustments on the net assets of foreign subsidiaries, particularly of Petron.

2014 vs. 2013

The Group's consolidated total assets as of March 31, 2014 amounted to P1,190,595 million, P20,508 million higher than 2013, mainly due to the net proceeds from availment of borrowings which were used primarily to finance the capital expenditure projects of Petron, SMC Global and the Infra Group and additional purchases of inventory.

Cash and cash equivalents (increased by P33,704 million) and trade and other receivables (decreased by P34,543 million) have almost compensating movements, mainly due to the collection of the remaining balance of the proceeds from the sale of Meralco shares from JG Summit Holdings, Inc.

Inventories increased by P9,556 million mainly due to higher finished product and crude oil importations of Petron and Petron Malaysia and higher inventory of cassava and soybean

meal of San Miguel Foods, Inc. Additional purchases of cassava were made to take advantage of better prices during the harvest season. Higher costs and lower usage of soybean meal in March 2014, resulted to higher inventory.

Prepaid expenses and other current assets increased by P2,542 million mainly due to the increase in the balances of Petron in the following: a) excess of input Value-added Tax as a result of the importations of crude oil and finished products during the quarter, b) prepaid taxes due to advances on specific tax of finished products and prepaid insurance for depot and plants.

Investments and advances increased by P3,823 million in 2014 mainly due to the additional investments made by SMC and SMC Global.

Investment properties increased by P1,328 million mainly due to the acquisition of a property in Malabon by Brewery Properties, Inc. for future expansion of Polo Brewery, reclassification of the cost of certain parcel of land in Marikina from idle assets to investment properties of the Purefoods-Hormel and additional construction costs of the Makati Diamond Residences Project of San Miguel Properties, Inc.

Biological assets increased by P107 million mainly due to the increase in volume of breeding stock.

Other intangible assets increased by P2,110 million mainly due to the recognition of additional costs for the construction and development of the TPLEX Project, Stage 2, Phase 2 of the STAR Project and the Boracay Airport Project.

Deferred tax assets increased by P1,267 million mainly due to the recognition of deferred tax on the unrealized foreign exchange losses and net operating loss carry over of the Parent Company.

Other noncurrent assets decreased by P5,454 million mainly due to collection of noncurrent receivables from Petron Corporation Employees Retirement Plan and reclassification of the cost of certain parcel of land in Marikina from idle assets to investment properties of Purefoods - Hormel.

Accounts payable and accrued expenses increased by P6,147 million due to the increase in the liability of Petron for finished products and crude oil importation and increase in accrued interest payable of SMB, Petron and SMC due to higher loan levels.

Dividends payable increased by P799 million mainly due to the dividend declared by SMPFC on March 26, 2014 payable on May 12, 2014, net of the payment of the dividends payable by the Parent Company to its common and preferred stockholders.

Equity

The increase (decrease) in equity is due to:

<i>(In millions)</i>	March 31	
	2015	2014
Income during the period	P6,035	P6,016
Addition (reduction) to non-controlling interests and others	(30)	9
Issuance of capital stock	26	1
Other comprehensive income (loss)	(1,798)	752
Cash dividends and distributions	(4,568)	(5,493)
	(P335)	P1,285

IV. SOURCES AND USES OF CASH

A brief summary of cash flow movements is shown below:

<i>(In millions)</i>	March 31	
	2015	2014
Net cash flows provided by operating activities	P8,272	P9,857
Net cash flows provided by investing activities	7,173	22,826
Net cash flows provided by (used in) financing activities	(39,324)	717

Net cash flows provided by operating activities for the period basically consists of income for the period less changes in noncash current assets, certain current liabilities and others.

Net cash flows provided by investing activities included the following:

<i>(In millions)</i>	March 31	
	2015	2014
Cash and cash equivalents acquired from business combination net of cash paid	P14,828	P -
Decrease in other noncurrent assets and others	5,951	1,776
Interest received	1,205	930
Proceeds from sale of investments and property and equipment	517	31,616
Dividends received from associates	7	-
Additions to property, plant and equipment	(13,344)	(7,593)
Acquisition of subsidiaries	(1,081)	-
Additions to investments and advances	(910)	(3,903)

Net cash flows provided by (used in) financing activities are as follows:

<i>(In millions)</i>	March 31	
	2015	2014
Proceeds from (payments of) short-term loans - net	(P27,053)	P 5,889
Redemption of preferred shares of subsidiaries	(25,000)	-
Payment of finance lease liabilities	(5,483)	(5,043)
Payment of cash dividends	(5,384)	(4,695)
Net proceeds from issuance of preferred shares of a subsidiary	14,885	-
Proceeds from long-term debt - net	8,128	4,565
Acquisition of non-controlling interest	557	-
Proceeds from issuance of capital stock	26	1

The effect of exchange rate changes on cash and cash equivalents amounted to P680 million and P304 million on March 31, 2015 and 2014, respectively.

V. KEY PERFORMANCE INDICATORS

The following are the major performance measures that the Group uses. Analyses are employed by comparisons and measurements based on the financial data of the current period against the same period of previous year. Please refer to Item II “Financial Performance” for the discussion of certain Key Performance Indicators.

	March 2015	December 2014
<u>Liquidity:</u>		
Current Ratio	1.47	1.52
<u>Solvency:</u>		
Debt to Equity Ratio	2.19	2.12
Asset to Equity Ratio	3.19	3.12
<u>Profitability:</u>		
Return on Average Equity Attributable to Equity Holders of the Parent Company	6.16%	6.15%
Interest Rate Coverage Ratio	2.94	2.97
	Period Ended March 31	
	2015	2014
<u>Operating Efficiency:</u>		
Volume Growth	7%	4%
Revenue Growth	(18%)	9%
Operating Margin	10%	8%

The manner by which the Group calculates the key performance indicators is as follows:

KPI	Formula
Current Ratio	$\frac{\text{Current Assets}}{\text{Current Liabilities}}$
Debt to Equity Ratio	$\frac{\text{Total Liabilities (Current + Noncurrent)}}{\text{Equity + Non-controlling Interests}}$
Asset to Equity Ratio	$\frac{\text{Total Assets (Current + Noncurrent)}}{\text{Equity + Non-controlling Interests}}$
Return on Average Equity	$\frac{\text{Net Income Attributable to Equity Holders of the Parent Company}^*}{\text{Average Equity Attributable to Equity Holders of the Parent Company}}$
Interest Rate Coverage Ratio	$\frac{\text{Earnings Before Interests, Taxes, Depreciation and Amortization}}{\text{Interest Expense and Other Financing Charges}}$
Volume Growth	$\left(\frac{\text{Sum of all Businesses' Revenue at Prior Period Prices}}{\text{Prior Period Net Sales}} \right) - 1$
Revenue Growth	$\left(\frac{\text{Current Period Net Sales}}{\text{Prior Period Net Sales}} \right) - 1$
Operating Margin	$\frac{\text{Income from Operating Activities}}{\text{Net Sales}}$

* Annualized for quarterly reporting